1 2 3 4 5 6 7	LISA A. TRAVIS, County Counsel [State Bar No. 184793] JANICE M. SNYDER, Assistant County Cou [State Bar No. 198673] RICK HEYER, Supervising Deputy County ( [State Bar No. 216150] COUNTY OF SACRAMENTO 700 H Street, Suite 2650 Sacramento, CA 95814 Telephone: (916) 874-7538 Facsimile: (916) 874-8207 E-mail: heyerr@saccounty.gov File No.: 126602-000012		
8	Attorneys for County of Sacramento		
9	IN THE UNITED STATES DISTRICT COURT EASTERN DISTRICT OF CALIFORNIA		
10		<b>FO DIVISION</b>	
11	LORENZO MAYS, RICKY RICHARDSON, JENNIFER BOTHUN,	Case No. 2:18-cv-02081 TLN KJN	
12 13	ARMANI LEE, LEERTESE BEIRGE, and CODY GARLAND, on behalf of themselves and all others similarly situated	JUDGE: Hon. Kendall J. Newman	
14	Plaintiffs,	FILING OF SEVENTH COUNTY STATUS	
15	vs.	<b>REPORT PURSUANT TO PARAGRAPH 12 OF THE CONSENT DECREE</b>	
16	COUNTY OF SACRAMENTO		
17	Defendant.		
18	Paragraph 12 of the Consent Decree in the	is matter requires the County to provide	
19	Plaintiffs' counsel and the Court appointed subje	ect matter experts with a status report no later	
20	than 180 days from the approval of the proposed	decree. In compliance with this requirement,	
21	the County provided the "Seventh Status Report	; Mays Consent Decree" on July 3, 2023 to the	
22	subject matter experts and the attorneys monitors from the Prison Law Office and Disability		
23	Rights California. Attached to this filing is that	status report.	
24		A A. TRAVIS, County Counsel	
25	Sac	ramento County, California	
26	By:		
27		Rick Heyer Supervising Deputy County Counsel	
28	2613173	1-	
	- FILING OF SEVENTH COUNTY STATUS REPORT	1 - 	

ATTACHMENT 1 -Correctional Health and Jail Psychiatric Services Report



Primary Health Division Department of Health Services

> Adult Correctional Health REMEDIAL PLAN STATUS REPORT July 1, 2023

# Table of Contents

INTRODUCTION	
REMEDIAL PLAN COMPLIANCE DEFINITIONS & RATINGS	
POLICY STATUS OVERVIEW	
REMEDIAL PLAN STATUS	
GENERAL PROVISIONS [Remedial Plan Section II]	
AMERICANS WITH DISABILITIES ACT (ADA) COMPLIANCE [Remedial Plan Section III]	
MENTAL HEALTH CARE [Remedial Plan Section IV]	
DISCIPLINARY MEASURES & USE OF FORCE FOR PRISONERS w/ MENTAL HEALTH OR INTELLECTUAL DISABILITIES [Reme	edial Plan Section V]53-55
MEDICAL CARE [Remedial Plan Section VI]	
SUICIDE PREVENTION [Remedial Plan Section VII]	
SEGREGATION/RESTRICTED HOUSING [Remedial Plan Section VIII]	
QUALITY ASSURANCE SYSTEMS FOR HEALTH CARE TREATMENT [Remedial Plan Section IX]	
JAIL FACILITY NEEDS & JAIL POPULATION REDUCTION EFFORTS	
ATTACHMENT 1 – MAYS POLICY TRACKING SHEET	

# INTRODUCTION

#### **Background**

The Mays Consent Decree was approved by the federal court on January 13, 2020.

- Every 180 days, Sacramento County is required to issue a Remedial Plan Status Report, which is sent to Mays Class Counsel and the court-appointed medical and mental health experts.
- Each expert is expected to complete Remedial Plan Monitoring Reports annually based on document requests, medical chart reviews, and annual site visits to provide feedback and recommendations with the goal of supporting progress toward compliance with the Mays Consent Decree Remedial Plan.

This report covers the period of January 2023 – July 2023. This is the seventh County Remedial Plan Status Report.

#### **Jail Facilities**

Sacramento County has two jails – the Main Jail (MJ) located downtown and the Rio Cosumnes Correctional Center (RCCC) located in Elk Grove.

	MJ	RCCC
Year Opened	1989	1960
Location	651   Street	12500 Bruceville Road
Rated Capacity	2,380	1,625

The Sacramento Sheriff's Office (SSO) has overall responsibility and management for the jail facilities. Adult Correctional Health (ACH) within Department of Health Services (DHS), Primary Health Division provides the health care services (physical health and behavioral health) through County staff and County contracted staff – working in partnership with SSO.

The jail population has higher average rates of health care needs as compared to the community, including chronic health conditions, serious mental illness (SMI), and substance use disorders (SUD).

#### **Overview**

This report covers Adult Correctional Health's overall progress toward meeting Consent Decree requirements, including current status, data or evidence to support current status, and action plans in place to address areas not yet in full compliance.

# **REMEDIAL PLAN COMPLIANCE DEFINITIONS & RATINGS**

### **Compliance Definitions**

<u>SUBSTANTIAL COMPLIANCE</u>: Indicates compliance with most or all components of the relevant provision of the Remedial Plan for both the quantitative (e.g., 90% performance measure) and qualitative (e.g., consistent with the larger purpose of the *Decree*) measures. If an individual compliance measure necessitates either a lower or higher percentage to achieve SUBSTANTIAL COMPLIANCE, it will be so noted by the expert. Compliance has been sustained for a period of at least 12 months.

<u>PARTIAL COMPLIANCE</u>: Indicates compliance achieved on some of the components of the relevant provisions of the Remedial Plan, but significant work remains. A minimum requirement is that for each provision, relevant policies and procedures must be compliant with Remedial Plan requirements, contain adequate operational detail for staff to implement the policy, staff are trained, and the County has begun implementation of the policy.

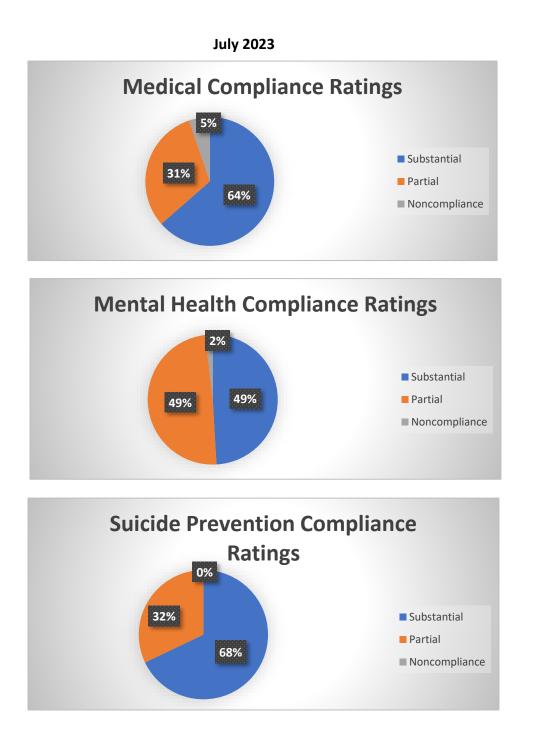
<u>NON-COMPLIANCE</u>: Indicates that most or all of the components of the relevant provision of the Remedial Plan have not yet been addressed and/or have not yet been met.

When reviewing each Expert report, there is variability in rating methodology.

- Medical Experts rate each indicator within a provision separately.
- Mental Health and Suicide Prevention Experts rate some indicators as a group and others individually.
- Adult Correctional Health rates each provision but does not rate each indicator.

#### **Remedial Plan Compliance Reports and Ratings Dashboard**

# **Adult Correctional Health Ratings**



# **Court-Appointed Expert Reports Ratings**

#### October 2022 January 2021 October 2021 Medical 2<sup>nd</sup> Report 3<sup>rd</sup> Report 1<sup>st</sup> Report Substantial 5% 16% 17% Partial 20% 25% 29% Noncompliance 52% 44% 49% Not Evaluated 23% 9% 9% **Medical Compliance Medical Compliance Medical Compliance 2nd Report 3rd Report 1st Report** 16% 17% Substancial Substantial Substantial 20% 44% Partial 49% Partial Partial 25% 29% 52% Noncompliance ■ Noncompliance Noncompliance

#### **MEDICAL EXPERT REPORTS & RATINGS**

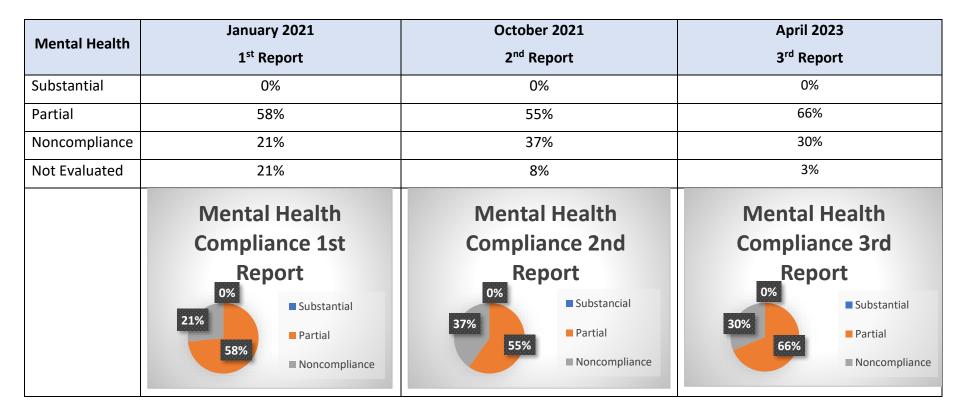
- Medical Experts included a summary table with 75 indicators and rated each indicator within a provision separately. Example: Nurse Intake provision has seven indicators for ratings.
- ACH moved from 25% to **46%** with Partial/SUBSTANTIAL COMPLIANCE across the three monitoring periods.

#### SUICIDE PREVENTION REPORTS RATINGS

Suicide Prevention	January 2021 1 <sup>st</sup> Report	October 2021 2 <sup>nd</sup> Report	August 2022 3 <sup>rd</sup> Report
Substantial	0%	0%	11%
Partial	84%	83%	76%
Noncompliance	16%	17%	13%
Not Evaluated	0%	0%	0%
	Suicide Prevention Compliance 1st Report 16% 16% 16% 16% 16% 16% 16% 16% 16% 16%	Suicide Prevention Compliance 2nd Report 9% 9% 9% 9% 9% 9% 9% 9% 9% 9% 9% 9% 9%	Suicide Prevention Compliance 3rd Report 13% 11% - Substantial Partial Noncompliance

- Suicide Prevention Expert included a summary table containing 63 provisions. Some indicators are rated as a group. Example: Nurse Intake Provision C. has five indicators but rated as one item.
- ACH moved from 0% to **11%** with SUBSTANTIAL COMPLIANCE across the three monitoring periods.

#### MENTAL HEALTH EXPERT RATINGS



- The first Mental Health report indicated a total of 91 provisions; however, listed 35 provision ratings with 3 provisions not assessed. Mental Health Expert stated, "This total was computed by adding major (e.g., IV.B) and substantial sub-major (e.g. IV.A.2) areas of the Remedial Plan."
- The second monitoring report did not include a summary table but contained the 35 rated provisions with 3 provisions not assessed.
- The Mental Health Expert submitted an initial third monitoring report in January 2023 and a final version in April 2023.

#### ACH REMEDIAL PLAN STATUS REPORTS

ACH Status Reports		
#	Monitoring Period	Date Submitted
1	Jan – Jun 2020	07/10/2020
2	Jul – Dec 2020	01/05/2021
3	Jan – Jun 2021	06/23/2021
4	Jul – Dec 2021	01/14/2022
5	Jan – Jun 2022	06/14/2022
6	July – Jan 2023	01/01/2023
7	Jan 2023 – July 2023	07/01/2023

#### EXPERT REMEDIAL PLAN MONITORING REPORT

Medical Expert Reports			
#	Monitoring Period	Date Completed	
1	Not Specified	12/16/20	
2	Not Specified	08/27/21	
3	Not Specified	10/25/2022	
	Suicide Prevention Expert Reports		
#	Monitoring Period	Date Completed	
1	Not Specified	01/19/21	
2	Not Specified	09/10/21	

3	Not Specified	08/19/2022			
	Mental Health Expert Reports				
#	Monitoring Period	Date Completed			
1	Not Specified	01/20/21			
2	Not Specified	09/21/21			
3	Not Specified	04/25/23			

# POLICY STATUS OVERVIEW

Each policy related to provisions of the Remedial Plan is reviewed by Class Counsel and designated court-appointed Experts. All Experts review policies that apply to all disciplines.

New or updated policies may include significant changes for ACH, including new workflows, development of new forms, electronic health record (EHR) templates, new Quality Improvement (QI) audits and/or reports, etc. Some policies have a phased-in implementation due to the need for sufficient staffing, equipment, or other needs.

ACH has completed new policies and/or policy revisions to address Remedial Plan provisions in all major areas.

- As of June 2023, **42** ACH Medical or Medical/Mental Health joint policies and **14** Mental Health policies have been approved by Class Counsel and/or Subject Matter Experts.
- A snapshot of policy work through June 2023 is depicted in the following tables.
  - o Shaded rows are policies still pending review by the experts.

ACH Medical Policies	Total Policies
Finalized	42 (84%)
In Process (Revision/Development)	2 (4%)
Pending Subject Matter/Class Counsel Review	6 (12%)

Total	50 (100%)
-------	-----------

ACH Policies includes administration, medical and joint (medical/mental health) policies.

ACH Provider Treatment Guidelines	Total Provider Guidelines
Finalized	1 (25%)
In Process (Revision/Development)	0 (0%)
Pending Medical Expert Review	3 (75%)
Total	4 (100%)

ACH Standardized Nursing Procedures (SNP)	Total SNPs
Finalized	4 (8%)
In Process (Revision/Development)	6 (12%)
Pending Medical Expert Review	41 (80%)
Total	51 (100%)

Note: SNPs describe specific RN actions (RN to manage, requires consult with provider, or emergency stabilization needed) vs. categorization of low, medium and high risk.

ACH Mental Health Policies	Total Policies
Finalized	14 (50%)
In Process (Revision/Development)	0 (0%)
Pending Mental Health Expert Review	14 (50%)
Total	28 (100%)

 48% (64 of 133) of policy documents submitted are pending Expert review. See Attachment 1 "Mays Policy Tracking Chart" for additional detail.

# **REMEDIAL PLAN STATUS UPDATE**

# **II. GENERAL PROVISIONS**

Staffing
(Section II; Provisions A. – B.)
Status: PARTIAL COMPLIANCE

#### **Policies:**

• ACH PP 03-03 Hiring Process Patient Privacy (06/13/19)

- II.A. PARTIAL COMPLIANCE
  - County began to add staff and/or contract augmentations prior to the finalization of the Consent Decree (January 2020).
     Vacancy rates increase as positions are allocated; therefore, monitoring the total FTEs by position allocated in addition to vacancy rates is important to identify and monitor progress.
  - ACH has increased staffing substantially since pre-Consent Decree as outlined below:
    - County ACH Medical staff and Administrative FTEs has increased from 112.5 pre-Consent Decree to a total of 239.5 permanent allocated FTEs current FY.
    - County ACH Mental Health & Administrative staff has increased from 50.3 (FY 17/18) pre-Consent Decree to a total of 119.8 as of 6/20/23 allocated positions current FY.
    - As of 6/14/23, the total vacancy rate for:
      - ACH Medical and Administrative staff is currently at 23%

• ACH Mental Health staff is currently at **22%** including nursing vacancies. However, ACH will assume nursing duties on the APU effective 7/1/2023. Mental Health's staff vacancy rate not including nursing staff is 19%.

The following tables outline staffing enhancements to date by fiscal year pre-Consent Decree to date:

#### **Medical**

	Medical Health Care Staffing Augmentation		
Fiscal Year	Staffing		
FY 2018/19 (Midyear)	<ul> <li>12 FTEs</li> <li>1 FTE Physician</li> <li>1 FTE Dentist</li> <li>1 FTE Pharmacist</li> <li>1 FTE Pharmacy Technician</li> <li>4 FTE Registered Nurses (RN)</li> </ul>		
FY 2019/20	<ul> <li>4 FTE Licensed Vocational Nurses (LVN)</li> <li>12.0 FTEs</li> <li>4 FTE Quality Improvement (QI) Team – <ul> <li>1 Planner, 1 RN, 2 Administrative Services Officer I</li> <li>4 FTE – 2 Physicians, 2 Medical Assistants (MA)</li> <li>2 FTE Supervising RNs</li> <li>2 FTE Senior Office Assistants (SROA)</li> </ul> </li> </ul>		

	Medical Health Care Staffing Augmentation		
Fiscal Year	Staffing		
FY 2020/21	13.0 FTEs		
Budget hearings were delayed until September.	<ul> <li>2 FTE Physicians (midyear)</li> <li>5 FTE Registered Nurses (3 sick call, 1 discharge planning, 1 chronic care)</li> <li>1 FTE Medical Assistant</li> <li>1 FTE Dental Hygienist (replaces registry staff)</li> <li>1 FTE Pharmacist</li> <li>1 FTE Pharmacy Technician</li> <li>1 FTE Administrative Services Officer III (Electronic Health Record)</li> <li>1 FTE Administrative Services Officer II (Contracts)</li> </ul>		
FY 2021/22	<ul> <li>29.0 FTEs</li> <li>2.0 FTE Supervising Registered Nurse (Infection Prevention Coordinator to replace behind the RCCC SRN position / Nurse Educator)</li> <li>6.0 FTE Registered Nurses (Sick Call – 2, Chronic Care – 3, Ql - 1)</li> <li>9.0 FTE Licensed Vocational Nurses (Infection Prevention – 2, Pill Call - 2, Pill Call/Medication Assisted Treatment Program – 4, Discharge Planning -1)</li> <li>1.0 FTE Medical Assistant (Discharge Planning)</li> <li>1.0 FTE Pharmacist (expansion of hours)</li> <li>6.0 FTE Registered Dental Assistants (replace registry staff)</li> <li>1.0 FTE Planner (remedial plan support)</li> <li>2.0 FTE Senior Office Assistants (medical records)</li> </ul>		

	Medical Health Care Staffing Augmentation		
Fiscal Year	Staffing		
FY 2022/23 Budget Approved 06/09/22	<ul> <li>39.0 FTE</li> <li>11.0 FTE Registered Nurses (includes various needs such as substance use, withdrawal monitoring, chronic care, sick call, intake and discharge planning)</li> <li>6.0 FTE Licensed Vocational Nurses for medication administration including Medication Assisted Treatment and services for patients in medical housing.</li> <li>8.0 FTE Medical Assistants for discharge planning, infection provention, assisting medical provider visits, and</li> </ul>		
	<ul> <li>8.0 FTE Medical Assistants for discharge planning, infection prevention, assisting medical provider visits, and tracking ADA/durable medical equipment.</li> <li>1.0 FTE Office Assistants to assist nursing with phone calls, medical paperwork, and collection of data from nursing/custody.</li> <li>1.0 FTE Senior Physician Management will serve under the Medical Director for the RCCC activities. Assists with Medical Director span of control, direct onsite supervision of physicians/nurse practitioners at RCCC and oversight of clinical services. Provides back-up during Medical Director's absence.</li> <li>1.0 FTE Physician 3 for Chronic Care disease management. Provides ongoing care for patients needing ongoing chronic care planning and services.</li> <li>1.0 FTE Nurse Practitioner for initial history and physical exams. Must provide the assessment then refer internally for acute care follow-up or ongoing chronic care disease management.</li> <li>1.0 FTE Dentist 2 to establish permanent resource and bridge the gap in the expanded operations of the dental clinic at both facilities.</li> <li>3.0 FTE Pharmacist and 3.0 FTE Pharmacy Technician to enhance implementation of blister packing medication to meet compliance for "keep on patient" medications and will complete cart fill/pill call preparation in a timely and efficient manner.</li> </ul>		
	<ul> <li>1.0 FTE Health Program Manager, 1.0 FTE Sr. OA and 1.0 FTE Administrative Services Officer 1 for the expansion of administrative services that support the Medical and Mental Health operations.</li> </ul>		

- The County has increased positions for Medical staff from **118.5** FTEs in FY 2017/18 to **217.5** FTEs in FY 2022/23 which includes 14 FTEs reallocated from UCD's Mental Health contract for nursing staff.
- The permanent medical positions do not include County On-Call, Registry, or contracted onsite Specialty care staff.
- Permanent staff augmentations decrease the need for temporary staff and provide continuity of services, teamwork, and increased stability.
- The FTEs above do not include ACH Administrative staff.

See the following tables for updated County Medical and Administrative vacancies:

Jail Facilities Medical Vacancy Rates			
Vacant Positions as of 06/14/23			
Classification	Vacancies	Background	Vacancy Rate
Medical Assistant Level	5	0	24%
Licensed Vocational Nurse	22	2	46%
Registered Nurse	15	5	22%
Supervising Registered Nurse	2	0	12%
Physician 3	2	0	20%
Sr. Physician Management	1	0	100%
Nurse Practitioner	1	0	33%
Health Program Manager	1	0	50%
Registered Dental Assistant	1	1	17%
Total for Medical	50	8	21%
Administration			
Vacant Positions as of 06/14/23			

Classification	Vacancies	Background	Vacancy Rate
Administrative Services Officer 1	1	0	25%
Secretary	1	0	100%
Sr. Office Assistant	1	1	13%
Office Assistant Lv 2	2	1	40%
Total for Administration	5	2	2%

### Mental Health

Mental health services are provided under a contract with UC Davis Department of Psychiatry and Behavioral Sciences. The following charts show contract augmentations to pre-Consent Decree to date:

	Mental Health Contract Augmentation		
Fiscal Year	Program Additions	Staff Augmentation	
FY 2017/18	20 Intensive Outpatient Program (IOP) Beds (male) –	LCSW Supervisor (1.0)	
	MJ	SW1 (4.0)	
		Psychologist II (1.0)	
		Psychiatrist/NP (10%)	
FY 2018/19	24/7 Licensed Clinical Social Worker (LCSW)	LCSW Supervisor (1)	
(Midyear)	Coverage - MJ	LCSW (4)	
FY 2019/20	15 IOP Beds (female) - MJ	LCSW Supervisor (.40)	
		Psychologist II (.20)	
		LCSW (.50)	
		SW 1 (3)	

Mental Health Contract Augmentation		
Fiscal Year	Program Additions	Staff Augmentation
		NP/Psychiatrist (.40)
	24 IOP Beds (male) - RCCC	LCSW Supervisor (.50)
		Psychologist II (.20)
		LCSW (2.0)
		SWI (2.5)
		HUSC (1.0)
		NP/Psychiatrist (.80)
	24/7 LCSW Coverage - RCCC	LCSW Supervisor (1.0)
		LCSW (3.0)
FY 2020/21	Outpatient Mental Health Services was expanded	LCSW Supervisor (1.0)
(Midyear)	to include mental health services, medication evaluation and monitoring, case management, and	LCSW (2.0)
	discharge planning for the Outpatient Psychiatric Pod (OPP) – adding a new level of service. Will serve approximately 125 patients at any given time.	SWI (2.5)
FY 2021/22	Enhanced outpatient (EOP) mental health services	LCSW Supervisor (1.0)
	in the OPP was expanded to provide services to an additional 150 patients requiring intensive services. This expansion will increase services by 275	LCSW (3.0)
		SWI (8.0)
	patients, creating a total EOP service provision of 400 patients.	RN (.50)

	Mental Health Contract Augmentation		
Fiscal Year	Program Additions	Staff Augmentation	
FY 2021/22 Mid-year Reallocation	Increased Intensive Outpatient Program beds to include 24 male high security/high acuity beds at RCCC and an additional 8 female beds at MJ. Redirected staff from EOP to support expansion of IOP.	LCSW (2.0) MSW (3.0)	
FY 2022/23 Budget approved 06/09/22	<ul> <li>Contract augmentation includes additional staffing for the following:</li> <li>1. Complete reviews and recommendations for patients with mental illness pending discipline and/or administrative segregation.</li> <li>2. Expand mental health services for patients in the Acute Psychiatric Unit.</li> <li>3. Add staffing for constant observation of patients on suicide precautions.</li> </ul>	LCSW Supervisor (2.0) LCSW (8.0) SWI (5.0) MH Worker (16.0)	

The County has increased funding for additional positions for Mental Health staff from \$11,603,681 in FY 2017/18 to \$26,042,232 in FY 2022/23.

See the following tables for updated Adult Correctional Mental Health vacancies:

Jail Facilities Mental Health Vacancy Rates Vacant Positions as of 6/14/23			
Title	Vacancies	Vacancy Rate	
Admin Assistant III	0	0	
Administrative Officer 3	0	0	
Behavioral Health Psychiatric Supervisor 0 0			
Hospital Unit Service Coordinator	0	0	
LCSW Supervisor	.8	10%	

Licensed Clinical Social Worker	7	20%
Medical Director	0	0
Mental Health Worker	6	37%
Nurse Practitioner	0	0
Program Manager	0	0
Psychologist 1	0	0
Psychologist 2	2	50%
Social Worker I	4	14%
Supervisor 1	1	100%
Total	26.7	19%

#### **Staffing Efforts**

- Recruitment & Hiring: Managers and supervisors for Medical and Mental Health continue hiring and onboarding staff on an ongoing basis.
- Position control and vacancy reports are regularly updated and monitored by ACH Administration.
- Staffing Analysis:
  - Class Counsel requested a staffing analysis which was submitted November 2021.
  - Medical Experts requested an updated and more thorough Staffing Analysis of Medical staff. ACH is in the process of completing.

Mental Health Data Posting
(Section II.; Provision C.)
Status: SUBSTANTIAL COMPLIANCE

- II.C. SUBSTANTIAL COMPLIANCE
  - II.C.a. c. e.-f. The following categories of information are gathered and publicly posted on a quarterly basis to the County SSO's Transparency page:
    - The number of people with mental illness booked into jail.

- Average length of stay.
- Percentage of people connected to treatment.
- Total number of people in jail with a mental health need.
- Number of people who were receiving mental health services at the time of booking.
- Point-in-time data reports are posted quarterly with email notification to Class Counsel. See SSO Transparency page for information related to the Corrections Consent Decree: <u>https://www.sacsheriff.com/pages/transparency.php</u>.

A brief summary of quarterly data is listed in the following table through 4/3/23:

Jail Average Daily Population (ADP) & Mental Health				
Quarterly Data – Point in Time				
Report Date	7/1/22	10/3/22	1/2/23	4/3/23
ADP	3447	3311	2888	2938
	Adult Co	prrectional Mental Healt	h	
	Mental Health Se	ervices Provided while Inc	arcerated	
No Mental Health Condition	1300 (38%)	1095 (33%)	1211 (42%)	893 (30%)
Non-SMI* Mental Health Condition	1195 (35%)	1205 (37%)	822 (28%)	1083 (37%)
SMI*	952 (28%)	1011 (31%)	855 (30%)	962 (33%)
	County Divisio	n of Behavioral Health S	Services	
Mento	al Health Services Provide	ed while in the Communit	ty Prior to Incarceration	
Mental Health Outpatient Serv	ices			
Open	22 (3%)	39 (5%)	27 (3%)	42 (7%)
Discharged	661 (97%)	707 (95%)	512 (97%)	579 (93%)

Open	45 (28%)	60 (34%)	50 (31%)	48 (30%)
Discharged	113 (72%)	115 (66%)	109 (69%)	113 (70%)
Substance Use Prevention & Tr	eatment (SUPT)			
Open	28 (7%)	31 (6%)	21 (7%)	30 (8%)
Discharged	369 (92%)	369 (94%)	277 (93%)	331 (92%)

\*SMI - serious mental illness

<u>Notes</u>:

- The overall ADP has gradually decreased during FY 22/23 from 3447 in July 2022 to 2938 April 2023.
- The percentage of SMI population served by ACH MH is an average of 31%. This is an increase from the previous status report's (January 2023) average of 28%.
- The percentage of Non-SMI patients with a mental health condition decreased dramatically from 37% to 28% in January 2023 and then increased to 37% in the most recent data, April 2023.
- Although the overall ADP has decreased this fiscal year, the percentage of patients with SMI has increased from 28% in July 2022 to 33% in April 2023.
- See County Efforts to Reduce the Jail Population for services that are active or in development at the end of this report.

# **III. AMERICANS WITH DISABILITIES (ADA)**

Policy & Procedures	
(Section III; Provision A.)	
Status: SUBSTANTIAL COMPLIANCE	

All policies, forms, and training materials have been approved by Class Counsel/Experts except where noted as (pending review).

#### **Policies:**

- ACH PP 01-09 Grievance Process for Health/Disability Complaints (revision 12/01/21) Pending review by Mental Health Expert
- ACH PP 06-02 Patients with Disabilities (12/01/20) Final
- ACH PP 06-03 Effective Communication (revision 03/12/21) Final
- ACH PP 06-04 Interpretation Services (revision 04/05/21) Final
- ACH PP 06-05 ADA Coordination (revision 11/05/21) Final
- ACH PP 06-06 Patients with Disabilities or Other Significant Health Needs (revision 04/05/21) Final
- ACH PP 06-07 Health Care Appliances, Assistive Devices, and Durable Medical Equipment (revision 04/05/21) Final
- MH PP 07-07 Mental Health Adaptive Support Program (06/15/22) Final

#### Forms:

- Grievance Form and Appeal Form (revision 12/01/21) Pending review by MH Expert
- Disabilities Screening Template (EHR) Final
- Effective Communication Template (EHR; revision 08/31/21) Final
- Alta Regional Center Referral Form (10/2021) Final
- Mental Health Adaptive Support Survey (05/2022) Final
- Mental Health Adaptive Support Program Screener (05/2022) Final
- Refusal Form In review based on feedback
- Health Services Request form In revision

- III.A.1. SUBSTANTIAL COMPLIANCE
  - See County policies above.
- III.A.3. SUBSTANTIAL COMPLIANCE
  - See County policies above and Mays Policy Tracker (Attachment 1).
- III.A.4. SUBSTANTIAL COMPLIANCE

• All ACH staff have received training on policies and procedures related to compliance with ADA and continues to be part of ACH onboarding of new staff.

ADA Tracking
(Section III; Provision B.)
Status: SUBSTANTIAL COMPLIANCE

#### **Policies:**

• ACH PP 06-05 ADA Coordination (revision 11/05/21) – Final

- III.B.1. SUBSTANTIAL COMPLIANCE
  - The County has developed and implemented a comprehensive system (an "ADA Tracking System") in SSO's jail management system (ATIMS) to identify and track screened patients with disabilities as well as accommodation and Effective Communication needs.
- III.B.2. SUBSTANTIAL COMPLIANCE
  - The ADA Tracking System in ATIMS identifies all areas outlined as required in the Remedial Plan, including disability type/special health care needs, communication needs, accommodation needs, healthcare assistive devices, and/or durable medical equipment needed (HCA/AD/DME) and class members in Armstrong v. Newsom (N.D. Cal. No. 94-cv-02307), with their applicable disability classification(s) and accommodation need(s).
- III.b.3. SUBSTANTIAL COMPLIANCE
  - The ADA Tracking System in ACH EHR and SSO's ATIMS is readily accessible to SSO Custody, ACH Medical, ACH Mental Health, and other staff at the Jail who need such information to ensure appropriate accommodations and adequate program access for patients with disabilities.
  - ACH developed and refined EHR templates for screening and documenting disabilities and accommodations. These forms permit ongoing changes if the accommodation status needs to be modified.

- A Medical Assistant (MA) has been assigned to review the EHR and verify accommodations have been provided and notify Nursing and/or a Provider to assess patient if not. If not, the MA notifies Nursing and/or a Provider to assess patient.
- Interfaces between EHR and Sheriff's Office (SSO) jail management system (ATIMS) system are designed to support communication in this area. Staff have worked on an interface between these two systems – until testing begins, ACH cannot assess visibility and use for health staff. Currently, a shared spreadsheet is used to ensure communication between SSO and ACH.

### Screening for Disability & Disability-Related Needs (Section III; Provision D.) Status: SUBSTANTIAL COMPLIANCE

#### **Policies:**

- ACH PP 05-05 Nurse Intake (revision 12/01/22) Final
- ACH PP 06-02 Patients with Disabilities (12/01/20) Final
- ACH PP 06-03 Effective Communication (03/12/21) Final
- ACH PP 06-06 Patients with Disabilities or Other Significant Health Needs (revision 04/05/21) Final

#### Audits and Reports:

- RN Intake Audit ADA Identification and Documentation
- RN Intake Audit– Referrals Initiated as Indicated
- Nurse Intake Report

- III.D.1. SUBSTANTIAL COMPLIANCE
  - County ACH conducts an Intake Health Screening for anyone who will be housed in the Jails. The Health Intake Screening includes forms and questions to identify essential information regarding disabilities, accommodations, and

effective communication needs consistent with policy and this Remedial Plan requirement. All individuals detained at the Jail for any period of time will be assessed for Effective Communication needs, consistent with the provisions herein.

- III.D.2. SUBSTANTIAL COMPLIANCE
  - III.D.2.a. d. ACH's Health Intake Screening process includes forms and questions to identify and verify disability-related needs based on an individual's self-identification or claim to have a disability; documentation of a disability in the individual's health record; staff observation, or collateral (family report) information information that indicates someone may have a disability that affects housing needs, program access, or Effective Communication needs.
  - Intake training is provided to Intake Registered Nursing (RNs) annually.
  - Intake RNs are required to send referrals to mental health for post-intake assessment of psychiatric, developmental, or intellectual disabilities.
  - ACH QI conducts quarterly ADA audits. Over time, intake nurses have improved with respect to identifying and documenting disabilities and related needs.
  - Staff developed and refined a tool to audit disabilities, accommodations, and effective communication.
  - Adults are completed quarterly, the most recent in February 2023. Data indicate that staff are improving with regard to identifying and documenting disabilities, accommodations, and effective communication.
  - Audits will continue on a regular basis and data/trends will be reviewed for errors, systemic issues, and opportunities to improve detection and create individualized care plans. Data is reviewed during QIC meetings.
  - $\circ$  See the table below for a comparison of an early audit with the most recent audit.

Indicator – Intake RN action	Data Period – Intakes completed on:			
on disability-related information	July 2021	July 2022	November 2022	February 2023
ADA Assessment form complete and accurate	42/84 (50%)	36/44 (82%)	12/16 (75%)	22/23 (96%)
Effective Communication (EC) form complete and accurate	73/84 (87%)	40/44 (91%)	16/16 (100%)	22/23 (96%)
Housing accommodation provided when needed	38/39 (97%)	12/13 (92%)	11/13 (73%)	15/23 (65%)
Assistive device ordered when needed	8/10 (80%)	2/6 (33%)	7/8 (88%)	4/4 (100%)
Referred to MH when needed	18/21 (86%)	12/12 (100%)	8/10 (80%)	17/20 (85%)
Referred to provider when needed	1/4 (25%)	9/10 (90%)	12/15 (80%)	15/23 (65%)

Health Care Appliances, Assistive Devices, Durable Medical Equipment
(Section III; Provision F.)
Status: SUBSTANTIAL COMPLIANCE

#### **Policies:**

- ACH 05-10 Discharge Planning (05/19/22) Final
- ACH 06-07 Health Care Appliances Assistive Devices and Durable Medical Equipment (revised 04/05/21) Final

- III.F.1. SUBSTANTIAL COMPLIANCE
  - ACH has established a written policy to ensure the provision of safe and operational HCA/AD/DME, with a process for repair and replacement.
- III.F.2. SUBSTANTIAL COMPLIANCE
  - Electronic forms were completed to assist in identification and tracking of assistive devices and durable medical equipment (DME).
  - Policy and EHR forms allow providers to select "other" when ordering assistive devices and/or DME in addition to the pre-determined list.
  - o Staff developed a process to ensure newly ordered devices are provided to patients in a timely manner.
  - Nursing staff sends a weekly update to SSO Compliance Staff on patients with health care appliances, assistive devices and durable medical equipment provided by medical staff.
- III.F.4. SUBSTANTIAL COMPLIANCE
  - If a patient who is due for release from custody requires a wheelchair but does not have a personal wheelchair, ACH nursing will, as part of the discharge planning process, coordinate with the patient, the patient's family or friends, and other County agencies as needed to secure a wheelchair, or take other steps to address the patient's needs upon release. Discharge Planning/Reentry nursing staff monitors the above steps to ensure patients who require a wheelchair have one upon release.
    - SSO will return any personal mobility device to the inmate upon release from custody.
    - If a patient does not have a personal mobility device, but is ambulatory with the assistance of a cane, crutch, or walker, SSO will permit the patient to retain such device that was used while in custody or provide a comparable device upon release.

### Effective Communication (Section III; Provision I.) Status: SUBSTANTIAL COMPLIANCE

#### **Policies:**

• ACH PP 06-03 Effective Communication (revision 03/12/21) – Final

#### **Compliance Status by Section:**

- III.I.1. SUBSTANTIAL COMPLIANCE
  - ACH assess all individuals for Effective Communication needs and takes steps to provide Effective Communication based on individual need consistent with policy.
- III.I.2. SUBSTANTIAL COMPLIANCE
  - ACH's Effective Communication policy was completed with approval from Class Counsel and court-appointed Experts and modified in 2021 to include additional questions for identifying EC needs and to simplify the language used in the inquiry.
- III.I.3. 9. SUBSTANTIAL COMPLIANCE
  - The Effective Communication (EC) form in ACH's Electronic Health Record (EHR) is the first form to be completed in all clinical encounters and cannot be bypassed. This assists in identifying and tracking patients with effective communication needs, including those that change over time.
  - ACH's Effective Communication policy was completed with approval from Class Counsel and court-appointed Experts. The Effective Communication form captures clinical encounters, which must include all areas identified in this Remedial Plan requirement.

Effective Communication and Access for Individuals with Hearing Impairments (Section III; Provision J.) Status: SUBSTANTIAL COMPLIANCE

**Policies:** 

- ACH PP 06-03 Effective Communication (revision 03/12/21) Final
- ACH PP 06-04 Interpretation Services (revision 04/05/21) Final

#### **Compliance Status by Section:**

- III.J.1. SUBSTANTIAL COMPLIANCE
  - ACH developed and implemented an Effective Communication policy for newly arrived and newly identified prisoners with hearing disabilities to determine each prisoner's preferred method of communication.
- III.J.2. SUBSTANTIAL COMPLIANCE
  - Qualified Sign Language Interpreters (SLIs) will be provided during Intake and health care encounters. The County maintains a contract with *LanguageLine* interpreter services and patients are informed of this service at all clinical encounters.
    - ACH utilizes video interpreting services for patients who need Sign Language Interpretation (SLI).
    - Designated computers have a camera installed and a necessary icon to access the *LanguageLine InSight* application.
    - Each MH program area has access to a tablet that is utilized for all *LanguageLine* interactions.

Disability-Related Grievance Process
(Section III; Provision K.)
Status: PARTIAL COMPLIANCE

#### **Policies & Forms:**

- ACH PP 01-09 Grievance Process for Health/Disability Complaints (revised 12/01/21) Pending review by Mental Health Expert
- Grievance Form and Appeal Form (revised 12/01/21)- Pending review by Mental Health Expert

- III.K.1 PARTIAL COMPLIANCE
  - ACH has implemented a grievance process as outlined in policy approved by Class Counsel and court-appointed Experts where patients with disabilities can report any disability-based discrimination or violation of the ADA, the Remedial

Plan, or ACH's ADA policy. This item will be in SUBSTANTIAL COMPLIANCE once a "prompt response" is consistently provided.

- III.K.2. SUBSTANTIAL COMPLIANCE
  - The medical grievance process is outlined in the Sheriff's Inmate Handbook that is given at booking. Medical staff review and update the Handbook prior to each revision to ensure all pertinent medical information is included.
  - ACH has grievance forms available in each pod. As staff collect grievances daily, they ensure forms are stocked.
  - To allow for secure submission, confidential grievance lock boxes are in each pod as well.
- III.K.3. PARTIAL COMPLIANCE
  - The Grievance policy and forms were substantially revised based on Medical Expert feedback. Key additions include immediate review of each grievance by a nurse and immediate action when indicated, specific timeframes for requesting and responding to appeals, and more detail on the grievance and appeal forms.
  - ACH QI has developed and implemented a Grievance Corrective Action Plan to support greater compliance in meeting response timeframes.
    - A shared folder was created for both jail nursing staff and QI staff.
    - Both facilities maintain a combined spreadsheet of open grievances and a copy scanned to the secured folder for review by nursing and QI.
    - QI is able to view all open grievances based on the information in the shared folder.
    - Corrective actions and updates are discussed at a monthly multi-disciplinary meeting.
- IIII.K.4. PARTIAL COMPLIANCE
  - A grievances tracking system is in place and overseen by QI. ACH and SSO Custody continue to discuss an electronic Grievance form process which will support more accurate tracking.
  - Staff violations of the ADA/disability process resulting in grievances are also tracked in a Staff Complaint category that is reported on quarterly. Staff complaints are monitored and follow-up on by management as appropriate.
  - QI continues to monitor medical staff scanning grievances as they are collected; as it is an area of deficiency previously.

# Prisoners with Intellectual Disabilities (Section III; Provision O.) Status: PARTIAL COMPLIANCE

#### **Policies:**

- ACH PP 05-05 Nurse Intake (revision 12/01/22) Final
- MH PP 07-07 Mental Health Adaptive Support Program (06/15/22) Final

- III.O.1. a.-c.: SUBSTANTIAL COMPLIANCE
  - The County has in consultation with Plaintiffs' counsel, developed and implemented a comprehensive written policy and procedure regarding prisoners with an Intellectual Disability, including Screening for Intellectual Disabilities; Identification of prisoners' adaptive support needs and adaptive functioning deficits; and Monitoring, management, and accommodations for patients with Intellectual Disabilities.
  - The Nurse Intake policy and Mental Health Adaptive Support Program policy were completed in approval with Class Counsel and the court-appointed Experts.
  - As part of the Intake Health Screening, Nursing gathers information through screening, past history, self-identification, third party report or observation noting possible intellectual disability and refers patients identified to mental health staff for an assessment and treatment plan.
- III.O.2: PARTIAL COMPLIANCE
  - A multidisciplinary team that includes appropriate health care staff will monitor and ensure appropriate care for prisoners with an Intellectual Disability. The multidisciplinary team will develop an individualized plan for each prisoner with an Intellectual Disability, which addresses: (1) safety, vulnerability, and victimization concerns, (2) adaptive support needs, (3) programming, housing, and accommodation needs. The multidisciplinary team's plan will be regularly reviewed and updated as needed.
  - Mental Health began staff training and implementation of the Mental Health Adaptive Support Program in September 2022. Adaptive Support Plans (ASPs) are entered into patient charts as well as a copy provided to housing unit Custody. The ASP is also entered on the patient Problems and Conditions in the EHR.
  - Mental Health completes an ASP for every patient with a confirmed diagnosed with an Intellectual Disability.
  - Trained core staff to complete MoCA assessments to identify patients with cognitive impairments who require adaptive supports.

- Assigned a MH supervisor to review patient caseload on a weekly basis to ensure that ASP is in place for all patients diagnosed with ID and patient is referred to EOP.
- A patient's mental health ASP indicates the additional assistance a patient needs in order to program in the jail, based on diagnosis and identified needs. Once a patient has a mental health ASP, it is required that all staff interacting with the patient provide the adaptive supports identified in the ASP during encounters and document to such in the encounter note. This information has been messaged to all service lines in multiple ways, including the December Newsletter.
- Custody staff assigned to IOP and APU received training on MH ASP on 11/2022.
- MH creates an alert in the patient's chart to inform medical and custody that the patient has adaptive supports in place.
   Custody receives the alert via ATIMS.
- MH provides a copy of the ASP to custody and a copy is placed in the patient's chart.

ŀ	ADA Training, Accountability, and Quality Assurance	
	(Section III; Provision P.)	
	Status: SUBSTANTIAL COMPLIANCE	

#### **Policies:**

- ACH MH PP 01-07 Quality Improvement Program (revision 04/13/22) Final
- ACH MH PP 01-09 Grievance Process for Health/Disability Complaints (revision 12/01/21) Pending review by Mental Health Expert
- ACH MH PP 03-08 Staff Development & Training (revision 03/03/23) Final
- ACH MH PP 06-02 Patients with Disabilities (12/01/20) Final
- ACH MH PP 06-03 Effective Communication (revision 03/12/21) Final
- ACH PP 06-04 Interpretation Services (revision 04/05/21) Final
- ACH PP 06-05 ADA Coordination (revision 11/05/21) Final
- ACH PP 06-06 Patients with Disabilities or Other Significant Health Needs (revision 04/05/21) Final
- ACH PP 06-07 Health Care Appliances, Assistive Devices, and Durable Medical Equipment (revision 04/05/21) Final

#### **Compliance Status by Section:**

- III.P.1. SUBSTANTIAL COMPLIANCE
  - ADA and Effective Communication (EC) Training and Documentation PowerPoints were developed and approved. The documentation PowerPoint has been updated to include changes to EHR templates.
  - Training is mandatory for all ACH staff, including contracted mental health staff, in the jails as well as administrative positions (Case Management and Quality Improvement) working offsite.
  - Currently, 265 ACH staff have completed ADA and EC Training since 2021.
- III.P.3 & 4 SUBSTANTIAL COMPLIANCE
  - ACH has, in consultation with Plaintiffs' counsel, developed and implemented written policies and procedures regarding monitoring, investigating, and tracking staff violations (or allegations of violations) of ADA requirements and jail ADA policies.
  - Alleged staff violations of ADA requirements are captured in the Grievance Process. See **Disability-Related Grievance Process** (Provision K.) for further detail.

## **IV. MENTAL HEALTH**

Policy & Procedures
(Section IV; Provisions A.)
Status: PARTIAL COMPLIANCE

#### **Policies:**

- ACH PP 02-05 Suicide Prevention Program (11/16/21) Final
- ACH PP 05-21 Restraints and Seclusion Joint policy (revision 08/29/22) Final
- ACH PP 05-22 Patients in Segregation (05/31/21) Final
- MH PP 01-10 Access to Mental Health Services (07/12/22) Final
- MH PP 03-02 Overview of Staff Responsibilities APU *Pending review by Mental Health Expert*

- MH PP 03-03 Overview of Staff Responsibilities Outpatient (revision 08/16/21) Pending review by Mental Health Expert
- MH PP 03-04 Psychiatric Prescriber Duties (revision 09/09/21) Pending review by Mental Health Expert
- MH PP 03-05 Acute Psychiatric Nursing Responsibilities APU (revision 12/16/21) Pending review by Mental Health Expert
- MH PP 03-06 Acute Psychiatric Unit Psychiatrist Responsibilities (revision 11/30/22) Final
- MH PP 04-01 Intensive Outpatient Program (IOP) (revision 03/24/23) Final
- MH PP 04-02 FOSS Levels (12/30/21) Final
- MH PP 04-03 Basic Mental Health Services (07/27/22) Final
- MH PP 04-04 Outpatient Mental Health Services and Levels of Care (06/17/22) Final
- MH PP 04-07 Acute Psychiatric Unit Precautions and Observations (06/22/22) Final
- MH PP 04-09 Acute Psychiatric Unit Admission, Programming and Discharge (11/30/22) Final
- MH PP 07-02 Treatment Planning (09/13/22) Final.
- MH PP 07-03 Use of Benzodiazepines (revision 04/15/21) *Pending review by Mental Health Expert* MH PP 07-04 Patients with Substance Use Disorders (08/16/21) *Pending review by Mental Health Expert*
- MH PP 07-05 Mental Health Evaluations for Planned Use of Force (12/16/21) Final
- MH PP 07-06 MH Rules Violation Review (01/05/22) Final
- MH PP 07-07 Mental Health Adaptive Support Program (revision 06/15/22) Final
- MH PP 07-09 Constant Observation of Mental Health Patients Pending review by Mental Health Expert and Class Counsel
- MH PP 09-02 Lanterman-Petris-Short Conservatorship (04/17/20) Pending review by Mental Health Expert
- MH PP 09-04 Administration of Involuntary Psychotropic Medication (revision 05/27/21) Pending review by Mental Health Expert
- MH PP 09-05 Informed Consent-Acute Inpatient Unit (05/27/21) Pending review by Mental Health Expert
- MH PP 09-06 Patient's Rights (10/07/21) Final
- MH PP 09-07 Denial of Patient's Rights (08/06/21) Pending review by Mental Health Expert
- MH PP 09-08 Prison Rape Elimination Act (08/06/21) Pending review by Mental Health Expert
- MH PP 09-11 Involuntary Detainment Advisement (11/21/22) Final

# **Compliance Status by Section:**

• IV.A.1.a. - h. SUBSTANTIAL COMPLIANCE

- The County ACH and ACH Mental Health established policies and procedures that are consistent with the provisions of this Remedial Plan requirement as listed above.
- IV.A.2. SUBSTANTIAL COMPLIANCE
  - The County's policies and procedures are revised as necessary, to reflect all of the Remedial Plan measures described in this Remedial Plan.
- IV.A.3. SUBSTANTIAL COMPLIANCE
  - ACH Mental Health continues to operate its acute inpatient program and its Outpatient Psychiatric Pod (OPP) program.
     The County established a new Intensive Outpatient Program (IOP) for inmates who require a higher level of outpatient psychiatric care than what is provided in the OPP program.
  - MH added three social work staff to the Acute Psychiatric Unit; these staff provide therapeutic interventions, crisis intervention, group therapy, case management, and coordination of MDTs.
  - MH administration has daily bed assignment/utilization meetings with SSO Custody to review movement between the IOP, OPP, and the Acute Psychiatric Unit. This includes admissions, discharges, and MH recommendations for housing.
  - The plan to increase high security/high acuity IOP beds to serve patients with SMI who are housed in Administrative Segregation was implemented – an additional 8 IOP female beds were added at the Main Jail in late May/early June 2022 and 24 male IOP beds were implemented in September 2022 at the RCCC.
  - MH reallocated EOP staff to support expansion of the high acuity/high security IOP as staffing for the additional IOP beds was not included in the budget augmentation for FY 2022/23. Reallocation of EOP staff reduced the capacity of patients that can be served in EOP. ACH will be proposing growth next FY budget to replace the EOP reallocation.
  - ACH Medical, MH, and SSO Custody held multiple space planning meetings to discuss an interim proposal to move the Acute Psychiatric Unit to the 3<sup>rd</sup> floor to increase bed capacity for the Acute Unit from 17 to 38. Of those cells, 10 cells have been designated for use as the Suicidal Inmate Temporary Housing Unit (SITHU). This proposal was presented to the Board of Supervisors and approved on December 8, 2022.
- IV.A.4. PARTIAL COMPLIANCE
  - ACH Mental Health operates its non-acute mental health programs IOP, OPP, and Enhanced Outpatient Program/General Population-Mental Health consistent Remedial Plan requirements.
  - EOP currently serves 275 patients; services include crisis intervention, case management, care coordination, advocacy, discharge planning, and therapeutic interventions including 1:1 and group programming.
  - Implementation of MDTs began for patients participating in EOP.

- Staffing augmentation for FY 2023/24 was requested to expand EOP services by an additional 125 patients and restore funding for staff who were redirected to IOP (125 patients). This would increase the total number of patients served to 500.
- EOP expanded therapeutic group services for EOP patients housed on 3E & 3W, 7W, 4E & 4W and 8E.
- PARTIAL COMPLIANCE is due to titration of EOP services with long-term plan for all patients on the MH caseload to be assigned to an EOP level of care.

Organizational Structure
(Section IV; Provisions B.)
Status: SUBSTANTIAL COMPLIANCE

• ACH PP 01-10 Organizational Charts (07/09/21) - Final

- IV.B.1. SUBSTANTIAL COMPLIANCE
  - The County maintains a comprehensive organizational chart for Adult Correctional Health (ACH) and ACH Mental Health provided by UCD that clearly outlines the chains of authority. ACH also developed and implemented Position Standards and job descriptions, outlining scope of services and performance expectations for each position. Both the County and UCD have County and UCD-wide policies and disciplinary processes as relates to not meeting standard performance and duties.
- IV.B.2. SUBSTANTIAL COMPLIANCE
  - ACH Mental Health (MH) has a Medical Director designated to oversee all mental health care functions in the jails, including psychiatric prescribers and psychiatric nurses. The ACH Mental Health Medical Director possesses clinical experience and a doctoral degree. ACH MH reorganized the leadership structure to address Consent Decree requirements and support program and staff expansion.
- IV.B.3. SUBSTANTIAL COMPLIANCE

 The ACH MH Medical Director and MH Program Manager participate in ACH Executive Team leadership meetings as well as a variety of meetings including Quality Improvement, Multidisciplinary Team Meetings, ACH leadership and SSO Custody leadership meetings, and ad hoc meetings.

Patient Privacy	
(Section IV; Provisions C.)	
Status: PARTIAL COMPLIANCE	

#### Policies:

- ACH PP 05-09 Health Service Requests (revision 02/06/23) Final
- ACH PP 08-08 Patient Privacy (05/13/21; joint policy) Pending review by Mental Health and Medical Expert

- IV.C.1. PARTIAL COMPLIANCE
  - All clinical interactions shall be private and confidential absent a specific, current risk that necessitates the presence of custody staff. In making such a determination, custody and clinical staff shall confer and review individual case factors, including the patient's current behavior and functioning and any other security concerns necessary to ensure the safety of medical staff. Such determinations shall not be based on housing placement or custodial classification.
  - MH understands the importance of seeing all patients confidentially; however, due to facility infrastructure and lack of confidential interview space, this area remains in PARTIAL COMPLIANCE.
  - MH staff document the confidential status of encounters including rationale when it is not confidential.
  - As a result of audit findings, MH has further defined a drop-down menu of common reasons for the lack of confidentiality for uniformity and data purposes. The form will be used by all service lines and projected implementation is planned July 2023.
  - MH supervisors monitor the use of confidential space in booking and classrooms and have regular discussions with staff regarding challenges/barriers to use of confidential space. Staff are documenting rationale when a confidential interview is not possible.

- MH and SSO Custody meet regularly to discuss challenges/barriers preventing confidential encounters. MH and Custody are developing plans to increase efficiency of using attorney booths on all floors, confidential interviews with patients who present with assaultive or high security/safety issues, and Custody standby while ensuring auditory privacy.
- Due to ongoing collaboration and training between MH and SSO, audits of confidential encounters have shown a decrease in the number of "safety and security" reasons for non-confidential contacts. Lack of available confidential space continues to be the primary reason for non-confidential encounters.
- MH supervisors continuously reinforce the importance and requirements of confidential individual interviews and group programming during staff meetings and huddles.
- Designated MH outpatient staff moved to a nearby G St office. Staff vacated a classroom on the third floor that was converted into IOP office space. This increased confidential programming space for groups and individual assessments and interventions.
- SSO and MH consulted with the office furniture distributor to discuss the construction of confidential interview booths for each floor. SSO has received approval for proof of concept and a confidential booth installation is planned on 3W.
- o Mental Health (MH) staff use designated attorney booths as available for confidential interviews. s
- MH developed a workflow outlining the process for utilizing attorney booths.
- IV.C.1.a. c. a. PARTIAL COMPLIANCE See above IV.C.1.
- IV.C.2. SUBSTANTIAL COMPLIANCE
  - All MH Jail policies that mandated custody staff to be present for any mental health treatment in such a way that disrupts confidentiality have been revised to reflect the individualized process set forth above. Custody and mental health staff have been trained accordingly.
- IV.C.3. PARTIAL COMPLIANCE
  - It is the policy of the County that mental health clinicians shall not conduct their patient contacts at cell front except pursuant to documented refusals or specific, documented security concerns that warrant cell front contacts.
  - Due to ongoing collaboration and training between MH and SSO, audits of confidential encounters have shown a decrease the number of "safety and security" reasons for non-confidential contacts. Lack of available confidential space continues to be the primary reason for non-confidential encounters.
  - MH staff document confidential status of encounters including rationale when it is not confidential.

- IV.C.4. SUBSTANTIAL COMPLIANCE
  - MH staff document confidential status of encounters including rationale when it is not confidential. As a result of audit findings, MH has further defined a drop-down menu of common reasons for lack of confidentiality for uniformity and data purposes. The form will be used by all service lines and projected implementation is planned July 2023. Several reports have been conducted for Quality Assurance review procedures.
  - Supervisors are completing spot-checks daily to ensure staff are appropriately utilizing confidential space.
- IV.C.5. SUBSTANTIAL COMPLIANCE
  - The Health Services Request policy outline above outlines the process allowing patients to submit requests or other mental health treatment-related requests to be collected without the involvement of SSO Custody staff involvement.

Clinical Practices	
(Section IV; Provisions D.)	
Status: PARTIAL COMPLIANCE	

• See policies listed in "Policies and Procedures (Provision A.)"

- IV.D.1. SUBSTANTIAL COMPLIANCE
  - MH staff have developed and maintained at each jail facility an accurate case list of all prisoners requiring mental health treatment services at the jail ("caseload") which, at a minimum, lists the patient's name, medical chart number, current psychiatric diagnoses, date of booking, date of last appointment, date of next appointment, and the name of the treating prescriber.
  - ACH has developed a MH caseload report that includes relevant information regarding the current diagnosis and level of mental health services.
  - MH is able to access all of the above information via the patient's medical record in the EHR.
- IV.D.2. SUBSTANTIAL COMPLIANCE

- Qualified mental health professionals have access to the patient's medical record for all scheduled clinical encounters.
- $\circ~$  MH staff have full access to all areas of the EHR and pending clinical encounters.
- IV.D.3. PARTIAL COMPLIANCE
  - Qualified mental health professionals provide individual counseling, group counseling, and psychosocial/psychoeducational programs based on individual patient's clinical needs.
  - MH provides individual and group counseling and psychosocial/psychoeducational programs in the IOP, APU, and EOP.
  - This area remains in PARTIAL COMPLIANCE due to staffing and titrating EOP services to the entire MH caseload.
- IV.D.4. SUBSTANTIAL COMPLIANCE
  - A qualified mental health professional conducts and documents a thorough assessment of each individual in need of mental health care following identification.
  - MH completes a full assessment of patients as identified as needing mental health services.
- IV.D.5. PARTIAL COMPLIANCE
  - 5. The County ensures prompt access to psychiatric prescribers following intake and in response to referrals and individual patient requests in accordance with the referral and triage timelines defined in the Access to Care provisions.
  - MH increased psychiatric prescriber coverage to seven (7) days per week in the Outpatient Program.
  - MH has increased the number of prescribers from two to four NPs and two to three psychiatrists.
  - Developed a pilot program to provide an additional mental health screening in booking for patients referred by intake to improve timeliness to medication verification and assessment of patients with acute mental health needs.
  - A Psychiatrist with combined Internal Medicine/ Psychiatry training joined the acute psychiatric mental health team – allowing for enhanced diagnosis and treatment of patients with combined mental health and medical issues.
  - Worked with ACH to create a hard stop in Intake assessment to ensure nursing staff was documenting last known pharmacy if patient reported community medication. Following this update, MH improved required timeliness to medication verification from 13% to 78%.
  - MH revised the medication verification workflow to streamline the process for triaging and verifying community medications.

- MH continues to audit the timeliness to medication verification to ensure patients are receiving community medication within the designated timeframe.
- IV.D.6. SUBSTANTIAL COMPLIANCE
  - The County has implemented an electronic system for tracking mental health evaluation, treatment, and other clinical contacts, as well as sick call slips and other mental health treatment-related requests or referrals.
  - MH utilizes ACHs EHR to track mental health treatment, encounters, HSRs, and other MH treatment-related requests or referrals.
- IV.D.7. SUBSTANTIAL COMPLIANCE
  - The County shall develop and implement an electronic tracking system with alert and scheduling functions to ensure timely delivery of mental health services to individual patients.
  - o MH utilizes ACHs EHR to schedule all MH encounters.
  - Mental Health EHR Updates:
    - **<u>Confidential Encounter Form</u>** has been enhanced to include the facility along with encounter location and reason(s) for a non-confidential encounter. This form is included in every medical and mental health encounter:

Confidentiality: Confidential Encounter Non-confidential Encounter Facility MAIN RCCC-M CRCC-F	
Reason: Safety and Security  Safety and Security  Medical Quarantine Confidential Space Unavailable No Custody Standby Available Unit/Facility Lockdown Encounter Location Patient Refused to Leave Cell Other (type over)	Safety and Security Reason:

• MH Encounters and Confidentiality Report is in production to track MH encounters for patients:



<u>Discharge Planning</u> – Report in production tracking patient roster for Discharge Linkages to community MH resources:

		Encounter		Referral				Acute	County		1		Patient	Responsible
Patient	Patient ID	Date	Location	Туре	Outcome	Program	County MH	<u>Psych</u>	ADS	<u>Other</u>	Other Desc	MHCClient	<u>Pickup</u>	Provider

 <u>MH Group Participation Report</u>: The Fusion Group Notes application is being further enhanced to track attendance as well as scheduled/cancelled/offered/refused groups and associated program so that the Group Participation report can include this data. Current report data:

# **Group Participation**

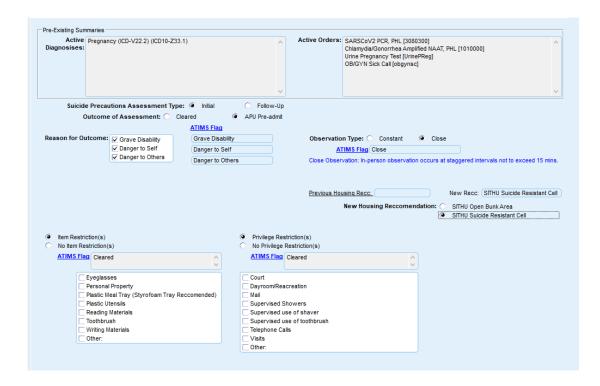
Subtotal	Group Date	Group Name	Minutes	Location	Staff Name	Start Time	End Time	Attendance
						UTC		

 <u>Timelines to Care</u> – Report is in the final phase of quality assurance testing after additions of "Emergent" timeline criteria. Includes the following data elements:

# Mental Health Timelines to Care

Start Date Start Time Completed Date Completed Time Encounter Date Encounter Time Encounter Description Elapsed Time Frame Order Status Order Instructions

 <u>Suicide Precautions EHR form</u> – most recent enhancements are in user acceptance testing and will be put into production upon approval. Enhancements include communication with custody jail management system to alert as to observation type, item/privilege restrictions, Danger to Self/Other:



 <u>Confidential Contacts Report</u> – report in production to audit compliance with confidential MH contacts (See MH Encounters and Confidentiality Report above). Able to utilize study to highlight facility infrastructure limitations and other challenges that impede confidential services with patients Confidentiality data being tracked via the report:

Facility	Block	Cell	Bed	Confidentiality	Confidential	Non Confidential Reason2	Interview Location
----------	-------	------	-----	-----------------	--------------	--------------------------------	-----------------------

- IV.D.8.a. g. PARTIAL COMPLIANCE
  - Treatment Planning remains in PARTIAL COMPLIANCE due to staffing and titrating EOP services to entire MH caseload.
  - MH established a workgroup to review treatment planning module in EHR and develop a workflow to guide staff in treatment planning requirements.
  - Clinical Multidisciplinary Team (MDT) meetings began in IOP August 2021 with full implementation November 2021.
  - IOP and EOP staff received training on completing treatment plans and MDTs in December 2021. Workflows were developed to help staff understand processes and policies.
  - Provided training to staff on the process for completing MDT meetings and documenting patient's absence at MDT in instances where patients refuse to attend.
  - Comprehensive treatment plans utilizing the EHR template were implemented for EOP patients in March 2021.
  - Prescribers began attending EOP MDTs in March 2023.
  - Began training SSO Custody working in MH programs on the MH Adaptive Support Program (November 2022).

Medication Administration and Monitoring
(Section IV; Provisions E.)
Status: PARTIAL COMPLIANCE

- ACH PP 04-17 Medication Administration (revised 03/03/23) Final
- MH PP 03-04 Psychiatric Prescriber Duties (09/09/21) Pending review by Mental Health Expert
- MH PP 03-06 Acute Psychiatric Unit Psychiatrist Responsibilities (11/30/22) Final
- MH PP 07-03 Use of Benzodiazepines (04/15/21) Pending review by Mental Health Expert
- MH PP 09-04 Administration of Involuntary Psychotropic Medication (revision 05/27/21) Pending review by Mental Health Expert

# **Compliance Status by Section:**

• IV.E.1.a. – c. SUBSTANTIAL COMPLIANCE

- ACH has developed and implemented policies and procedures to ensure that all medications are appropriately prescribed, stored, controlled, dispensed, and administered in accordance with all applicable laws and through the following:
- IV.E.2. SUBSTANTIAL COMPLIANCE
  - Qualified mental health professionals establish targets for treatment with respect to the use of psychotropic medication and shall assess and document progress toward those targets at each clinical visit.
  - QMHPs establish targets for treatment with respect to psychotropic medication and assess and document progress toward those targets at each clinical visit.
  - MDT meetings in APU and IOP settings include targets for treatment with respect to the use of psychotropic medication and assessment of progress towards those targets.
  - Established a MH Prescriber Meeting in August 2021 to improve communication, patient care practices, and standards related to the Consent Decree.
  - Prescribers began attending EOP MDTs in March 2023.
- IV.E.3. SUBSTANTIAL COMPLIANCE
  - Qualified mental health professionals monitor and document the following with respect to psychotropic medications:
     (1) levels of medications, (2) adverse impacts (including through renal and liver function tests where indicated), (3) side effects, and (4) efficacy.
  - QMHPs monitor and document levels of medications, and adverse impacts, order labs, and document side effects and treatment efficacy as appropriate.
- IV.E.4. PARTIAL COMPLIANCE
  - Qualified mental health professionals conduct and document baseline studies, including ECG, blood, urine, and other studies, as clinically appropriate, prior to the initiation of treatment.
  - Psychotropic treatment may be started prior to labs for a variety of reasons including emergency need, patient noncompliance, phlebotomist unavailability or other security issues within the facility.
- IV.E.5. PARTIAL COMPLIANCE
  - All RNs and LVNs have been cross-trained to administer medications allowing RNs to fill critical staffing shortages and avoid medication administration delays.
  - Medication administration times shall outline acceptable dosing times to ensure timely delivery of medications.
  - o Established distribution areas to ensure efficient delivery of medications.

- $\circ$  Staffing matrix has been developed to reflect 12 hour shifts to maximize staffing.
- Hiring efforts have significantly increased.
- IV.E.6. PARTIAL COMPLIANCE
  - Medication adherence checks that serve a clinical function are required to be conducted by nursing staff, not custody staff. In-person observation audits have begun, and QI will work on additional review tools in the next monitoring period as well as in-person audits on medication administration and mouth-check adherence.
- IV.E.7. PARTIAL COMPLIANCE
  - Psychiatric prescribers consider clinically indicated considerations and conduct an in-person consultation, with the patient prior to changing or initiating medications. In the event, there is no in-person consultation before prescribing or changing medications the psychiatric prescriber documents the reasons why there was not an in-person consultation with the patient.
  - Telepsychiatric visits may occur due to a variety of reasons and medications may be restarted when confirmed from community/ other collateral or as clinically indicated.

Placement Conditions, Privileges, and Programming	
(Section IV; Provisions F.)	
Status: PARTIAL COMPLIANCE	

- ACH PP 02-05 Suicide Prevention Program (11/16/21) Final
- MH PP 01-10 Access to Mental Health Services (07/12/22) Final
- MH PP 04-01 Intensive Outpatient Program (03/24/23) Final
- MH PP 04-04 Outpatient Mental Health Services and Levels of Care (06/08/23) Final
- MH PP 04-09 Acute Psychiatric Unit Admission, Programming and Discharge (11/30/22) Final

# **Compliance Status by Section:**

• IV.F.1.a. – e. PARTIAL COMPLIANCE

- This area remains in PARTIAL COMPLIANCE due to insufficient APU and IOP beds which prevent placing some patients on the MH caseload in the least restrictive setting appropriate to their needs.
- MH determines placement and discharge from Designated Mental Health Units (DMHU).
- Absent emergency circumstances, custody obtains consent of MH before transferring patients with SMI out of DMHU.
- o Patients requiring placement in a DMHU do not require director level approval.
- Developed a plan and process with SSO Custody to ensure MH is determining which patients are placed in Outpatient Psychiatric Pod (OPP) housing.
- Coordinated with SSO Custody to update Custody's classification form to better communicate MH recommendations regarding housing of patients served by MH.
- IV.F.2.a. e. PARTIAL COMPLIANCE
  - IOP offers 10 hours of structured out-of-cell time per week to each patient.
  - MH placed three social work staff on the APU which has increased structured out-of-cell time. APU offers 19 hours of group therapy/programming per day.
  - MH determines the level of privileges and restrictions for patients in the APU. Any removal or reinstatement of privileges, property or clothing is by MD order and follows LPS Denial and Restoration of Patient's Rights requirements.
  - IOP patients who are subject to restrictions of property, privileges, or out-of-cell time are placed on an Alternative Treatment Plan. The multidisciplinary team meets daily to discuss the patient's progress and the transition of the patient from ATP to general programming.
- IV.F.3.a. b. SUBSTANTIAL COMPLIANCE
  - MH and Custody assist patients in the IOP and APU with maintaining cell cleanliness and promoting personal hygiene.
- IV.F.4.a. c. PARTIAL COMPLIANCE
  - Although IOP has significantly increased its bed capacity, PARTIAL COMPLIANCE due to insufficient APU and IOP beds.
  - MH provides mental health programming and access to all levels of care to female patients. MH recently increased female IOP beds from 8 to 23. APU and EOP services are also provided to female patients.
  - Planning meetings are in place for the Intake Health Services Facility (IHSF) building which will substantially increase our bed capacity for patients with mental health needs.
- IV.F.5.a. b. PARTIAL COMPLIANCE
  - Multidisciplinary Intervention Plans are utilized in OPP and EOP to address significant or dangerous behaviors or significant disruptions to the therapeutic milieu.

- Patients housed in IOP or APU are not placed in disciplinary segregation. Patients unable to program or engaging in assaultive behaviors or posing a security concern will be placed on an Alternative Treatment Plan. Daily meetings are held with the treatment team to determine interventions and transition the patient back to general programming.
- IV.F.6.a. e. PARTIAL COMPLIANCE
  - IOP and APU have designated custody support to facilitate clinical contacts and treatment-related activities.
  - Patients may request mental health services through an HSR.
  - Patients are provided a written response after submitting an HSR.
  - MH completed audits of emergent referral timelines to care and identified opportunities for improving overall timeliness to care.

Medico-Legal Practices
(Section IV; Provisions G.)
Status: PARTIAL COMPLIANCE

- ACH PP 05-21 Restraints and Seclusion Joint policy (revised 05/09/22) Final
- MH PP 04-07 Acute Inpatient Unit Precautions and Observation (06/22/22) Final
- MH PP 09-02 Lanterman-Petris-Short (LPS) Conservatorship (04/17/20)- Pending review by Mental Health Expert
- MH PP 09-04 Administration of Involuntary Psychotropic Medication (revision 05/27/21) *Pending review by Mental Health Expert*
- MH PP 09-05 Informed Consent-Acute Inpatient Unit (05/27/21) Pending review by Mental Health Expert
- MH PP 09-06 Patient's Rights (10/07/21) Final
- MH PP 09-07 Denial of Patient's Rights (08/06/21) Pending review by Mental Health Expert
- MH PP 09-08 Prison Rape Elimination Act (08/06/21) Pending review by Mental Health Expert
- MH PP 09-11 Involuntary Detainment Advisement (11/21/22) Final

See "Policies and Procedures (Provision A.)" for a list of policies and status.

# **Compliance Status by Section:**

• IV.G.1. NON-COMPLIANT

- This area remains non-compliant due to insufficient APU beds which prevents placing some patients on the MH caseload in the least restrictive setting appropriate to their needs.
- MH provides access to inpatient psychiatric beds to patients who meet WIC § 5150 commitment criteria. Should a
  patient be unable to access the inpatient unit due to being filled, they receive daily status checks from outpatient
  services and receive mental health care, including psychiatric medications, while waiting for admission.
- Plans are active to move the current inpatient unit to 3<sup>rd</sup> floor where more beds may be available.
- o Plans are active in construction of new annex building which will include new and expanded inpatient beds.
- IV.G.2. SUBSTANTIAL COMPLIANCE
  - MH follows all LPS Act requirements regarding LPS commitments and does not discharge and readmit patients to circumvent the LPS Act.
- IV.G.3. SUBSTANTIAL COMPLIANCE
  - ACH has reviewed all County and JPS policies and procedures for PREA compliance and revised them as necessary to address all mental health-related requirements.

Clinical Restraints and Seclusion	
(Section IV; Provisions H.)	
Status: PARTIAL COMPLIANCE	

- ACH PP 05-21 Restraints and Seclusion Joint policy (revised 05/09/22) Final
- ACH PP 04-10 Discharge Medication (10/29/21) Final

- IV.H.1.a. g. SUBSTANTIAL COMPLIANCE
  - MH only employs restraints and seclusion when clinically necessary and removes restraints and seclusion as soon as possible.
- IV.H.2.a. c. SUBSTANTIAL COMPLIANCE
  - MH does not utilize "as needed" or "standing" orders for clinical restraint and seclusion.

- MH has not employed clinical restraints on the APU since 2022. MH actively utilizes de-escalation and less restrictive means prior to initiating clinical restraints and only when other interventions are not sufficient to protect the patient or others from injury.
- MH never uses clinical restraint or seclusion as a punishment, in place of treatment, or for the convenience of staff. Hourly documentation of clinical restraints and seclusion includes justification, time of application, monitoring of restraints, patient assessment and range of motion, opportunity for toileting, circulation checks, patient presentation, discussion with patient regarding behaviors necessary for release from restraints, rationale for not removing restraints and offering of food and fluids every two hours.
- IV.H.3.a. d. PARTIAL COMPLIANCE
  - Staff provide sentenced patients a 30-day supply of prescribed medications upon release. Presentenced patients may
    obtain a prescription for a 30-day supply of medication at the County Primary Care Pharmacy. See Reentry Services
    (Provision Q.) for further detail.
  - MH continues to meet regularly with County Behavioral Health to refine the referral process for community-based mental health services. A report was developed to capture the projected release date and level of care to identify patients with SMI and release dates within 6 weeks.

Training	
(Section IV; Provisions I.)	
Status: PARTIAL COMPLIANCE	

• ACH PP 03-08 Staff Development and Training (07/01/21)

- IV.I.1.a. c. PARTIAL COMPLIANCE
  - MH provides training to custody staff working in designated mental health housing units: Understanding Mental Health Symptoms in the Correctional Setting (Custody specific training)
  - Began training custody staff working in MH programs on the MH Adaptive Support Program (November 2022).

- MH provided Planned Use Of Force with Mental Health Patients to custody staff in IOP, APU, JBCT, and the CERT teams and Sgts in November 2022 and May – June 2023.
- MH has a training coordinator who monitors training compliance.
- Training was developed and provided on the following:
  - i. Treatment Planning and MDT Meetings
  - ii. Brain Development/Intellectual Disability
  - iii. Effective Communication/ADA
  - iv. Consent Decree
  - v. 5150 Certification
  - vi. Prison Rape Elimination Act
  - vii. Understanding Mental Health Symptoms in the Correctional Setting (Custody specific training)
  - viii. WPATH Transgender Care
  - ix. MH Adaptive Support Plan
  - x. Suicide Prevention 2-Hour Training
  - xi. Suicide Prevention 4-Hour Training
  - xii. Suicide Risk Assessment
  - xiii. Planned Use of Force and De-escalation
  - xiv. Updated Safety Planning Training (January 2023)
  - xv. MH RVR and Segregation Assessments
- MH is working with a consultant to develop Cultural Intelligence in Healthcare: The Impact of Unconscious/Implicit Bias in Healthcare Delivery training. Training is projected to begin in August 2023.

# V. Disciplinary Measures and Use of Force for Prisoners with Mental Health or Intellectual Disabilities

# Role of Mental Health Staff In Disciplinary Process (Section V; Provision A.) Status: PARTIAL COMPLIANCE

#### **Policies:**

- ACH PP 05-21 Restraints and Seclusion Joint Policy (revised 05/09/22) Final
- MH PP 07-05 Mental Health Evaluations for Planned Use of Force (12/16/21) Final
- MH PP 07-06 Mental Health Rules Violation Review (01/05/22) Final

- V.A.1. SUBSTANTIAL COMPLIANCE
  - MH policies and procedures contain meaningful consideration of the relationship of a patient's behavior to any mental health or intellectual disability, the efficacy of disciplinary measures versus alternative interventions, and the impact of disciplinary measures on the health and well-being of patients with disabilities.
- V.A.2. a. c. PARTIAL COMPLIANCE
  - o Custody consults MH staff concerning disciplinary measures when a patient is located in MH housing.
  - MH collaborated with SSO Custody on development of an Rule Violation Review (RVR) and Administrative Segregation referral form and trained custody on the referral process and workflow for Administrative Segregation assessments (December 2021).
  - MH and SSO continue to meet and refine the referral process and update the RVR and Administrative Segregation referral form to ensure referrals are received timely and tracked appropriately.

- MH received budget approval FY 2022/23 for additional clinicians to support RVR and Administrative Segregation reviews, assessments, and recommendations. MH continues to actively recruit for these positions. As of June 30, 2023, a supervisor and two clinicians have been hired.
- Due to some MH RVR vacancies being filled, MH has increased the number of RVRs completed.
- MH and QI completed an audit of MH RVR Referrals for period of January December 2022 and January March 2023, and identified areas for improvement in coordination with SSO.
- MH began completing Administrative Segregation assessments for patients on MH caseload in November 2022 with a plan to assess all patients placed in Administrative Segregation once staffing is in place.
- V.A.3. PARTIAL COMPLIANCE
  - MH completes the MH RVR form for every patient assessed for an rules violation. The review form was developed in consultation with Class Counsel and SME and incorporates all of the above assessment factors.
  - See V.A.2. a. c.
- V.D.4. PARTIAL COMPLIANCE
  - Prior to any planned Use of Force, such as a cell extraction, against a prisoner with mental health or intellectual disabilities, there will be a "cooling down period," consistent with safety and security needs. This period includes a structured attempt by mental health staff (and other staff if appropriate), to deescalate the situation and to reach a resolution without Use of Force. Such efforts, including the use of adaptive supports, will be documented in writing. Medical and/or mental health staff should be consulted if the purpose of the cell extraction is related to the delivery of treatment.
  - MH and SSO collaborated to develop a referral process for Planned UOF incidents with implementation in May 2023.
  - MH implemented training for clinicians UOF policy and MH's role in Planned UOF incidents in November 2022.
  - MH provided Planned Use of Force with Mental Health Patients training to custody staff in IOP, APU, JBCT and the CERT teams and Sgts in November 2022 and May June 2023.
  - MH and SSO Custody have met this monitoring period to discuss planned UOF in order to develop a multidisciplinary approach to address UOF incidents.
  - MH responds to custody referrals for Planned UOF incidents.

# Training & Quality Assurance (Section V; Provision E.) Status: SUBSTANTIAL COMPLIANCE

#### **Policies:**

- ACH PP 05-21 Restraints and Seclusion Joint Policy (revised 05/09/22) Final
- MH PP 07-05 Mental Health Evaluations for Planned Use of Force (12/16/21) Final
- MH PP 07-06 Mental Health Rules Violation Review (01/05/22) Final
- MH PP 07-07 Mental Health Adaptive Support Program (06/15/22) Final

# **Compliance Status by Section:**

- E.1. SUBSTANTIAL COMPLIANCE
  - All mental health staff have been trained on the policies and procedures listed above relevant to their job and classification requirements.
- E.5. SUBSTANTIAL COMPLIANCE
  - MH has created Disciplinary and Use of Force audits on practices as they apply to patients on the mental health caseload or who have intellectual disabilities.

# **VI. MEDICAL CARE**

Class Counsel outlined five areas of focus for the monitoring period, including the intake screening, sick call system, chronic care, specialty care, and roll out of the new electronic health record (EHR) system.

Staffing
(Section VI; Provision A.)
Status: PARTIAL COMPLIANCE

• ACH 03-03 Hiring Process (06-12-19) - Final

- VI.A.1 PARTIAL COMPLIANCE
  - The County has increased positions for Medical staff from **118.5** FTEs pre-Consent Decree in FY 2017/18 to **217.5** in FY 2022/23.
  - County ACH Medical staff and Administrative FTEs has increased from 112.5 pre-Consent Decree to a total of 239.5 permanent allocated FTEs.
    - As of 6/14/23, the total vacancy rate for ACH Medical and Administrative staff is currently at 23% the highest number of vacancies are associated with the LVN and RN positions.
    - RN & LVN recruitment efforts:
      - RNs 6 offers were made the week of 5/8. Additional RN applicants have been received as of the week of 5/8.
      - LVNs: 15 Resumes were received at a Job Fair ACH participated in the week of 5/8.
    - Physician III: 8 FT Physician positions have been filled this FY. ACH had 2 FT Physicians at the beginning of the FY.
    - The Assistant Medical Director position's salary was recently updated by DPS to include the differential and will be available for recruitment by the end of FY.
  - Staffing Analysis:
    - ACH outlined current service functions requiring SSO Custody Escorts based on the level of current staffing and available spacing – sent email outlining to SSO Custody 04/04/23.
    - ACH is working on a more thorough Medical staffing analysis that will detail required healthcare functions to meet service demand and service need. Analysis will include a daily average of the following by facility (MJ/RCCC):
      - Service demand by service function (ex: # HSRs, NSC appts, PSC appts, Med, Detox Monitoring, Specialty appts/clinics onsite, etc.)

- Staffing Discipline Type per service function
- Productivity potential by service function per Staff Discipline (ex: # PSC appts/day, # NSC appts/day, etc.)
- Space to provide service functions
- Policy timeframe requirements by service function
- ANALYSIS OUTCOME:
  - TOTAL staff by discipline per day required to meet service demand within policy timeframes.
  - TOTAL exam/service space to perform service functions within policy timeframes.
- ACH will provide a copy of the Staffing Analysis outlining service functions requiring SSO Custody Escorts to meet service needs within policy timeframes to SSO Custody & court-appointed Experts.
- VI.A.2. PARTIAL COMPLIANCE
  - Provider quality is being evaluated by the Medical Director during chart reviews pertaining to mortality reports, review of grievances, incident reports, class counsel and SME inquiries. Provider quality is also evaluated during the utilization review of specialty consults and services.
  - Medical Director will be developing criteria for the evaluation of
    - Provider quality regarding chronic conditions after Provider Treatment Guidelines for chronic conditions are finalized.
    - Transgender care and other chronic conditions
    - Provider quality regarding national society guidelines for other chronic conditions that will not have county specific treatment guidelines.
    - Provider quality regarding specialty referrals, send outs, and prehospitalization care.

Intake	
(Section VI; Provision B.)	
Status: PARTIAL COMPLIANCE	

- ACH PP 05-05 Nurse Intake (revision 12/01/22) Final
- ACH PP 05-13 Initial History & Physical Assessment (revision 01/11/22) Final

- VI.B.1. SUBSTANTIAL COMPLIANCE
  - All patients booked into the Jails are screened upon arrival by a Registered Nurse prior to placement in jail housing.
- VI.B.2. PARTIAL COMPLIANCE
  - In December 2022, the Intake Screening area in Booking was reconstructed for greater privacy/space.
  - To meet SUBSTANTIAL COMPLIANCE, the new Intake Health Services Facility (IHSF) will need to be completed.
  - Currently, ACH and SSO are developing plans to add a trailer at RCCC. This trailer will be designated for intakes, therefore reducing the impact at the Main Jail.
- VI.B.3. SUBSTANTIAL COMPLIANCE
  - The Intake screening has been revised with all court-appointed expert's agreement and implemented and is in compliance with this requirement.
  - ACH's EHR has been updated to send automatic orders based on patient response to ensure needed care consistent with community standards.
  - ACH is following policy by ordering an initial H&P at intake for patients with chronic care issues, patients with SMI, and patients with substance use issues at risk for withdrawal.
  - Women are being referred to GYN clinic for pelvic exams when indicated.
- VI.B.4. SUBSTANTIAL COMPLIANCE
  - Nurses check the box in the EHR to confirm previous records were reviewed. QI has observed in-person Nursing Intake and found previous history is reviewed consistently, meeting this requirement.
- VI.B.5. SUBSTANTIAL COMPLIANCE
  - ACH Intake Nursing attempts to verify a patient's prescribed medications and current treatment needs at intake, including outreach to pharmacies and community providers to request prescriptions and other health care records relating to ongoing care needs. The Intake policy outlines that any ongoing medication, or a clinically appropriate alternative, shall be provided within 48 hours of verification of the prescription or from a determination by a physician that the medication is medically necessary. Any orders that cannot be reconciled or verified, such as those with conflicting prescriptions from multiple prescribers, shall be referred to a health care provider for reconciliation or verification the next clinic day after booking.

 QI is also auditing to this provision and find that staff have maintained SUBSTANTIAL COMPLIANCE in both the audit of August 2022 (100% compliance) and February 2023 (96% compliance) of meeting timeliness standards for patients receiving initial medications. See recent data from the Medication Initiation and Renewal Audit below.

Medication Initiation and Renewal						
Indicator	Data Period					
	08/17/22 (N=42)	02/16-17/23 (N=44)				
Timely initial medication (<48 hours from order)	35/35 (100%)	23/24 (96%)				
Timely renewal (no missed doses)	6/7 (86%)	18/20 (90%)				

# • VI.B.6. SUBSTANTIAL COMPLIANCE

- The policies listed above are consistent with this requirement and were implemented with approval of the courtappointed experts.
  - The nurse intake encounter has been configured to have recommended orders based on responses to intake questions. Each order has a priority level dependent upon the response and to all service lines. Orders can be easily made by clicking the button within the nurse intake encounter.
  - Regarding the SME recommendation -
  - Nurses send referrals to providers based on the acuity of patient needs. The orders are built into the Nurse Intake Encounter.
  - Orders for withdrawal monitoring are automatically ordered when the patient scores a CIWA or COWS score of 0 or above.
  - ACH meets the Consent Decree required timeframes for initial medication review and first dose.
  - Order sets for detox monitoring exist within the nurse intake encounter.
- VI.B.7. SUBSTANTIAL COMPLIANCE

- Annual Nurse Intake Training was developed and first provided in December 2022. Annual training is required annually and tracked in the County's software, ProList.
- QI staff developed several audit tools to assess the nurse intake process. Reviews completed during this monitoring period include:
  - ADA Identification and Documentation at Intake
  - Withdrawal Monitoring in the Booking Loop
  - Medication Initiation and Renewal
  - Referrals at Intake
- Intake CQI studies occur on a regular basis and are sent to SME.
- QI began in-person observation audits of the Nurse Intake process in January 2023 to ensure all screening questions are asked and will continue with each Intake Audit.

# **Intake Referral Audit**

Focus: To determine whether RNs ordered appropriate referrals at intake.

Type of Referral	Patients Referred as Needed						
Needed:	11/29/21 (N=51)	10/10/22 (N=21)	01/31/23 (N=19)				
Provider	14/20 (70%)	9/12 (75%)	11/13 (85%)				
Mental Health	11/15 (73%)	8/9 (89%)	11/11 (100%)				
SUD Counselor	9/19 (47%)	15/15 (100%)	7/10(70%)				
Dental	7/7 (100%)	13/13 (100%)	4/4 (100%)				

# Access to Care (Section VI; Provision C.) Status: PARTIAL COMPLIANCE

#### **Policies:**

- ACH PP 05-09 Health Service Requests (revision 02/06/23) Final
- ACH PP 07-01 Informed Consent and Right to Refuse (revision 06/15/22) Pending review by Mental Health Expert

### Audits

- Health Services Request Audit
- Chronic Care Management Audit

- VI.C.1. SUBSTANTIAL COMPLIANCE
  - Health Service Requests (HSRs) are readily available to all patients throughout the facility, including those in segregation housing from ACH or SSO Custody.
  - Nursing collects health service requests (HSRs) at least twice daily, once in the morning and once in the evening, and designated staff are responsible to ensure adequate supplies.
- VI.C.2. PARTIAL COMPLIANCE
  - Confidential locked boxes labeled "Health Service Requests" are installed in multiple locations at both jail facilities for patients to submit HSRs to protect confidentiality. Locked boxes are also throughout both facility's housing units to submit grievances. Designated staff collect HSRs at least two times per day as well as during medication administration and door to door in all restricted housing units at least once a day. HSRs and health care grievances are promptly date-and time stamped. QI completes in-person observations as well as chart audits to ensure that HSR collection and time-stamping processes are occurring accordingly. SUBSTANTIAL COMPLIANCE will be reached once there is consistent time-stamping and timely collection as evidenced by designated Nursing staff physically scanning HSR forms immediately after collecting.

# • VI.C.3. SUBSTANTIAL COMPLIANCE

- ACH has established clear time frames to respond to HSRs in accordance with the remedial plan. See attached PP 05-09 Health Service Requests. Key changes to the Health Service Request policy includes clarification regarding access to care timelines, such as the face-to-face appointment must be completed when indicated within the priority timeframes – rather than the appointment ordered.
- VI.C.3.a. Emergent HSRs are seen immediately by the RN upon receipt of the HSR; however, ACH continues to strategize on areas to meet the 24-hour and 72-hour timelines consistently. Efforts added during this review period in this area:
  - As space is limited, ACH collaborated with SSO to identify additional exam room stationing areas to provide additional, confidential space to complete services on each floor in each wing – including Nurse Sick Call.
  - Inventory on medical equipment currently in stock as well as additional equipment needed to support additional fully functioning stations on each floor in each wing was developed and ordered.
    - Replaced worn-out/old/broken medical beds at both facilities.
    - Replaced all portable sinks in the medical exam room and specialty clinic at both facilities.
    - Purchased rolling medical bags for LVNs to transport medical supplies to different medical floors.
    - Main Jail 2 East Provider exam room was completed.
    - Main Jail 2 Medical provider charting office was also completed.
    - Other improvements to the Main Jail medical areas include the new nursing station on 2 East and the new interview cubicles.
    - Excess storage was removed to storage offsite.
  - Purchased Autogen and manual heat press for "Keep on Patient" medication blister packaging for pharmacy.
  - Purchasing iPads on wheels for video telehealth appointments. Initial purchase includes eight (8) units for pilot program. Department of Technology is currently assessing Wi-Fi connectivity for stronger Wi-Fi signal quality. Additional equipment has been procured for the Main Jail to improve connections for the telehealth program and other clinical staff devices. A price quoted has been requested by the Sheriff to run cabling throughout the Main Jail for installation of Wi-Fi access points. It is anticipated that this project is tentatively scheduled for completion by the end of Q1 2023. A similar project is being embarked up at RCCC with an additional 8 iPads on order and a Wi-Fi connectivity site map drawn up.
  - ACH is developing a new Daily Healthcare Service Schedule to assign space by time for all service functions to clearly identify times and location needs for Custody Escorts to meet access to care timelines.

- Team-based approach assigning a doctor/MA/RN/Ancillary staff on each floor.
- There is an insufficient number of escorts at Main Jail to ensure timely access to care. Staff started meeting
  with SSO Custody leadership on a monthly basis beginning August 2022 to address ongoing issues with patient
  access to care. In addition, ACH created an Access to Care Form to capture access to care barriers.
- <u>Access to Care Form</u>: An Access to Care form has been implemented in both hardcopy paper format as well as digital format in the EHR. This form captures details regarding obstacles/issues in providing access to patient

Access to Care						
					X-REF:	
				HR	MIN	AM/PM
		Date:		Time:		
First Name: Female	L	ast Name: (ZZZSacrar	nento		DOB: C	1/01/1971
Appointment Type:		Facility:	Location:			-
Custody Escort (Officer Name	e/Badge #)					
I was unable to meet with the p		care services offered	at the Sacramento	County Jails due t	o the following re	ason:
s C S S U						
ACH Follow-Up Plan						
Addre blow-op Hair						<u>^</u>
						×
Conflict Reason: Ir	nter Facility Transfer					
P C N H S	Patient Non-Response* Other ACH Medical Appo Vatural Disaster Hospital Send-Out Specialty Appointment Other	intment				
Follow-Up Plan (Required):						^
						~

care. It includes the type of care appointment attempted as well as reasons for healthcare staff not being able to access the patient. The form is designed to require the user to complete follow up actions/instructions before the document can be saved to the patient chart. This allows ACH management to monitor and review incidents where access to care was delayed, denied or otherwise not provided. This enables better collaboration between ACH and custody staff on any operations which may be preventing or prohibiting proper access to care.

- ACH and SSO implemented a Daily ACH/SSO Huddle agenda template and meet each morning to coordinate on service needs, Custody Escort needs, and strategize around challenges.
- VI.C.3.a.i. ACH conducts a brief face-to-face visit with the patient in a confidential clinical setting whenever possible. Space limitations make meeting this requirement consistently difficult. A video communication pilot will expand from the pilot to improve access to Provider consults. Medical assistants, Providers, and other health care staff will be able to have a video consult with a Provider in specific circumstances when needed. The goal is to improve patient care and Provider productivity.
- VI.C.3.a.ii.-iii. RNs taking vitals and a full exam during Nurse Sick Call when indicated is current practice.
- VI.C.3.a.iv. Assigning a Triage level for Provider appointments is current practice and is reflected in the EHR.
- VI.C.3.a.v. ACH has a Patient Notification Letter that is generated for the patient when an HSR is logged into the EHR that informs them their HSR was received, and they will be seen in the near future. Including timeframes and monitoring to delivery is still in development.
- VI.C.3.a.vi. ACH provides over-the-counter medications pursuant to protocols.
- VI.C.3.a.vii. ACH nursing consult with providers regarding patient care pursuant to protocols, as
- appropriate. Providers are now stationed on each floor and have been instructed to be available if nursing has questions or issues that arise. SRNs will contact the providers when needed.
- VI.C.3.b.i.- If the triage nurse determines that the patient should be seen by a provider, protocol is in place for a Provider to see the patient per priority protocol. Patients with emergent conditions are sent out for emergency treatment immediately. Providers are seeing patients within the required timeframes the majority of the time. QI and the Medical Director will continue to monitor.
- VI.C.3.c. Patients whose requests do not require formal clinical assessment or intervention are issued a Patient Notification Letter, with steps taken to ensure effective communication, within two weeks of receipt of the form – letting them know their request is being addressed and no appointment is needed.

- VI.C.3.d. ACH has practices in place that allows patients, including those that are illiterate, non- English speaking, or otherwise unable to submit verbal or electronic HSR's to verbally request care. Such verbal requests are documented by the staff member who receives the request on an HSR, and disposition provided in the same priority as those HSRs received in writing.
- VI.C.5. PARTIAL COMPLIANCE
  - The electronic HSR form in the EHR was updated to better capture data helpful in monitoring timeliness at each step of the process. The electronic form also ensures HSR information is documented in the EHR to better support facilitate data reporting capabilities.
  - <u>Health Service Requests (HSR)</u>: The electronic HSR form in the EHR has been updated to further provide more detail for monitoring and quality improvement, including:
    - Updates to the form include the following:
      - Date/time received, entered, and triaged for improved tracking purposes.
      - Disposition criteria specific to the service line assigned to the HSR.
      - Fields created to capture the ACH response to the patient and action(s) to be taken.
    - Tracking data is then generated to monitor the following response timelines:
      - When the HSR was completed by the patient.
      - When the HSR is in receipt by ACH
      - When ACH entered the HSR data into the EHR
      - When the service line received the HSR for response
      - Details as to the disposition and needed action(s).
    - The second phase of this project is focused on the scanning and indexing the paper HSR.
      - This project is being developed in coordination with County IT to determine document storage needs and other technical requirements.
      - Completion of this phase will ultimately eliminate transportation of paper HSR documents between facilities and more timely and efficiently allow the information to be indexed and uploaded to the patient electronic record.

Patient Completed HSR:  Patient HSR Summary: Complaint was communicated verbally This visit is:  Face to	0	Confirm:  DATES: Staff Received : 06/16/2023  Service Line Received : 06/16/2023	HSR# written on paper form HR MIN Time: 03 ▼ : 00 Time: 04 ▼ : 00	HSR# 90 <u>AM/PM</u> AM • 03:00 AM AM • 04:00 AM
Triage Details: Triage Staff:	DATE:	HR <u>MIN</u> <u>AM/PM</u> Time:		
Disposition:  Nursing Mental Health Dental Provider Pharmacy Patient's medical complaint(s) 1st Complaint: Diet Request/Food Allergy 3rd Complaint: Complaint:	Choose: Select Order: Nurse Sick Call Nurse MAT/SUD Generation Care Nurse CHA/MA Follow Up N/A Select Priority: Emergent (STAT) Urgent Routine (Normal) Non-Orders: Educational Materials Provid Gave verbal notification of f VHSR Response Handout Ne Other	ISR status		
Modify Response to Patient: Handout will be customized based on selections in t Appointment will be scheduled. No appointment necessary. The concern is bein Specialty appointment is pending	he Staff Triage section and modifications selected below: g addressed. Print HSR Response Handout	Review: Only ONE order per HSR. Delete additu New Order:	ional orders.	<b>^</b>
Normal test result(s)	HSR Response Handout Initiated:			АСН

- ACH QI tracks and regularly review response times to ensure that the above timelines are met. See HSR audit findings below. QI studies will continue quarterly.
- VI.C.6. SUBSTANTIAL COMPLIANCE
  - ACH discontinued prohibiting patients from reporting or inquiring about multiple medical needs in the same appointment shortly after execution of the Consent Decree – this has been practice. Patients are permitted to report or inquire about multiple medical needs on a single HSR or during a single appointment.
- VI.C.7. PARTIAL COMPLIANCE
  - Ongoing healthcare is offered and provided as medically indicated, regardless of previous refusals for services.

- VI.C.7.a. ACH staff are required to follow-up to ensure that the patient understands any adverse health consequences and to address individual issues that caused the patient to refuse service per policy. The follow-up discussion is also documented in the EHR. The Informed Consent and Right to Refuse Policy has been updated to capture all requirements in this provision – including use of the Refusal Form to document the refusal per policy.
- C.7.b. The Refusal Form captures all requirements outlined in the Remedial Plan.
- ACH developed a Corrective Action Plan (CAP) in July 2022 to address deficiencies in the health service request system.
   The CAP is monitored in monthly meetings between nursing leadership and QI.
- Staff developed an audit tool for timely access to services and completed a baseline study prior to the policy revision.
   Staff will begin periodic audits of the HSR process after training and implementation.

Health Service Request Audit March 2023 All HSR Types				
Service Line	Totals			
Medical	118 (74%)			
Dental	21 (13%)			
Mental Health	20 (12%)			
Total	159/159 (100%)			

MJ 0-3 Hrs 7/18 (39%)	Facility	Paper HSR Indexed Into EHR	Paper HSR Form in EHR is Documented Completely	HSR Collected Timely (Date/Time stamp W/I 24 Hrs Of Date Written By Patient <sup>1</sup> )	HSR Date/Time Stamped	HSR Triaged by SRN/RN Timely (Upon receipt <sup>2</sup> )	Assigned A Priority Level or Disposition
18/18 (100%)         12/18 (67%)         9/18 (50%)         18/18 (100%)         4hr-24hr 7/18 (39%)         18/18		18/18 (100%)	12/18 (67%)	9/18 (50%)	18/18 (100%)	,	18/18 (100%)

					1-2 days 3/18 (17%) 3+ days 1/18 (5%)	
RCCC (18)	18/18 (100%)	9/18 (50%)	16/18 (89%)	18/18 (100%) (3/18 illegible)	0-3 Hrs 9/18 (50%) 4hr-24hr 7/18 (39%) UTD 2/18 (11%)	18/18 (100%)
Totals	36/36 (100%)	21/36 (58%)	25/36 (69%)	36/36 (100%)	16/36 (44%)	36/36 (100%)

			Medi	cal HSR Disposit	ions		
Facility	Disposition	Total	Seen W/I HSR Policy TF	Seen Beyond HSR Policy TF	Not Seen	UTD	Order Completed Or Canceled in EHR
NMJ	STAT/Emergent F2F HSR	2/18	2/2 (100%)	-	-	-	-
RCCC	visit	0/18	-	-	-	-	-
NMJ	Urgent F2F HSR Visit	0/18	-	-	-	-	-
RCCC	Orgenit FZF H3K Visit	0/18	-	-	-	-	-
NMJ	Routine F2F HSR Visit	0/18	-	-	-	-	-
RCCC	Routille FZF HSR VISIt	0/18	-	-	-	-	-
NMJ	STAT/Emorgont NISC	1/18	1/1 (100%)	-	-	-	1/1
RCCC	STAT/Emergent NSC	0/18	-	-	-	-	-
NMJ	Non-face-to-face HSR	4/18	2/4 (50%)	1/4 (25%)	1/4 (25%)	-	4/4
RCCC	encounter	1/18	1/1 (100%)	-	-	-	1/1
	(Urgent NSC ordered)						
NMJ	Non-face-to-face HSR	10/18	0/10 (0%)	5/10 (50%)	5/10 (50%)	-	10/10
RCCC	encounter	17/18	5/17 (29%)	10/17 (59%)	1/17 (6%)	1/17 (6%)	17/17
	(Routine NSC ordered)						
NMJ	Non-face-to-face HSR	1/18	0/1 (0%)	1/1 (100%)	-	-	1/1
RCCC	encounter	0/18	-	-	-	-	-
	(Routine RN MAT/SUD						
	referral)						
	Totals		11/36 (31%)	17/36 (47%)	7/36 (19%)	1/36 (3%)	34/34 (100%)

	(MJ) Dental HSR Documentation							
Facility	Paper HSR uploaded/ indexed Into EHR	Paper HSR Form Documented In The EHR Fully/Accurately	HSR Collected Timely (W/I 24 Hrs Of Date Written By Patient <sup>1</sup> )	HSR Date/Time Stamped	HSR Triaged by Dental Designee Timely (Upon receipt <sup>2</sup> )	Assigned A Priority Level And/Or Disposition	Response Handout Printed	
MJ (6)	6/6 (100%)	0/6 (0%)	1/6 (17%)	6/6 (100%)	0-3 Hrs 5/6 (83%) W/I 24hr 1/6 (17%)	3/3 (100%)	0/3 (0%)	
RCCC (0)	NA	NA	NA	NA	NA	NA	NA	
Totals	6/6 (100%)	0/6 (0%)	1/6 (17%)	6/6 (100%)	5/6 (83%)	3/3 (100%)	0/3 (0%)	

<sup>1</sup>The date written by the patient is unable to be validated, nor whether the patient submitted the HSR on the same date written, however, most appeared appropriate. <sup>2</sup>"Upon receipt" is the time of triage documented, measured from the date/time stamp. It is unable to be validated if the HSRs are not immediately date/time stamped upon receipt; however, based on site-visit observations, it appears that HSRs are generally date/time stamped immediately.

Chronic Care
(Section VI; Provision D.)
Status: PARTIAL COMPLIANCE

### **Policies & Provider Guidelines:**

- ACH PP 05-05 Nurse Intake (revision 12/01/22) Final
- ACH PP 05-13 Initial History and Physical (H&P) Assessment (revision 01/11/22) Final
- ACH PP 05-18 Chronic Disease Management (revision 08/18/21) Final

- ACH PP 05-19 Hepatitis C Testing, Treatment and Monitoring (revision 04/07/22) Final
- ACH PP 05-20 Diabetes Management (revision 01/27/23) Final
- Provider Treatment Guidelines
  - Asthma (11/19/21) Pending review by Medical Health Expert
  - Diabetes Management (revision 06-14-23) Final
  - HIV/AIDS (06/02/21) Pending review by Medical Health Expert
  - Hypertension (05/10/21) *Pending review by Medical Health Expert*

### Audits & Reports:

- Chronic Physical Health Conditions Report
- Chronic Disease Management Audit
- Chronic Care Audit- Diabetes Management

- VI.D.1. PARTIAL COMPLIANCE
  - ACH has implemented a chronic disease management program to be consistent with national clinical practice guidelines. ACH has expanded its Chronic Disease Monitoring program and developed a quarterly Chronic Disease Management Audit. The Intake nurse places an order for an History and Physical (H&P) exam for anyone identified as having a chronic disease. At this initial H&P, the provider will assess the level of disease control and schedule chronic care follow-up appointments based on medical acuity and level of disease control.
  - VI.D.1.a. The chronic disease management program includes a process to ensure chronic care patients are referred for an H&P based upon acuity. Monitoring to the adherence to this process is included in the Chronic Disease Management Audit. A corrective action plan has been implemented by QI to address a backlog in lab orders to ensure patients receive timely and effective treatment.
    - i. Providers have been trained and have started managing chronic diseases. Dedicated chronic care providers are managing patients with multiple chronic diseases and higher acuity.
    - ii. Providers have been assigned to specific locations to help ensure continuity of care.

- iii. Providers are trained in at least one chronic disease policy or guideline at every monthly Provider meeting by the Medical Director and also feedback is given to Providers after chart reviews.
- iv. Providers have been trained to use the right document type to capture the chronic care encounter and to address all chronic care problems during a Provider Sick Call.
- v. Chronic care compliance will improve once chronic care nurses are staffed and able to monitor a panel of patients to ensure timely follow-up, including completion of labs, imaging and other coordination of care as needed.
- vi. Clinical pharmacists will be added to the chronic care team pending Board approval to enable Providers to better manage chronic care patients with diabetes, HTN, hyperlipidemia, Hep C, asthma.
- vii. A primary care provider with additional training in HIV conducts a weekly HIV Clinic. Infectious disease consultation is also available through RubiconMD or contracted off-site Infectious Disease specialist as clinically indicated.
- viii. Medical Director developed guidelines for routine vaccinations and health screenings (e.g., diabetes, breast cancer, and colorectal cancer screenings) and trained providers in December 2021. The Medical Director is working with the EHR team and vendor to implement alerts in the EHR to remind providers when health maintenance vaccinations and screenings are due.
- VI.D.1.b. The chronic disease management program ensures patients are screened for Hepatitis C at Intake and offered testing on an "opt- out" basis for those individuals who remain in custody long enough to receive a housing assignment. If the patient declines testing the refusal is documented in the health record. Patients found to have hepatitis C are offered immunizations against hepatitis A and B. A specialist provides onsite Gastroenterology and Hepatology clinics every other week. Services started in October 2021.
- VI.D.1.c. The chronic disease management program includes a diabetes management clinic consistent with the American Diabetes Association (ADA) Diabetes Management in Correctional Institutions. Diabetic medications are scheduled to coincide with food consumption times.
- VI.D.1.d. Currently, medications are prescribed for one year. Prior to expiration, pharmacy sends an EHR alert for the Providers to renew. The Medical Director will work with Pharmacy Director to make renewals automatic when the clinical pharmacists are implemented into the chronic care program under a CAP next FY. Medication Initiation and Renewal Audits have been conducted to measure compliance of uninterrupted medication renewals. The audit

conducted on August 2022 data showed 86% compliance and February 2023 data showed 90% compliance with this provision.

- VI.D.2. PARTIAL COMPLIANCE
  - ACH QI has conducts Chronic Care audits QI conducted audits surrounding compliance with diabetic chronic care requirements on 10/21/22 and 2/3/23. QI has recently implemented a new compliance audit on overall chronic disease management within the Jails.
  - A report pulled from the EHR has been developed to track Chronic Disease patients. ACH is working with DTech to add the indicators needed to better monitor to compliance. The Medical Director and the EHR team are also working on the use of the BedBoard application to support Chronic Care management.
  - Providers have been trained to create alerts in the EHR to ensure a particular patient will return to that provider for follow-up care when possible.
  - Initial H&P and Provider Chronic Care Follow-Up forms are active in the EHR. Both encounter types include several forms for data collection, such as Periodic Health Assessment and Patient Education details.
  - The Asthma form in the EHR was updated to capture additional information during chronic care follow-up visits.
  - A Chronic Care form in the EHR is currently in development. This will ensure consistent and accurate documentation by the Chronic Care Nurses. The new EHR Administrator is working toward completing this project.
- VI.D.3. PARTIAL COMPLIANCE
  - ACH contracts with Spectrum to provide onsite dialysis treatment, who is required to maintain and follow regulations and policies surrounding appropriate precautions to minimize the risk of transmission of blood-borne pathogens while providing dialysis.
  - ACH Infection Control has recently worked with the California Department of Public Health to update the Infection Control Policies to be consistent with standards.
  - A part-time primary care provider is also a nephrologist and is available for nephrology consults. In the current monitoring period, the nephrologist started onsite nephrology clinics to complement the telenephrology services provided by UCD for dialysis patients.
  - Staff are pulling data reports on chronic conditions and labs which will help with chronic disease management. See table below:

Chronic Physical Health Conditions Report Point in Time							
	1/25/23	4/26/23	5/31/23				
Patients with chronic physical health conditions	36%	37%	36%				
Of patients with at least 1 chronic condition, % with 2 or more chronic conditions	39%	42%	39%				
Patients on medication	76%	75%	77%				

Note: Staff are identifying and treating more chronic health conditions. Percentage of patients on medication increased significantly.

- QI developed an audit tool for diabetes management and conducted a baseline audit in November 2021.
- The data shows that Providers are improving with respect to scheduling follow-up visits and HbA1c testing within appropriate timeframes. See table below:

Indicator	Data Period Sample of patients with diagnosis of diabetes						
	02/2022 (N=61)	08/2022 (N=28)	12/2022 (N=21)				
Provider follow-up visit within timeframe based on degree of disease control	38/61 (62%)	20/28 (72%)	14/21 (67%)				
Hemoglobin A1c (HbA1c) test scheduled within 6 months of last result	34/61 (56%)	17/28 (61%)	13/21 (62%)				

• The next Diabetes Management audit is currently in process.

• Staff will develop additional chronic care audit tools in the next monitoring period.

Chronic Conditions Report								
Point in Time								
	07/27/22	09/28/22	11/30/22					
Patients with chronic conditions	66%	69%	68%					
Of patients with at least 1 chronic condition,	66%	64%	64%					
% with 2 or more chronic conditions								
Patients on medication	67%	71%	75%					

Note: Staff are identifying and treating more chronic health conditions. Percentage of patients on medication increased significantly.

- QI developed an audit tool for diabetes management and conducted a baseline audit in November 2021.
- The data below shows that Providers are improving with respect to scheduling follow-up visits and HbA1c testing within appropriate timeframes. See table below.

#### **Chronic Care Audit – Diabetes Management**

Indicator	Data Per Sample of patients with a			
	02/2022 (N=61)	08/2022 (N=28)		
Provider follow-up visit within timeframe based on degree of disease control	38/61 (62%)	20/28 (72%)		
Hemoglobin A1c (HbA1c) test scheduled within 6 months of last result	34/61 (56%)	17/28 (61%)		

• The next Diabetes Management audit is currently in process.

# Specialty Care (Section VI; Provision E.) Status: PARTIAL COMPLIANCE

#### **Policies:**

• PP 04-08 Specialty Referrals (revision 09-07-22) – Final

ACH attempts to contract with Specialty providers willing to provide onsite services when possible and capable of providing quality patient care in the Jails. Below is a list of onsite Specialty Services:

- o RubiconMD Specialty E-Consult Services
- o Dialysis
- o Dermatology
- o Gastroenterology/Hepatitis C Clinic
- Nephrology (telemedicine)
- Ophthalmology Clinic
- Optometry Clinic
- Otolaryngology (ENT)
- o Physical Therapy Clinic
- o Podiatry
- Pulmonary (telemedicine)
- Wound Care

## Audits:

• Specialty Care Audit

## **Compliance Status by Section:**

• VI.E.1. SUBSTANTIAL COMPLIANCE

- ACH has implemented policies regarding specialty referrals in collaboration and agreement with court-appointed Experts.
- Specialty Care Referral Provider Guidelines were developed, and training is provided ongoing to assist providers in submitting sufficient documentation when making referrals. Also see Utilization Management section.
- VI.E.2. SUBSTANTIAL COMPLIANCE
  - o ACH has implemented policies regarding specialty referrals in collaboration and agreement with court-appointed Experts.
  - Urgent referrals are required to be seen within 14 days of referral rather than the 21 days stated in the Remedial Plan.
- VI.E.3. SUBSTANTIAL COMPLIANCE
  - ACH Case Management (CM) schedules Provider follow-up appointments for all patients who have not yet had their Specialty consultation or procedure and therefore fall outside of the 90-day timeframe. CM tracks and reports on the number of follow-up visits that occur per policy. Providers have been trained on this requirement and how this visit is flagged in the health record. Recent data for the 2nd quarter of the 22/23 fiscal year shows 100% compliance with this indicator.
- VI.E.4. PARTIAL COMPLIANCE
  - ACH CM has a tracking system to ensure collection of the consult or procedure paperwork from the Specialty provider and schedules the ACH Provider follow-up appointment within the timeframe requirements (5 days of the completion of a high priority specialty consultation or procedure, or within 14 days of a routine) – which is tracked and reported out quarterly.
- VI.E.5-6. SUBSTANTIAL COMPLIANCE
  - CM has been tracking and reporting on Specialty care consultations and outside diagnostic and treatment procedures since February 2021 and continued to expand the tracking elements. All elements outlined in this Remedial Plan requirement is tracked, including the time it takes to grant or deny requests and the circumstances or reasons for denials, meeting this Remedial Plan requirement. Additional information has been added to the Specialty Referral tracker based on Expert recommendations. This includes tracking of additional workup prior to appointment when needed, date specialty documentation was received post specialty appointment, if a nurse visit occurred upon return from a specialty appointment, and if additional tests are needed post appointment.
- VI.E.7. SUBSTANTIAL COMPLIANCE
  - Auditing and reporting on Specialty care referral tracking as outlined above occurs quarterly exceeding this Remedial Plan requirement of twice yearly. These audit reports are gone over in the UM Subcommittee Meeting, and any issues are discussed with the goal of addressing at that time. In addition, the Medical Director now meets weekly with CM to discuss and review Specialty referrals for priority level appropriateness. The Specialty tracking sheet and/or Specialty

audit reports are provided to Plaintiff's counsel and court-appointed Experts upon written request. Data is always reported 90 days in arrears in order to accurately capture compliance timeframes.

- The first audit of the Specialty Referral Data was completed on 07/28/21 for the months of February through April 2021. Comparison data shows improvement in appointments meeting the 90-day timeframe 63% of the time during the first report period to 72% in the most recent report period of July through December 2022. Substantial improvement has been made in the occurrence of the 14-day provider follow-up visit from 28% to now 78% of the time.
- VI.E.8. SUBSTANTIAL COMPLIANCE
  - ACH has been using Rubicon MD as an e-referral system for over two years to reduce delays and CM closely monitors consultant reports to ensure referral packets are complete to ensure the Specialty provider has all the information they need before the appointment takes place.
- VI.E.9. SUBSTANTIAL COMPLIANCE
  - The timing of appointments is discussed in the weekly meetings with the Medical Director and CM. Medical staff can request information at any time regarding specialty appointments. CM schedules a provider visit with each patient monthly if their appointment falls outside of the timeframes – per policy. Providers are informed in the request why they are seeing the patient and to determine if anything significant has changed during the wait time regarding the reason for referral.
  - A Physical Therapy clinic has been established and occurs weekly. ACH is working on expanding the physical therapy contract in the upcoming fiscal year.
  - CM is closely tracking provider visits post-appointment and ensuring results are reviewed.
  - Telemedicine is currently being utilized for pulmonary consults and will continue to expand.
  - QI has been auditing specialty referrals, assessing timeliness, and identifying barriers since February 2021.

All Specialty Care Referrals										
Referral Priority         July         August         September         October         November         December										
Routine	52	55	64	62	44	60	337 (99%)			
Urgent	2	2	0	0	1	0	5 (1%)			
Total	54	57	64	62	45	60	342			

### Specialty Care Report: Fiscal Year 2022/2023 (Data as of 05/18/23)

			<b>Routine Referra</b>	als							
O Day Timeframe         July         August         September         October         November         December											
Met	22	18	26	29	20	28	143 (72%)				
Not Met – Appointment (appt) after 90 days	2	9	7	4	4	7	33 (17%)				
Pending appt	-	1	-	-	2	2	5 (2%)				
Not Met – No appt - Over	3	5	6	2	-	1	17 (9%)				
90 days when released											
Total	27	33	39	35	26	38	198 (100%)				
Not Included in Timeframe	July	August	September	October	November	December	Total				
Released Before 90 Days	17	17	14	18	12	14	92				
Refused Appointment	5	2	7	5	1	6	26				
Excluded (Temp-Out to	3	3	4	4	5	2	21				
State Hospital)											
Total	25	22	25	27	18	22	139				

Urgent Referrals									
14 Day Timeframe	July	August	September	October	November	December	Total		
Met	1	2	-	-	-	-	3 (75%)		
Not Met – Appt	-	-	-	-	1	-	1 (25%)		
over 14 days									
Total	1	2	0	0	1	0	4		
Not Included in Timeframe	July	August	September	October	November	December	Total		
Excluded	1	-	-	-	-	-	1		
Total	1	0	0	0	0	0	1		
Reasons for Delay	The excluded patient went to Temp out to State Hospital								

### Medication Administration & Monitoring (Section VI; Provision F.) Status: PARTIAL COMPLIANCE

#### **Policies:**

- ACH PP 04-02 Insulin Administration (08/19/19) Final
- ACH PP 04-17 Medication Administration (revised 07/29/22) Final
- ACH PP 04-18 Medication Order Entry (revised 09/15/22) Final
- ACH PP 04-19 Over the Counter Medications (revised 09/15/22) Final
- ACH PP 04-20 Keep on Person Medications (revised 01/12/22) Final

#### **Quality Improvement:**

- ACH PP 01-13 Pharmacy and Therapeutics Subcommittee (revised 07/01/21) Final
- ACH PP 02-04 Medication Incident Reporting (02/19/21) and form Final

#### Audits:

• Medication and Initiation and Renewal Audit

- VI.F.1. PARTIAL COMPLIANCE
  - ACH has implemented policies regarding medication administration in collaboration and agreement with courtappointed Experts. In addition, several key changes have been completed including changes in pharmacy schedules, deployment of new pill carts, reassigning some tasks, and improving the network capacity. Additional medical escorts are required to ensure efficient operations.
    - VI.F.1.a SUBSTANTIAL COMPLIANCE QI has begun auditing to this provision and found that staff have maintained SUBSTANTIAL COMPLIANCE in both the audit of August 2022 (100% compliance) and February 2023

(96% compliance) of meeting timeliness standards for patients receiving initial medications. See Section VI. B Intake for audit detail.

- VI.F.1.b. PARTIAL COMPLIANCE Staff document each administered medication as required in the patient's MAR. The medication refusal form has been modified and staff have been trained on the requirement to educate patients on adverse health consequences upon refusal. Handheld tablets have been purchased for testing effectiveness nurses being able to document in real-time when administering medications at the cell. The devices need to be HIPAA-compliant and compatible with the EHR. Nursing is providing feedback and additional tablets will be ordered based on feedback and the ability to meet the need.
  - Purchased new medication administration carts.
  - Efforts are in place to increase wifi connectivity.
  - We are in discussions with our Vendor Fusion for a new eMAR version (eMAR 5) and developing workflows for a user manual. Incorporating barcoding as an effort to make medication administration more efficient.
- VI.F.2. PARTIAL COMPLIANCE
  - All RNs and LVNs have been cross trained to administer medications allowing RNs to fill critical staffing shortages and avoid medication administration delays.
  - Medication administration times shall outline acceptable dosing times to ensure timely delivery of medications.
  - o Established distribution areas to ensure efficient delivery of medications.
  - Staffing matrix has been developed to reflect 12 hour shifts to maximize staffing.
  - Hiring efforts have significantly increased.
- VI.F.3. SUBSTANTIAL COMPLIANCE
  - ACH provides medication administration twice a day in each housing unit, at regular times that are consistent from day to day, except as may be required by non-routine facility security concerns. ACH Medication Administration policy outlines that prescribed medications are provided at therapeutically appropriate times as determined by the ordering physician and that any patient who requires administration of medications at times outside the regular pill call shall be provided that medication at the times determined by the ordering physician.
  - Medication administration times have been changed to improve efficiency.
- VI.F.4. NON-COMPLIANCE

- ACH does not currently have a working system in this area; however, Pharmacy will work with the EHR team to create a flag when someone is on medication. This flag will transmit to SSO's ATIMs system so pharmacy and SSO are aware of which patients SSO needs to coordinate medications for when SSO generates the daily court list.
- VI.F.5 PARTIAL COMPLIANCE
  - ACH developed policies and procedures listed above with approval from Medical Experts to ensure that medication efficacy and side effects are monitored by staff and reviewed by appropriate clinicians at appropriate levels; however, this provision is not currently being conducted and will be a focus during the next reporting period.
- VI.F.6. PARTIAL COMPLIANCE
  - PP 04-20 Keep on Person (KOP) Medications was approved by the Medical Experts in February 2022. KOP medications were expanded to include inhalers, chronic disease medications, over-the-counter medications, and others. Staff developed a Patient Medication Guide handout to inform patients of the KOP and discharge medication programs.
  - ACH is increasing eligibility including for patients on restricted medications, by only dispensing the non-restricted medications as KOP. Patients with restricted medications still go through the pill line for the restricted medications. ACH is also assessing all levalbuterol inhalers (rescue inhalers), thus increasing KOP.
  - Expansion of KOP to all eligible patients. All rescue inhalers and nitroglycerin 0.4mg are provided KOP unless the patient is disqualified from the program. Scheduled inhalers are also provided to patients.
  - Routine and chronic care medication are provided to eligible patients. If patients are on a restrictive medication, they will continue to go to pill line to receive the restrictive medication.
  - Pharmacy staff monitors compliance upon dispensing refilled medications and educate patients on proper use, use of the EHR to document participants' compliance, and use the Pharmacy Information System for data management.
- ACH developed a new audit tool to evaluate the timeliness of medication initiation and renewal.
- An initial baseline audit assessed outcomes in February 2022, and additional audits were completed biannually.
- QI data is presented in the Pharmacy and Therapeutics Subcommittee for review and recommendations.
- See table below:

Medication Initiation and Renewal							
Indicator	Data Period						
	08/17/22 (N=42)	02/16-17/23 (N=44)					
Timely initial medication (<48 hours from order)	35/35 (100%)	23/24 (96%)					
Timely renewal (no missed doses)	6/7 (86%)	18/20 (90%)					

Clinic Space
(Section VI; Provision G.)
Status: PARTIAL COMPLIANCE

- VI.G.1. NON-COMPLIANCE
  - o Short-Term Plan:
    - 1. ACH worked with SSO to identify additional exam room stationing areas to provide additional, confidential space to complete services on each floor in each wing including NSC.
    - 2. Inventory medical equipment currently in stock as well as additional needed to support additional fully functioning stations on each floor in each wing, including, but not limited to:
      - a. Exam Carts with computers, stocked with exam equipment and materials.
      - b. Privacy screens
      - c. Lab chairs
    - 3. Purchase orders has been submitted for all equipment identified to establish additional exam stationing areas as soon as possible.
    - 4. ACH will implement a Daily Healthcare Service Schedule that will assign exam rooms and times for RNs to provide NSC, as well as all service functions.

- Long-Term Plan:
  - 1. Potential use of transparent interviewing cubicles to be constructed on each floor in each wing.
  - 2. Completion of Intake Health Services Facility (IHSF): The plans to build this facility has been approved by the Board of Supervisors (BOS) and will ultimately be needed to meet this requirement.
- VI.G.2. NON-COMPLIANCE
  - Jail reduction efforts and planning have begun to occur and will continue. Main Jail annex project was approved by the Board of Supervisors and planning meetings have begun.
  - $\circ$   $\;$  This provision will not be in compliance until new construction.
- VI.G.3. PARTIAL COMPLIANCE
  - All cells in medical housing are required to have medical beds. If a bed is out for repair the cell is deemed to be out of commission.
- VI.G.4. PARTIAL COMPLIANCE
  - Patients in need of CPAP machines are housed in the same area due to the need for electrical outlets. ACH is looking into battery-operated CPAP machines to resolve the housing issue.
  - Patients should not be denied programs and services based on this housing location.

Patient Privacy
(Section VI; Provision H.)
Status: PARTIAL COMPLIANCE

- ACH PP 08-01 Safeguarding Protected Health Information (revision 06/03/21) Pending Medical/MH Expert feedback.
- ACH PP 08-03 Release of Protected Health Information (01/10/20) Final
- ACH PP 08-08 Patient Privacy (revision 05/13/21) Pending Medical/MH Expert feedback.

### **Compliance Status by Section:**

• VI.H.1. PARTIAL COMPLIANCE

- Exam rooms and attorney booths provide confidentiality for some health encounters. ACH is working on expanding exam space that will allow for greater privacy.
- ACH has changed the ITI form/process to no longer include PHI that is visible to SSO. The form now instructs the nurse to place all medical information in an attached envelope to send to the provider. The form now instructs the outside provider to protect PHI by returning documentation in a sealed envelope.
- VI.H.2. NON-COMPLIANCE
  - Nurse Intake renovation took place in December 2022 to create more confidential space.
  - Ongoing space meetings will focus on any other areas which can be made available for nurse or physician encounters.
     Space is currently very limited with one exam room on most floors of the Main Jail.
  - Ongoing space meetings will focus on any other areas which can be made available for nurse or physician encounters.
     Space is currently very limited with one exam room on most floors of the Main Jail.
  - Decisions made to create moveable exam spaces on each floor in each wing. Privacy screens and other supplies have been purchased and staff are being trained on use of these areas.
  - Certain areas within the existing jail structure lack sufficient privacy.
  - $\circ$   $\;$  See section G. Clinic Space for short and long-term space plans.
- VI.H.3. PARTIAL COMPLIANCE
  - $\circ$   $\;$  See section G. Clinic Space for short and long-term space plans.
  - H.3.a. Current process There is a confidential encounter indicator in each health encounter form where staff indicates if the visit was confidential or non-confidential and the rationale.
  - H.3.b. Maintaining auditory privacy is difficult due to space configuration. County has plans approved by the BOS to build the IHSF and other space modifications to resolve the privacy issues. ACH and SSO are looking at interim structures/cubicles to put into pods for confidential space.
  - H.3.c. Current practice The County's patient privacy policies apply to all health-related contacts
  - H.4. Current practice Jail policies that mandate custody staff to be present for any medical treatment in such a way that disrupts confidentiality are revised to reflect the individualized process set forth above. Custody and medical staff are trained accordingly.

## Health Care Records (Section VI; Provision I.)

## Status: SUBSTANTIAL COMPLIANCE

### **Policies & Manuals:**

- ACH PP 08-01 Safeguarding Protected Health Information (revised 06/03/21) Final
- ACH PP 08-02 Data-Sharing-Physical Health and Mental Health Staff (08/29/19) Final
- ACH PP 08-03 Release of Protected Health Information (01/10/20) Final
- ACH PP 08-04 Standardized Abbreviations (02/20/20)- Final
- ACH PP 08-05 VPN Access Request (12/20/21) Final
- ACH PP 08-06 Records Retention (04/22/20) Final
- ACH PP 08-07 Receiving and Responding to a Subpoena (06/11/20) Final
- ACH PP 08-08 Patient Privacy (05/13/21) Final
- ACH PP 08-09 Electronic Health Record Change Request (01/14/22) Final
- ACH PP 08-10 Electronic Health Record Contingency Plan (02/02/22) Final
- ACH PP 08-11 Electronic Health Record Issue Reporting (05/11/22) Final
- ACH PP 08-12 Electronic Health Record Management for Clinical Records (07/14/22) Final
- ACH PP 08-13 Document Scanning and Indexing (08/05/22) Final
- ACH PP 08-14 EHR Account Audits (08/12/22) Final

- VI.I.1. SUBSTANTIAL COMPLIANCE
  - ACH has developed and implemented a fully integrated electronic health care record system that includes medical, psychiatric, and dental records and allows mental health and medical staff to view the medical and mental health information about each patient in a single record.
  - The athenaPractice EHR provides all of these components to medical and mental health staff via end user access to patient charts containing medical, dental and mental health data/records. The EHR is also integrated with several web

applications for eMAR, mental health groups, managing orders and labs as well as with several medical reference and resource websites.

- Medical EHR Updates:
  - <u>Public Health Lab Requisitions/Test Results</u>: The remaining compendium of lab types identified for submittal via the Public Health Lab requisition process have been tested and are scheduled to be deployed to production by the first week of July 2023. Also, specimen label printers have been installed and configured at several workstations in both facilities so labels will automatically print for each lab requisition entered. This will improve data accuracy and completeness for all specimens submitted for analysis.
  - <u>Voice recognition device and software</u> (VRS) A VRS system was deployed the first week of June 2023. It integrates with the EHR and allows users to directly dictate notes, etc. into the patient's chart via a handheld microphone device. This is a pilot project with 10 users currently. Training was provided virtually and was recorded and posted to the ACH intranet for user reference. Provided the pilot is successful, this will continue to be implemented as required by the medical staff.
  - <u>Telemedicine</u> Devices for telemedicine have been deployed to the RCCC facility the first week of May 2023 for the continued expansion of this program as previously implemented at the Main Jail.
  - **BedBoard:** A web application to manage inpatient beds within the medical and mental health facilities at both Main Jail and RCCC was integrated with the EHR in May 2023. This functionality is also being employed to create "virtual rooms" based on patient acuity and monitoring interval requirements for better notification and alerts regarding patient withdrawal monitoring. This application is also being considered for managing/tracking patients who have been sent to outside facilities for treatment.

Fusion Bedboard	Active Admissions							<b>Q</b> Search	for name		+ New Adm
Active Admissions									T Filter Admission	s 🕹 Export	(CSV) 🖨 Pri
New Admission											
Facilities (2) 🛛 🔻	« 1 2 »										<b>10</b> 30 1
MAIN	Last	First	Xref	Booking #	Facility	Infirmary	Room	Bed	Diagnosis	Acuity	Admitted
R3C	Test	TC1	123AFE	12121212	MAIN	Acute Psychiatric Unit	APU 1 (RESTRAINT)	Twin	diabetes	0	08/10/2022
	ZZZSacramento	Female			MAIN	2 Medical	Standard 5	Standard 5	test diagnosis	0	08/11/2022
Management 🔻	DOE	JOHN	1885132	22000861	MAIN	2 Medical	Standard 6	Standard 6	Asthma	0	08/15/2022
Beds	TEST	TC6	1299YX	12121212	R3C	Medical Housing Unit	Honors Ward	Bed 3	Chest pain	0	08/16/2022
Facilities	TEST	TC5	565HYG		MAIN	2 Medical	Standard 7	Standard 7	Other seizures	0	08/17/2022
Groups	Test	TC2	134DEC		MAIN	Acute Psychiatric Unit	APU 2	APU 2	Mental disorder, not otherwise specified	0	08/17/2022
Users	TEST	TC3	15GTE		R3C	Medical Housing Unit	Back Room 39	Bed 39A	Nausea and vomiting	0	08/17/2022
	test	test			MAIN	Acute Psychiatric Unit	APU 3	APU 3	999999999	0	08/26/2022
Reports 🔫	TEST	USER	4663598	965288501	MAIN	Acute Psychiatric Unit	APU 8	APU 8	Suicidal ideations	0	08/29/2022
Bed Features	xxtest	suz			MAIN	2 Medical	Reverse Isolation 1	Test Bed	Mental disorder, not otherwise specified	0	08/31/2022
More 👻											1-10
Settings											

- VI.I.2. SUBSTANTIAL COMPLIANCE
  - The EHR provides the access as described above and contains information regarding medical, mental health and intake records.
- VI.I.3. SUBSTANTIAL COMPLIANCE
  - ACH has developed and implemented policies and procedures to monitor the deployment of the ACH Electronic Health Record (EHR) to ensure the records system is modified, maintained and improved as needed on an ongoing basis, including ongoing information technology support for the network infrastructure and end users.
  - Several systems are in place to achieve maintenance and enhancements for the EHR:
    - Sac Count IT Help Desk (JIRA)
    - The County's IT department (DTech) has an IT Service Desk application (JIRA) for tracking/assigning help desk calls for EHR support. Details regarding nature of the call, user info, resolution description, IT staff assigned, etc. Reports are available for tracking call volume, type, frequency, etc.

<b></b>	SAG	CRAMENT	Ω γ Dashboards ∨ Projects ∨ Issues ∨ Tempo ∨ Assets ∨ eazyβl <b>Create</b>									
Syst	System Dashboard											
1	Assign	ed to Me										
	т	Key	Summary	Р	Created 🕹	Updated	Status	Reporter				
	*	ITSD-390813	ATHENA HEALTH SYSTEM NOT UPLOADING MEDICATIONS	=	5/27/23	5/30/23	NEW	Krajnovic. Stanislavka 🚯				
	₩	ITSD-390810	I have a document open in athena. Every time I try to open it to discard it, is shuts athena down.	=	5/26/23	5/30/23	NEW	Andrews. Tanique 🕦				
	₩	ITSD-390794	Unable to Close Chart in Centricity	=	5/26/23	5/26/23	NEW	Krajnovic. Stanislavka 🜖				
	**	ITSD-390161	CHS RNs are unable to sign any type of Mental Health notes in Athena EHR	=	5/24/23	5/25/23	NEW	Williams. Tommy 🚹				
	<b>V</b> *	ITSD-389636	System Error Attempting to Edit Notes	=	5/23/23	5/23/23	NEW	DeGrace-Cisco. Christina 🚺				

- Fusion Help Desk
- ACH EHR Support staff have access to the EHR Vendors help desk for more complicated troubleshooting problems and enhancement requests. Issues can be tracked by type of subject – Interfaces/Forms/Reports/App Issues. Reports can be requested via the Sac County Account manager regarding call volume/type/frequency, etc.

Fusion	Welcome to the Fusion Help Desk		🕜 Requess 🕃
	Find help and services	٩.	
	Select a category below to raise a request or issue with Fusion.  Contact us about  Application Help  Functionally issue, Performance issue, User Specific issue, Outage, Request, Miscellaneous issue	>	
	Interfaces Error, Transmit Issue, Interface Request, Miscellaneous Interface Issue	×	
	EHR Forms Form Functionality Issue, Add OBS, New EHR Form Request, Change a Form	>	

ASAP System

• There is an application to request new EHR accounts, access to particular EHR functionality, etc. for new ACH staff and/or modify access for ACH staff. Report requests are also sent through this system.

SACRAMENTO	SACRAMENTO COUNTY Version 5.0									
Departmen	Department of Health Services									
ASAP - Adm	ASAP - Administrative Service Automation Process									
Welcome : David McFarland	Welcome : David McFarland									
SEARCH	сн 🐵 My Requests									
USER LINKS	Filter By Request Typ	e Report	Request Status Select	~						
☑ Home	<u>Request Number</u>	<u>Request Type</u>	<u>Request Text ID</u>	<u>Request Status</u>	<u>Request Date</u>	Expected Comp Date				
Submit Request REPORTS	<u>48104</u>	Report	ACH requesting a pullable report in SSRS to track data related to new 2 Tier intake process.	In Progress	5/15/2023	5/22/2023				
REPORTS										
			ACH is requesting a lxls download for							
▶ <u>Report</u>	<u>48038</u>	Report	ACH is requesting a .xls download for details regarding recent patient send outs	In Progress	5/8/2023	5/15/2023				

- ACH Staff Training
  - ACH staff have taken training courses in EHR Administration, EHR Forms programming (Visual Form Editor) and database querying (Microsoft SQL) to monitor, enhance and extract data from the EHR application more effectively.

Utilization Management
(Section VI; Provision J.)
Status: PARTIAL COMPLIANCE

#### **Policies:**

- ACH PP 01-14 Utilization Management (revision 05/05/22) Final
- ACH PP 01-18 Utilization Management Subcommittee (05/05/22) Final
- ACH PP 04-08 Specialty Referrals (revision 09-07-22) Final

- VI.J.1. SUBSTANTIAL COMPLIANCE
  - ACH has implemented policies regarding our utilization management (UM) system in collaboration and agreement with court-appointed Experts.
  - Case Management staff began using InterQual as the Utilization Management platform for specialty referrals in March 2021.
  - Specialty Care Referral Provider Guidelines were developed, and training is continually provided to assist providers in submitting sufficient documentation when making referrals that are processed through InterQual.
  - A Utilization Management (UM) Subcommittee was formed and began meeting in October 2021. Subcommittee members include service line directors, QI, MH, and case management.
  - The UM Subcommittee continued reviewing selected cases of high utilizers, high risk, complex, and/or high cost in order to ensure that resources are applied appropriately and timely during the monitoring period.
  - A Utilization Review (UR) team was formed in December 2022 and met to discuss UR tools and other logistics. A Provider and QI nurse began meeting monthly in March 2023 to review randomly selected cases pulled from patient grievances. Targeted reviews may result from the original UR and tools will be revised as needed.
- VI.J.2. SUBSTANTIAL COMPLIANCE
  - All specialty referrals are ordered by physicians who determine the priority level based on their clinical assessment. The orders are routed to CM to review for completeness of workup and/or information to schedule the appointment. The Medical Director now meets weekly with CM to discuss and review Specialty referrals for priority-level appropriateness. All decisions for approval and denial are documented, including the clinical justification for the decision.
- VI.J.3. SUBSTANTIAL COMPLIANCE
  - If a request does not have enough supportive documents to justify approval, it is immediately routed to the Medical Director to approve prior to workup and to the ordering provider to provide further detail. The referrals are closely monitored until completed. If there is a denial, CM will schedule a provider sick call so the ordering provider can discuss the denial with the patient.
- VI.J.4. PARTIAL COMPLIANCE
  - If the specialty service is denied, CM will schedule a provider sick call so the ordering provider can discuss the decision with the patient. The patient is then informed of the appeal process. This provision will move into Substantial Compliance when we can monitor this process with evidence to support.

Referrals are typically denied when there is a specialty service that must occur prior to the service the patient was
referred to. The ordering provider is given the information so the correct service can happen first. For example,
providers have referred patients to surgery prior to receiving a surgery consultation by a specialist first. The surgery
referral will be denied and the provider will be informed that a consultation will need to occur first.

Sanitation
(Section VI; Provision K.)
Status: PARTIAL COMPLIANCE

#### **Policies & Manuals:**

- Infection Control Manual:
  - 1. Surveillance
    - ACH PP 01-01 Environmental Cleaning and Infection Prevention Control
    - ACH PP 01-02 Airborne Pathogens Control Plan
    - ACH PP 01-03 Bloodborne Pathogens Control Plan
    - ACH PP 01-04 Handwashing
    - ACH PP 01-05 Standard Precautions
    - ACH PP 01-06 Waste Management
    - ACH PP 01-07 Disposal of used needles and syringes
    - ACH PP 01-08 Use of Disposable items
    - ACH PP 01-09 Diseases and Conditions reportable to Public Health
  - 2. Employee
    - ACH PP 03-01 Personal Protective Equipment (PPE)
    - ACH PP 03-02 Employee Tuberculosis Screening
    - ACH PP 03-03 Influenza Vaccinations for Employees
    - ACH PP 03-04 Hepatitis B Vaccinations for Employees

- VI.K.1. PARTIAL COMPLIANCE
  - The County consulted with an Environment of Care Expert to evaluate facilities where patients are housed in medical and mental health units and in medical clinic areas to address consistent with environmental cleaning and sanitation standards.
    - An Action Item tool was developed to follow up on the recommendations from the Environment of Care Report and was sent to the SMEs.
  - The County has updated the Infection Prevention and Control Manual to include policies and procedures with guidelines on proper cleaning and disinfecting approved by the California Department of Public Health for the medical and mental health areas.
  - Adult Correctional Health completed a Scope of Work consistent with the approved policies and is in collaboration with the Department of General Services and the Sheriff's Office to either expand the current cleaning contract or obtain a new contract with a professional cleaning vendor. The contract is anticipated to be in place this Fiscal Year 23/24.

Reproductive and Pregnancy Related Care	
(Section VI; Provision L.)	
Status: SUBSTANTIAL COMPLIANCE	

- ACH PP 02-03 Female Reproductive Services (revision 04/13/23) Final
- ACH PP 05-04 Pregnancy Testing (revision 03/28/23) Final
- ACH PP 06-01 Lactation Support (initial 04/22/20)

- VI.L.1. SUBSTANTIAL COMPLIANCE
  - Current Practice ACH maintains a weekly OB/GYN clinic at the main jail. Pregnant patients are identified and followed by UCD OB onsite consistent with policy and federal and state regulations.
  - ACH QI is currently developing an audit to review reproductive and pregnancy-related care in 2023.
- VI.L.2. SUBSTANTIAL COMPLIANCE

- Current Practice ACH provides pregnant patients with comprehensive counseling and timely assistance in accordance with their expressed desires regarding their pregnancies, whether they elect to keep the child, use adoptive services, or have an abortion.
- VI.L.3. SUBSTANTIAL COMPLIANCE
  - Current Practice ACH provides non-directive counseling about contraception to female prisoners, allows female patients to continue an appropriate method of birth control, provides access to emergency or other contraception when appropriate.

Transgender and Non-Conforming Health Care
(Section VI; Provision M.)
Status: PARTIAL COMPLIANCE

• ACH PP 05-12 Transgender and Gender Nonconforming Health Care (revision 03/21/23) – Pending review by Medical Health Expert

- VI.M.1. SUBSTANTIAL COMPLIANCE
  - ACH has implemented policies and procedures to provide transgender and intersex patients with care based upon an individualized assessment of the patient's medical needs in accordance with accepted standards of care and prevailing legal and constitutional requirements, including, as appropriate:
    - Hormone Therapy
    - Surgical Care
    - Access to gender-affirming clothing
    - Access to gender affirming commissary items, make-up, and other property items
  - For continuity of care, patients who are identified as receiving hormone treatment from a community licensed provider continue the medication while incarcerated. A provider will assess the patient and include the medication as part of the patient's treatment plan.

## • VI.M.2. PARTIAL COMPLIANCE

 Mental Health staff worked with a consultant to develop training on the WPATH Standards of Care, LGBTQIA and health equity. Feedback from Medical, Mental Health and Suicide Prevention Experts has been incorporated. In consideration of the Medical Expert recommendation, ACH has created additional slides regarding the WPATH standards in relation to ACH policy to be included in the training. The training was approved, and training began in March 2023.

Detoxification Protocols
(Section VI; Provision N.)
Status: PARTIAL COMPLIANCE

### Policies and Standardized Nursing Procedures (SNP):

- ACH PP 05-14 Benzodiazepine Withdrawal Treatment (revision 03/15/22) Final
- ACH PP 05-15 Opioid Withdrawal Treatment (revision 04/22/22) Final
- ACH PP 05-17 Alcohol Withdrawal Treatment (revision 03/29/22) Final
- SNP Alcohol Withdrawal Monitoring and Treatment (revision 04/07/22) Final
- SNP Opioid Withdrawal Monitoring and Treatment (revision 03/29/22) Final
- SNP Benzodiazepine Withdrawal Monitoring and Treatment (revision 04/07/22) Final
- SNP Suspected Opioid Overdose (revision 04/07/22) Final
- MH PP 07-03 Use of Benzodiazepines (revision 04/15/21) Pending MH Expert feedback
- MH PP 07-04 Patients with Substance Use Disorders (revision 08/16/21) Pending MH Expert feedback
- ACH PP 05-02 Medication Assisted Treatment (revision 07/20/22)
- ACH PP 05-06 Methadone Treatment (initial 06/24/20) Will be revised
- ACH PP 05-07 SUD Counselor (initial 06/24/20)

### Audits:

o Withdrawal Monitoring Audit

- VI.N.1. SUBSTANTIAL COMPLIANCE
  - ACH developed and implemented policies and protocols for assessment, treatment, and medication interventions for alcohol, opiate and benzodiazepine withdrawal that are consistent with community standards and in agreement/approval from court-appointed Medical Experts (see above). ACH will continue to train RNs on Withdrawal Management ACH policies and SNPs, emphasizing monitoring timeframe based on acuity.
  - Electronic health record templates were revised to capture the latest changes.
  - Staff developed an audit tool to evaluate withdrawal monitoring in the Main Jail booking loop in March 2022. Audits are completed monthly and a corrective action plan was issued due to delays in timely monitoring for the purpose of identifying and correcting issues with monitoring patients at risk of withdrawal.
  - ACH is working on MAT expansion at the jail, the following efforts have taken place:
    - Three providers (two at Main Jail and one at RCCC) are designated to provide MAT services.
    - MAT providers are assigned to take calls from nurses to continue MAT medications during weekdays. After hours, standby providers order bridge treatment.
    - ACH applied for and was awarded a MAT expansion grant through Health Management Associates (HMA) this reporting period. The original intent of the grant was to purchase Sublocade to assist in preventing diversion of MAT medication. However, this medication is expensive and the \$85,000 grant would only fund three patients per year. After further discussion, it was decided that the funding would be used to purchase suboxone and pilot MAT inductions at the Main Jail. The pilot population is for those testing positive for fentanyl or admitting to using fentanyl at intake. The goal is to prevent fentanyl use and overdoses post-intake.
    - Plans are in process to create a MAT cohorted housing unit at the Main Jail. HMA will be facilitating a multicounty training on the benefits of a cohorted housing unit on June 26<sup>th</sup>, 2023. Sacramento County will be hosting this training. HMA will be training Sacramento County Sheriff leadership following the morning training on June 26<sup>th</sup> on the benefits of MAT. ACH and SSO have been meeting monthly with HMA as a part of this grant and discuss expansion efforts.
- VI.N.2. PARTIAL COMPLIANCE
  - N.2.i. ACH worked in collaboration with Custody at Main Jail to designate a specific housing pod for a Detox Unit to support consistent withdrawal monitoring as a result of a decreased need for quarantine pods. Two RNs are designated

for MAT services and designated nurses are assigned to administer medications daily. Due to the implementation of the Detox Units, twice-daily checks are improving and being closely monitored.

- VI.N.2.ii. Nursing assessments include both physical findings, including a full set of vital signs, as well as psychiatric findings.
- VI.N.2.iii. Medication interventions have been updated to treat withdrawal syndromes and in sufficient doses to be efficacious. ACH Medical leadership will develop a protocol for starting patients on opiate withdrawal medications at intake based on history and self-reporting- rather than solely dependent upon assessment scoring. ACH will continue to discuss initiating medications at intake for patients not yet in alcohol and benzodiazepine withdrawal with Experts, Custody, and County Counsel due to patient safety concerns related to compounding depressants as well as risks associated with quick releases from Custody.
- VI.N.2.iv. Detoxification protocols are in place to instruct nurses on intervention and escalation when needed.
- VI.N.2.v. Nurse intake screening will declare patients experiencing life-threatening intoxication unfit and send them to the ER for appropriate treatment. For those experiencing life-threatening withdrawal post intake – the nurse conducting monitoring will alert SSO and providers of the need to transport to the ER when identified.
- The MAT policy was revised in July 2022.

	Withdrawal (WD) Protocol Requirements										
Substan ce	<sup>1</sup> Withdrawal Monitoring Required	Substance UseBreathalyzer OrAssessment FormUDS Performed,Completed AtRefused, orIntakeDeferred		Intake Housing Recommended	SUD CounselorWD MonitoringOffered At IntakeOrdered AtIntakeIntake		WD Meds Ordered	MD Referrals Ordered			
Alcohol	6	4.5/6 (75%)Completed4/6 (67%)Not Done1/6 (17%)Partially1/6 (17%)	<b>3/6 (50%)</b> Completed 0/6 (0%) Not Done 3/6 (50%) Refused 3/6 (50%)	<b>4/6 (67%)</b> Detox Risk 4/6 (67%) None 2/6 (33%)	<b>5/6 (83%)</b> Offered 5/6 (83%) Not offered 1/6 (17%)	<b>5/6 (83%)</b> CIWA-Ar 4/6 (67%) MAT RN 1/6 (17%) Not Ordered 1/6 (17%)	1/2 (50%)         Ordered Timely       1/2 (50%)         Not Ordered       1/2 (50%)         Not Needed       1/3         UTD <sup>2</sup> - 3       3	5/6 (83%)			
Benzo	0	-	-	-	-	-	-	-			

Opioid	7	4.5/7 (64%)         Completed       4/7 (58%)         Not Done       1/7 (14%)         Deferred <sup>4</sup> 1/7 (14%)         Partially       1/7 (14%)	<b>5/7 (71%)</b> Completed 3/7 (43%) Not Done 2/7 (28%) Refused 1/7 (14%) Deferred 1/7 (14%)	<b>5/7 (71%)</b> Detox Risk 5/7 (71%) None 2/7 (29%)	<b>7/7 (100%)</b> Offered 7/7 (100%)	<b>5/7 (86%)</b> Incorrect <sup>3</sup> 1/7 (14%) MAT RN 5/7 (71%) Not Ordered 1/7 (14%)	<b>5/5 (100%)</b> Ordered Timely 1/5 (20%) Ordered Untimely 4/5 (80%) UTD <sup>2</sup> - 2	6/7 (86%)
Total	13	9/13 (69%)	8/13 (62%)	9/13 (69%)	12/13 (92%)	10/13 (77%)	6/7 (86%)	11/13 (85%)

<sup>1</sup>Patients (pt) who needed WD monitoring for multiple substances were counted for each substance. <sup>2</sup>UTD if alcohol or opioid WD medication was needed due to a multitude of possibilities i.e., the substance use assessment form was not completed fully or at all, scoring was inadequate, breathalyzer or UDS was not completed, or monitoring was not completed per policy. <sup>3</sup>WD monitoring was ordered at intake incorrectly, CIWA-Ar was ordered instead of COWS, which resulted in the patient being removed from the withdrawal monitoring list due to not being a daily drinker, and not being monitored for opiate withdrawal. <sup>4</sup>In some instances in which the UDS or substance use assessment form cannot be completed i.e., unable to void, too inebriated to comply, a RN MAT/SUD referral is ordered to complete later. <sup>5</sup>Oftentimes the MAT RN is utilized as a WD monitoring nurse.

Withdrawal (WD) Monitoring								
Substance	<sup>1</sup> Withdrawal Monitoring Required	WD Monitoring Or ⁵MAT RN Ordered At Intake	Monitored Per Policy (at least twice daily x 5-7 days)	Monitored ≥ 3 Days				
Alcohol	6	5/6 (83%)	0/6 (0%)	2/6 (33%)				
Opioid	7	5/7 (71%)	0/7 (0%)	2/7 (29%)				
Total	13	10/13 (77%)	0/13 (0%)	4/13 (31%)				

<sup>1</sup>Patients (pt) who needed withdrawal monitoring for multiple substances were counted for each substance. <sup>4</sup>In some instances in which the UDS or substance use assessment form cannot be completed i.e., unable to void, too inebriated to comply, a RN MAT/SUD referral is ordered to complete later. <sup>5</sup>Oftentimes the MAT RN is utilized as a WD monitoring nurse.

	Withdrawal (WD) Medications										
Substance	Meds Needed At Intake	Meds Needed After Intake	WD Meds Ordered When Needed	WD Meds Ordered After Initially Indicated	WD Meds Not Ordered	WD Meds Administered (W/I 0-2hrs of ordering)	WD Meds Administered (W/I 3-4hrs of ordering)	WD Meds Administered (≥ 5hrs of ordering)	WD Meds Never Administered		
Alcohol	1/2	1/2	1/2 (50%)	0/2 (0%)	1/2 (50%)	0/2 (0%)	1/2 (50%)	0/2 (50%)	1/2 (50%)		
(2 needed)											
UTD <sup>2</sup> (3)	3	3	3	3	3	3	3	3	3		

1/5	4/5	1/5 (20%)	4/5 (80%)	0/5 (0%)	3/5 (60%)	0/5 (0%)	2/5 (40%)	0/5 (0%)
2	2	2	2	2	2	2	2	2
2	Z	Z	2	2	2	2	Z	Z
2/7 (29%)	5/7 (71%)	2/7 (29%)	3/7 (43%)	1/7 (14%)	3/7 (43%)	1/7 (14%)	2/7 (29%)	1/7 (14%)
	2	2 2	2 2 2	2 2 2 2	2 2 2 2 2 2	2 2 2 2 2 2 2	2 2 2 2 2 2 2 2 2	2 2 2 2 2 2 2 2 2 2

<sup>2</sup>UTD if alcohol or opioid WD medication was needed due to a multitude of reasons i.e., the substance use assessment form was not completed fully or at all, scoring was inadequate, breathalyzer or UDS was not completed, or monitoring was not completed per policy.

	Provider (MD) Referral							
Substance	MD Referral Needed	MD Referral Ordered At Intake	MD Referral Ordered Per SNP w/ WD Protocol	MD Referral Not Ordered	Seen by MD	Seen by MD W/I Policy Timeframe	Seen by MD Beyond Policy Timeframe	Not Seen by MD
Alcohol	6/6	3/6 (50%)	2/6 (33%)	1/6 (17%)	5/6 (83%)	4/6 (67%)	1/6 (17%)	*1/6 (17%)
Opioid	7/7	2/7 (29%)	4/7 (57%)	1/7 (14%)	6/7 (86%)	5/7 (71%)	1/7 (14%)	*Not Ordered *1/7 (14%) *Not Ordered
TOTALS	13/13 (100%)	5/13 (38%)	6/13 (46%)	2/13 (15%)	11/13 (85%)	9/13 (69%)	2/13 (15%)	2/13 (15%)

Nursing Protocols	
(Section VI; Provision O.)	
Status: SUBSTANTIAL COMPLIANCE	

#### **Standardized Nursing Procedures (SNP):**

• The Remedial Plan states that SNPs shall include assessment protocols that are sorted based on symptoms into low, medium, and high risk categories. Rather than label protocols as low, medium, and high risk, each SNP notes symptoms RNs may manage, those requiring a Provider consult, and those that require emergency stabilization.

- A total of 51 SNPs have been created and are available on the Intranet site. They include SNPs in the functional areas listed below.
  - General (1)
  - Abdominal (1) Medical Expert feedback received 08/05/22
  - Allergies (1)
  - Cardiovascular & Lung (7)
  - Dental (1)
  - Endocrine (1)
  - Eyes, Ears, Nose & Throat (5)
  - Infection Control (1)
  - Musculoskeletal (2)
  - Neurological (4)
  - Pregnancy (1)
  - Skin (12)
  - Substance Use Disorders (4) -
  - Urological (5)
  - Sexually Transmitted Infections (5) Medical Expert feedback received 11/18/22
  - Nurse managers are reviewing other areas that may require SNPs.
- Registered Nurses have completed SNP testing for all SNPs which are current as of November 2022.

### **Compliance Status by Section:**

٠

- VI.O.1. SUBSTANTIAL COMPLIANCE
  - The Nursing Director oversees two Senior Health Program Coordinators (nurse managers) responsible for overseeing nursing staff at each respective jail facility for continuity to overall nursing services.
  - Nursing has 14 Supervising Registered Nurses (SRNs) directly supervising nursing staff and daily operations.
  - Regularly scheduled meetings with nurse managers (Senior Health Program Coordinators and SRNs) and meetings with direct nursing staff include trainings on policies and procedures, review of QI audits and corrective action plans to strategize problem solving around areas of concern, announcements, etc.

- Nursing Position Standards were created or revised for the Senior Health Program Coordinators, Supervising Registered Nurses, Infection Prevention Coordinator, Registered Nurses, Licensed Vocational Nurses, Medical Assistants, and Certified Nursing Assistants.
- Nurses shall not act outside their scope of practice. Nurses shall demonstrate proficient knowledge, experience, and training in nursing principles and practices. They must maintain competency in performing nursing standardized procedure functions.
- Nursing Services shall designate a supervising RN as staff development coordinator to ensure hiring, onboarding, and retention of nurses.
- New employees complete a structured onboarding process under the direct supervision of the staff development coordinator. The onboarding process is 9-12 weeks including initial new-hire orientation, competency and skills check, and preceptorship.
- The Nursing Director conducts concurrent medical chart reviews for nursing documentation and application of nursing practice. Staff who are not in compliance with policies and procedures receive additional training and mentorship as needed.
- The Training Coordinator (QI SRN) has begun implementing trainings for nursing and will be able to increase training to nursing staff during the next monitoring period.
- VI.O.2. SUBSTANTIAL COMPLIANCE
  - A total of 51 SNPs have been completed consistent with this requirement; however, 4 Standardized Nursing Procedures have been finalized, 6 are in process of revision and development and 41 continue to be pending medical Expert review.

Review of In Custody Deaths
(Section VI; Provision P.)
Status: SUBSTANTIAL COMPLIANCE

• ACH PP 01-08 Medical Review of In-Custody Deaths (revision 5/24/23) – Final

- VI.P.1. SUBSTANTIAL COMPLIANCE
  - Preliminary reviews of in-custody deaths take place within 30 days of the death and include a written Clinical Mortality Review report of the circumstances of the events leading to the death, with the goal to identify and remedy preventable causes of death and any other potentially systemic problems.
  - Leadership staff are notified when there is an in-custody death and review of the medical chart is initiated by key service line directors.
- VI.P.2. SUBSTANTIAL COMPLIANCE
  - Mortality reviews include an investigation of the events occurring prior to the death, an analysis of any acts or omissions by any staff or prisoners which may have contributed to the death, and the identification of problems for which corrective action should be undertaken.
  - ACH developed and implemented a tracking log and process that went into effect in February 2022.
  - ACH schedules a joint administrative review meeting with Custody leadership within ten days of a patient death to determine if any immediate actions are required.
  - Monthly multidisciplinary meetings are scheduled recurring to review the episode of care and develop corrective action plans when indicated to address systemic or training issues.
  - ACH has implemented a monthly Mortality CAP meeting to monitor active corrective action plans until completed.
  - Key ACH staff are on the distribution list for coroner's reports. Death certificates are obtained from Public Health staff when available. ACH designee initiates request for death certificates if not received timely.

Reentry Services
(Section VI; Provision Q.)
Status: PARTIAL COMPLIANCE

- ACH PP 04-10 Discharge Medication (10/29/21) Final
- ACH PP 05-10 Discharge Planning for Reentry (revision 05/19/22) Final. This is a joint policy with Mental Health.

- VI.Q.1. SUBSTANTIAL COMPLIANCE
  - The County shall provide a 30-day supply of current medications to patients who have been sentenced and have a scheduled release date, immediately upon release.
  - Sentenced and court-ordered patients are provided a 30-day supply of prescribed medications when released. ACH staff are coordinating with SSO Custody for more accurate lists of potential release candidates in order to increase medications delivered at release. Alert is entered into Athena(eHr) to indicate to custody that patient must get medication prior to release.
  - Discharge medications continue to be provided to approximately 90% of eligible sentenced and court-ordered patients upon release. Staff continue to work on the discharge medication release process with Medical leadership and Custody staff.
  - Presentenced patients may obtain a prescription for a 30-day supply of medication upon request at the County Primary Care Pharmacy. Under 5% of the patients pick up their medications from Primary Care Pharmacy. Due to lack of patient picking up prescriptions from Primary Care Medical Directors discontinued calling scripts in. Upon patient arriving at Primary Care, pharmacy communicates with ACH pharmacy and/or 2<sup>nd</sup> floor MD office to acquire prescriptions.
- VI.Q.2. NON-COMPLIANT
  - Within 24 hours of release of any patient who receives prescription medications while in custody and is classified as presentence, the County is to transmit to a designated County facility a prescription for a 30-day supply of the patient's current prescription medications. ACH was sending scripts to the Primary Care Clinic; however, due to the following, ACH no longer sends scripts to the Primary Care Clinic:
    - Extremely few to none were picking up prescriptions as compared to the time it takes for ACH to route prescriptions to the Primary Care Clinic.
    - A patient can request a prescription be filled from the Primary Care Clinic after release and ACH will fill the prescription.
    - ACH is participating in joint efforts working with SSO regarding the upcoming CalAIM 90-Day Prereleaseed benefit, which will include filling of prescriptions for those indicated upon release.
      - Notification from SSO Custody prior to release is pertinent for preparation of medication upon release.
      - Filling prescriptions prior to release will increase the continuity of care as compared to sending the script to an offsite pharmacy.

- ACH is required to develop and implement a plan by January 2024 on how to meet 90-day prerelease CalAIM requirements.
- VI.Q.3. SUBSTANTIAL COMPLIANCE
  - ACH developed and implemented a Discharge Planning for Reentry services policy governing the provision of assistance to chronic care patients, including outpatient referrals and appointments, public benefits, inpatient treatment, and other appropriate reentry services.
  - Discharge Planning policy was revised to become a joint policy with Mental Health and incorporates Expert feedback.
  - ACH meets internally and participates in County-wide meetings to address obstacles to improve discharge planning and successful linkage to ongoing care. Collaboration between ACH Medical and Mental health, SSO Custody, the Courts, community partners such as Sacramento Covered for ongoing medical needs and County Behavioral Health for individuals with serious mental illness (SMI) is necessary for successful discharge planning.
  - Designated Discharge Planning nurses work with patients with complex conditions to ensure there is continuity of care post-release.
  - SUD Counselor works with patients in need of continuity of SUD treatment.
  - Mental health staff are required to provide linkage of patients with SMI to County Mental Health a workflow was created and MH staff were trained on the referral process.
  - County Behavioral Health established the *Community Justice Support Program* a full-service partnership to serve justice involved patients with serious mental illness. ACH Mental Health meets regularly with the program leadership to address barriers and collaborate on the referral process. A report was developed to capture the projected release date and level of care to identify patients with SMI and release dates within 6 weeks.
  - Medi-Cal Managed Care Plans rolled out a new benefit under the initiative California Advancing and Innovating Medi-Cal (CalAIM). CalAIM provides enhanced care management (ECM) and coordination for patients with intensive health/mental health needs.

Training for SSO	
(Section VI; Provision R.)	
Status: N/A	

• Refer to SSO response. ACH collaborates with SSO on training as requested.

# **VII. SUICIDE PREVENTION**

Substantive Provisions	
(Section VII; Provisions A.)	
Status: SUBSTANTIAL COMPLIANCE	

Class Counsel outlined six areas for focus including revision of the Suicide Prevention Policy, changes to the policy and practice of Safety Suits, confidentiality at intake and for suicide risk assessment, property and privileges, and resuming a Suicide Prevention Task Force or a multidisciplinary committee.

#### **Policies:**

• ACH PP 02-05 Suicide Prevention Program (revision 11/16/21) – Final

- VII.A.1. SUBSTANTIAL COMPLIANCE
  - The County recognizes that comprehensive review and restructuring of its suicide assessment, monitoring, and prevention practices are necessary to address the risk of suicide and self-harm attendant to detention in a jail setting.
  - The Suicide Precautions and/or Grave Disability Observations Custody Instructions form was created to provide MH staff directions regarding housing, observation level, property, privileges, and clothing restrictions.
  - MH developed a training module called *Suicide Precautions and LCSW Role* and provided training to MH staff and custody leadership on the form and workflow.
  - Began implementation of Morbidity and Mortality reviews during Suicide Prevention Subcommittee meetings in December 2021.
  - Updated MH PP 04-07 Acute Psychiatric Unit Precautions and Observations to include relevant sections from the Suicide Prevention Program policy. Finalized June 2022.

- Complete weekly audits on MH compliance on determining and documenting housing, observation level, property, privileges, and clothing restrictions for patients placed on suicide precautions. Report findings to Suicide Prevention Subcommittee on monthly basis.
- Audit findings from January to April 2023, indicate MH is meeting 100% compliance when determining and documenting housing, observation level, property, privileges and clothing restrictions for patients place on suicide precautions.
- Implemented monthly Suicide Prevention Multidisciplinary meetings to discuss patients with complex mental health needs who engage in self-injurious behaviors (July 2022).
- MH staff have received updated training on the new process of developing safety plans at the time of a Suicide Risk Assessment (SRA) evaluation starting in January 2023 with a pilot study with ongoing training. Audits of compliance will happen after all MH staff have been trained on the new process.
- VII.A.2. SUBSTANTIAL COMPLIANCE
  - County ACH Mental Health established a Suicide Prevention Policy in agreement/approval with Class Counsel and the court-appointed Experts.

Training
(Section VII; Provisions B.)
Status: PARTIAL COMPLIANCE

• ACH PP 03-08 Staff Development and Training (revision 03/03/23) – Final

- VII.B.1. a. j. SUBSTANTIAL COMPLIANCE
  - County ACH MH developed and implemented a four-hour Suicide Prevention training for new Jail employees (including SSO Custody, medical, and mental health staff) in agreement and approval from Class Counsel and court-appointed Experts.

- The 4-hour Suicide Prevention Training for new employees was approved by Class Counsel and Suicide Prevention Expert in February 2022. MH staff worked with custody and medical staff to prepare for the training. The first training was conducted on June 2, 2022, and is ongoing. Staff are required to attend training within 3 months of hire.
- VII.B.2. a. c. SUBSTANTIAL COMPLIANCE
  - County developed a two-hour annual Suicide Prevention Training for all staff (SSO Custody, medical, and mental health staff) in agreement and approval from Class Counsel and court-appointed Experts.
  - MH began offering a 2-hour Suicide Prevention training to medical and custody staff in December 2021 and is ongoing.
     Staff attend on an annual basis.
- VII.B.3. PARTIAL COMPLIANCE
  - Custody officers assigned to Designated Mental Health Units receive additional specialized training on suicide prevention and working with prisoners with serious mental illness.
- VII.B.4. SUBSTANTIAL COMPLIANCE
  - All mental health staff, including clinicians, and psychiatrists, receive additional training on how to complete a comprehensive suicide risk assessment and how to develop a reasonable treatment plan that contains specific strategies for reducing future suicidal ideation.
  - The Suicide Risk Assessment Training was approved by SME. Staff complete the training within 3 months of hire and again every 2 years.
- VII.B.5. SUBSTANTIAL COMPLIANCE
  - All mental health staff and custody officers are trained on the appropriate use of safety suits—i.e., not to be utilized as a default, not to be used as a tool in behavior management, not to be utilized for patients being observed at 30- minute observations. This element has been incorporated into the Suicide Prevention Training.
- VII.B.6. SUBSTANTIAL COMPLIANCE
  - The Suicide Prevention Policy is incorporated in the Annual Suicide Prevention Training that is required for all staff.

Nurse Intake
(Section VII; Provisions C.)
Status: PARTIAL COMPLIANCE

- ACH PP 02-05 Suicide Prevention Program (revision 11/16/21) Final
- ACH PP 05-05 Nurse Intake (revision 12/01/22) Final

- VII.C.1 SUBSTANTIAL COMPLIANCE
  - Intake screening for suicide risk takes place at the booking Receiving Screening and prior to a housing assignment. If clinically indicated, a referral is made to ACH MH, who will then perform an additional clinical assessment after the patient is placed in a housing assignment.
- VII.C.2. PARTIAL COMPLIANCE
  - Nurse Intake stations were reconfigured in Booking to increase space and add soundboards to increase auditory privacy.
     The new IHSF will need to be constructed to meet this requirement.
- VII.C.3. a. e. SUBSTANTIAL COMPLIANCE
  - County ACH revised the nursing Intake assessment procedures and screening forms to ensure timely identification of acute and high-risk mental health conditions, consistent with the recommendations made by the court-appointed Suicide Prevention Expert (Lindsey Hayes) to be consistent with this requirement.
  - Staff are developing training for intake nurses on screening for mental health issues, suicide risk assessment screening, danger-to-self or others and grave disability and referral process for emergent MH evaluations. Formal Intake training by the Training Coordinator began December 2022.
- VII.C.4. SUBSTANTIAL COMPLIANCE
  - Regardless of a patient's behavior or answers given during intake screening, a mental health referral is initiated if there is a documented history related to suicide or self-harm, including during a prior incarceration.
- VII.C.5. SUBSTANTIAL COMPLIANCE
  - County ACH updated and implemented the Nurse Intake policy and procedure that includes referrals to mental health by Intake staff. The policy corresponds with the triage system and timeframes set forth in the Mental Health Remedial Plan.
- VII.C.6. SUBSTANTIAL COMPLIANCE

- Any patient expressing current suicidal ideation and/or current suicidal/self-injurious behavior shall be designated as an emergent referral and immediately referred to mental health staff. See below for emergent referral data. Note the significant increase in emergent referrals since nurse intake questions and orders were changed due to this provision.
- Due to ongoing challenges with Intake nursing asking all suicide risk screening questions, QI Nursing will begin onsite monitoring of the nurse intake process, including suicide risk assessment questions to ensure compliance with screening requirements.

Sobering Cell or Segregation Cell Placements with Emergent Referral to MH

Month	Sobering/Segregation Cell Placements	Seen w/in 6 Hours	Not Seen w/in 6- Hour Timeline to Care	Avg Response Time
June 2022	59	32/59 (54%)	27/59 (46%)	5.8 hrs.
July 2022	59	35/59 (59%)	24/59 (41%)	6.0 hrs.
August 2022	40	18/40 (45%)	22/40 (55%)	7.3 hrs.
September 2022	62	37/62 (60%)	25/62 (40%)	5.7 hrs.
October 2022	34	16/34 (47%)	18/34 (53%)	6.8 hrs.
November 2022	46	34/46 (74%)	12/46 (26%)	4.7 hrs.
December 2022	41	26/41 (63%)	15/41 (37%)	4.9 hrs
Jan 2023	43	27/43 (63%)	16/43 (37%)	6.2 hrs.
Feb 2023	48	30/48 (62%)	18/48 (38%)	6 hrs.

(\* Previously Reported: Jun-Nov 2022)

Emergent Referrals January 2021 – February 2023

2021

Jan	Feb	Mar	April	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
301	202	264	268	291	293	286	337	383	369	426	467
2022											

Jan											
496	421	622	644	723	686	824	845	992	1267	1075	1213
2022											

2023

Jan	Feb
1121	1032

# Post-Intake Mental Health Assessment Procedures (Section VII; Provisions D.) Status: PARTIAL COMPLIANCE

#### **Policies:**

- ACH PP 02-05 Suicide Prevention Program (11/16/21) Final
- MH PP 01-10 Access to Mental Health Services (revision 07/12/22) Final

- VII.D.1. PARTIAL COMPLIANCE
  - MH clinicians document whether assessments are confidential or non-confidential including rationale.
  - Structural/space issues continue to be a major barrier to achieving SUBSTANTIAL COMPLIANCE
- VII.D.2. PARTIAL COMPLIANCE
  - Mental health staff are required to conduct assessments within the timeframes defined in the mental health referral triage system.
  - Auditing of MH compliance meeting four (4) and six (6)-hour timelines to care is being completed quarterly and presented to MH QI Subcommittee and Suicide Prevention Subcommittee. Findings indicated that low staffing levels and high levels of emergent referrals are impacting compliance.
- VII.D.3. SUBSTANTIAL COMPLIANCE
  - MH has revised its mental health assessment procedures and related forms to ensure identification of historical and current patient mental health and suicide risk information, consistent with the recommendations of the subject matter expert.
  - Nursing Intake and SRA forms have been updated and approved by SME.

# Response to Identification of Suicide Risk or Need for Higher Level of Care (Section VII; Provisions E.) Status: PARTIAL COMPLIANCE

#### **Policies:**

• ACH PP 02-05 Suicide Prevention Program (revision 11/16/21) – Final

- VII.E.1. PARTIAL COMPLIANCE
  - When a patient is identified as at risk for suicide and placed by custody staff in a safety cell, on suicide precautions, and/or in a safety suit, mental health staff are required to be contacted immediately. A qualified mental health professional, or other appropriately trained medical staff in consultation with mental health staff, then complete a confidential in-person suicide risk assessment as soon as possible, consistent with the "must-see" referral timeline.
  - Regular auditing of MH compliance meeting four (4) and six (6)-hour timelines to care are being completed quarterly and presented to MH QI Subcommittee and Suicide Prevention Subcommittee. Findings indicated that low staffing levels and high levels of emergent referrals are impacting compliance.
- VII.E.2. SUBSTANTIAL COMPLIANCE
  - Consistent with current RCCC policy, if there is no mental health staff on site at RCCC at the time that an emergent mental health need is identified, the prisoner shall be transported to the Main Jail for emergency evaluation within two hours of the initial report.
  - MH provides a televisit option for after-hours emergent referrals. If a Main Jail MH clinician is not available to complete the televisit assessment, SSO transports the patient to the Main Jail for an evaluation.
- VII.E.3. a. f. SUBSTANTIAL COMPLIANCE
  - MH has revised its suicide risk assessment procedures and forms in consultation with Plaintiffs.
  - The Suicide Risk Assessment captures the information listed in this provision.
  - Suicide Risk Assessment and Suicide Prevention Program policy developed and revised in conjunction with SME and Class Counsel.
  - MH staff complete a review of the patients EHR, including previous and current records pertaining to suicide attempts, self-harm and/or mental health needs.

• See Post-Intake Mental Health Assessment Procedures (Provision D.) for work accomplished in this area.

Housing of Inmates on Suicide Precautions	
(Section VII; Provisions F.)	
Status: SUBSTANTIAL COMPLIANCE	

#### **Policies:**

• ACH PP 02-05 Suicide Prevention Program (11/16/21) – Final

#### **Compliance Status by Section:**

- VII.F.1. SUBSTANTIAL COMPLIANCE
  - County's ACH MH Suicide Prevention Program policy and procedure directs that patients, including those identified as being at risk for suicide, be treated in the least restrictive setting appropriate to their individual clinical and safety needs. MH policies state all patients, including those identified as being at risk for suicide, are treated in the least restrictive setting appropriate to their clinical needs.

Inpatient Placements
(Section VII; Provisions G.)
Status: PARTIAL COMPLIANCE

#### **Policies:**

• MH PP 04-09 Acute Psychiatric Unit Admission, Program and Discharge (revision 11/30/22) – Final

- VII.G.1. PARTIAL COMPLIANCE
  - MH staff ensures that patients are assessed for the APU and placed in the unit as soon as possible and within 24 hours when there is bed availability.

- Patients who are on the preadmission list beyond 24 hours are assessed daily for continuous need of placement or clearance.
- ACH has regular meetings with SSO Custody leadership to discuss space needs and options for increasing APU beds. See IOP, OPP, & Acute Bed Assessment & Planning (Section II. General Provision) for detail.
- MH meets daily to discuss patients pending APU admission and triage level of care.
- Facility deficiencies result in this area remaining non-compliant due to insufficient space for APU beds.

Temporary Suicide Precautions	
(Section VII; Provisions H.)	
Status: PARTIAL COMPLIANCE	

• MH PP 04-09 Acute Psychiatric Unit Admission, Program and Discharge (revision 11/30/22) – Final

- VII.H.2. PARTIAL COMPLIANCE
  - ACH revised the Mental Health policy 04-09 Acute Psychiatric Unit Admission, Program and Discharge (revision 11/30/22) including procedures to ensure the timely and adequate completion of medical assessments for patients in need of suicide precautions.
  - Patients are receiving a medical assessment within 12 hours of placement and every 24 hours after and is documented in Nurse Sick Call encounters.
  - If the patient is not transferred to the APU, the nurse continues to evaluate the patient. The APU Certified Nursing Assistant will monitor the patient once they move to the APU.
  - QI will develop an audit to monitor compliance.
- VII.H.6. SUBSTANTIAL COMPLIANCE
  - Classrooms are only being used for programs and treatment and no longer used to hold patients pending an evaluation or on suicide precautions.

# Supervision/Monitoring of Suicidal Inmates (Section VII; Provisions J.) Status: PARTIAL COMPLIANCE

#### **Policies:**

- ACH PP 02-05 Suicide Prevention Program (11/16/21) Final
- MH PP 01-10 Access to MH Services (07/12/22) Final

- VII.J.1. PARTIAL COMPLIANCE
  - SSO expanded the number of suicide resistant observation cells in the Suicidal Temporary Housing Unit (SITHU) at the Main Jail.
- VII.J.3. PARTIAL COMPLIANCE
  - MH has revised its policies regarding the monitoring of patients on suicide precautions to provide for at least the following two defined levels of observation:
  - VII.J.3.a. Close Observation: Staff shall observe the patient at staggered intervals not to exceed every 15 minutes and shall document the observation as it occurs.
  - VII.J.3.b. Constant Observation: An assigned staff member shall observe the patient on a continuous, uninterrupted basis. The observation should be documented at 15-minute intervals. Staff should be physically stationed outside of the patient's cell to permit continuous, uninterrupted observation. This is included in the ACH PP 02-05 Suicide Prevention Program policy. Constant Observation began in March 2023 with the addition of Mental Health Worker positions.
- VII.J.4. PARTIAL COMPLIANCE
  - For any patient requiring suicide precautions, a qualified mental health professional assesses, determines, and documents the clinically appropriate level of monitoring based on the patient's individual circumstances. Placement in a safety cell shall not serve as a substitute for the clinically determined level of monitoring.

- Licensed MH clinicians make these determinations and document them in the SRA and on the Suicide Precaution form given to custody and entered into ATIMS.
- SSO expanded the number of suicide resistant observation cells in the Suicidal Temporary Housing Unit (SITHU) at the Main Jail.
- MH hired staff and implemented constant observation level of monitoring in March 2023.
- VII.J.5. SUBSTANTIAL COMPLIANCE
  - Video monitoring of suicidal inmates ended in November 2021.

Treatment of Inmates Identified as at Risk of Suicide	
(Section VII; Provisions K.)	
Status: PARTIAL COMPLIANCE	

- ACH PP 02-05 Suicide Prevention Program (11/16/21) Final
- ACH PP 08-08 Patient Privacy Joint policy (05/13/21) Pending review by Mental and Medical Health Expert
- MH PP 07-02 Treatment Planning (09/13/22) Final

- VII.K.1. PARTIAL COMPLIANCE
  - MH staff have received updated training on the new process of developing safety plans at the time of an SRA evaluation starting in January 2023 with a pilot study with ongoing training. Audits of compliance will happen after all MH staff have been trained on the new process.
- VII.K.2. PARTIAL COMPLIANCE
  - Treatment plans are designed to reduce suicide risk and shall contain individualized goals and interventions. Treatment plans shall be reviewed following discharge from suicide precautions and updated as clinically indicated. MH staff have received training on this requirement in both SRA and Treatment Planning training.
- VII.K.3. PARTIAL COMPLIANCE

• Staff utilize the confidential interview office in booking, classrooms, and attorney booths for confidential interviews when available. Facility deficiencies that result in a lack of confidential space keeps the status at PARTIAL COMPLIANCE.

# Conditions for Individual Inmates on Suicide Precautions (Section VII; Provisions L.) Status: SUBSTANTIAL COMPLIANCE

#### **Policies:**

• ACH PP 02-05 Suicide Prevention Program (11/16/21) – Final

#### **Compliance Status by Section:**

- VII. L.1. SUBSTANTIAL COMPLIANCE
  - The Suicide Prevention Policy addresses MH's role as the primary authority to make decisions on property and privileges, use of safety suits, and discharge from suicide precaution based on clinical assessment.

Property and Privileges
(Section VII; Provisions M.)
Status: SUBSTANTIAL COMPLIANCE

#### **Policies:**

• ACH PP 02-05 Suicide Prevention Program (11/16/21) – Final

- VII.M.1. SUBSTANTIAL COMPLIANCE
  - Licensed MH clinicians make these determinations and document them in the SRA and on the Suicide Precaution form given to custody and entered into ATIMS.

- The Suicide Precautions and/or Grave Disability Observations Custody Instructions Form was developed to document MH staff's directions regarding housing, observation level, property, privileges, and clothing restrictions.
- MH provided training and created a workflow for staff on responsibilities related to suicide precautions and clinical decisions regarding housing, observation levels, privileges, clothing, and property in August 2021.
- MH completes weekly audits on compliance determining and documenting housing, observation level, property, privileges, and clothing restrictions for patients placed on suicide precautions. Findings are reported to Suicide Prevention Subcommittee on monthly basis.
- Suicide Precautions audit findings from January to April 2023, indicate MH is meeting 100% compliance when determining and documenting housing, observation level, property, privileges, and clothing restrictions for patients place on suicide precautions. (See audit results below)
- VII. M.2. SUBSTANTIAL COMPLIANCE
  - Licensed MH clinicians make these determinations and document them in the SRA and on the Suicide Precaution form given to custody and entered into ATIMS.
- VII.M.3. SUBSTANTIAL COMPLIANCE
  - Cancellation of privileges is avoided whenever possible and utilized only as a last resort consistent with policy.

#### Month Suicide **Daily assessments** Removal of **Decisions about** MH assessments removal of clothing / Precautions daily for property and conducted to form restoration of privileges safety smock determine documented recommended by restoration of completed privileges and with clinical MH staff clothing or property justification documentation of continued use July 2022 93% 89% 88% 93% 89% August 2022 99% 88% 99% 88% 100% September 2022 98% 94% 98% 100% 94% 98% 94% 98% 98% 94% October 2022

#### Suicide Precautions Weekly Audit – Monthly Report

#### July-December 2022, January – May 2023

November 2022	97%	96%	98%	98%	96%
December 2022	100%	98%	100%	100%	98%
January 2023	100%	100%	100%	100%	100%
February 2023	100%	100%	100%	100%	100%
March 2023	100%	100%	100%	100%	100%
April 2023	100%	100%	100%	100%	100%
May 2023	100%	100%	100%	100%	100%

# Use of Safety Suits (Section VII; Provisions N.) Status: SUBSTANTIAL COMPLIANCE

#### **Policies:**

• ACH PP 02-05 Suicide Prevention Program (11/16/21) – Final

- VII.N.1. SUBSTANTIAL COMPLIANCE
  - Licensed MH clinicians make these determinations and document them in the SRA and on the Suicide Precaution form given to custody and entered into ATIMS. (See data above).
- VII.N.2. SUBSTANTIAL COMPLIANCE
  - In these instances, a qualified mental health professional completes an evaluation within the "must see" referral timeline. Upon completion of the mental health evaluation, the mental health professional determines whether to continue or discontinue use of the safety suit.
- VII.N.4. SUBSTANTIAL COMPLIANCE
  - MH assesses the need for continued safety suit daily. Regular jail issued clothing is restored as soon as clinically indicated.
- VII.N.5. SUBSTANTIAL COMPLIANCE

- All patients on the pre-admit list and in the APU are seen daily to assess continued use of safety suit, observation level and restriction of property and privileges. MH documents clinical justification for continued use of the safety suit and/or restriction of property and privileges.
- VII.N.6. SUBSTANTIAL COMPLIANCE
  - When MH determines that 30-minute (or less frequent) observations are warranted for a patient, safety suits are not be used on that patient.
- VII.N.7. SUBSTANTIAL COMPLIANCE
  - Safety suits are not used as a tool for behavior management or punishment.
  - All staff are trained on this during the Annual Suicide Prevention Training.

Beds and Bedding
(Section VII; Provisions O.)
Status: N/A

• ACH PP 02-05 Suicide Prevention Program (11/16/21) – Final

- VII.O.1. See SSO response.
  - This is an element tracked by SSO.
  - Custody distributed new suicide-resistant mattresses to the high acuity MH housing areas and safety cells in May 2022.

Discharge from Suicide Precautions	
(Section VII; Provisions P.)	
Status: PARTIAL COMPLIANCE	

• ACH PP 02-05 Suicide Prevention Program (11/16/21) – Final

- VII.P.1. SUBSTANTIAL COMPLIANCE
  - A qualified mental health professional completes and documents a suicide risk assessment prior to discharging a patient from suicide precautions in order to ensure that the discharge is appropriate, and that appropriate treatment and safety planning is completed.
- VII.P.2. PARTIAL COMPLIANCE
  - The treatment plan describes signs, symptoms, and circumstances in which the risk for suicide is likely to recur, how recurrence of suicidal thoughts can be avoided, and actions the patient or staff can take if suicidal thoughts do occur. MH staff have received training as part of the SRA and Treatment Planning trainings to ensure treatment goals are included to reduce suicide risk. Auditing of charts is needed to ensure SUBSTANTIAL COMPLIANCE.
- VII.P.3. PARTIAL COMPLIANCE
  - MH provides clinical input regarding clinically appropriate housing placement (e.g., whether isolation is contraindicated for the prisoner) upon discharge. Custody and classification shall consider such clinical input in determining postdischarge placement and conditions of confinement. Once clinically discharged from suicide precautions, the prisoner shall be promptly transferred to appropriate housing.
  - Patients are transferred to the IOP (based upon bed availability) and/or assigned a clinically appropriate level MH care at time of discharge from the APU.
- VII.P.4 PARTIAL COMPLIANCE
  - Patients who are discharged from the APU after being treated for a suicide attempt or ideation receive follow up MH appointments (24 hours, 72 hours, and 5 days).
  - Patients on the APU pre-admit list who have been discharged from suicide precautions receive follow-up MH appointments (24 hours, 72 hours again within one week of discharge)
  - PARTIAL COMPLIANCE pending audit and confirmation that timelines to care are being met.

Emergency Response
(Section VII; Provisions Q.)
Status: SUBSTANTIAL COMPLIANCE

- ACH PP 04-11 Emergency Equipment (revision 08/25/21) Final
- ACH PP 04-12 Emergency Medical Response (revision 05/19/22) Final
- ACH PP 04-13 Man-Down Drill (08/21/20) In review and revision

- VII.Q.1. SUBSTANTIAL COMPLIANCE
  - The County shall keep an emergency response carts and bag that includes appropriate equipment, including a first aid kit, CPR mask or Ambu bag, and emergency rescue tool in close proximity to all housing units. All custodial and medical staff be trained on the location of this emergency response bag and shall receive regular training on emergency response procedures, including how to use appropriate equipment.
  - ACH health staff maintains emergency equipment and supplies to ensure availability and operability in the event of an emergency. A monthly inventory check is performed to ensure that supplies are not expired.
- VII.Q.2. SUBSTANTIAL COMPLIANCE
  - All Medical staff are required to be trained in first aid and CPR. QI tracks this area for compliance and reporting.
  - All staff shall receive regular training on emergency procedures including how to use emergency equipment.
  - Man down drills are practiced once a year on each shift at each jail facility. These drills are debriefed, and results are shared with all health staff, and recommendations for health staff are acted upon.
- VII.Q.3. SUBSTANTIAL COMPLIANCE
  - It is the policy of the County that any staff who discovers an inmate attempting suicide shall immediately respond, survey the scene to ensure the emergency is genuine, and alert other staff to call for medical personnel. Trained staff begins to administer standard first aid and/or CPR, as appropriate.

# Quality Assurance and Quality Improvement (Section VII; Provisions R.) Status: PARTIAL COMPLIANCE

#### **Policies:**

- ACH PP 01-07 Quality Improvement Program (revised 04/13/22) Final
- ACH PP 01-08 Medical Review of In-Custody Deaths (revised 5/24/23) Final
- ACH PP 01-15 Suicide Prevention Committee (revised 09/17/21) Final
- ACH PP 02-05 Suicide Prevention Program (11/16/21) Final

- VII.R.1. SUBSTANTIAL COMPLIANCE
  - MH implemented monthly Suicide Prevention Multidisciplinary meetings to discuss patients with complex mental health needs who engage in self-injurious behaviors (July 2022).
- VII.R.2. SUBSTANTIAL COMPLIANCE
  - ACH has, in consultation with Plaintiffs' counsel, revised its in-custody death review policy and procedures. Reviews are conducted with the active participation of custody, medical, and mental health staff. Reviews include analysis of policy or systemic issues and the development of corrective action plans when warranted.
- VII.R.3. SUBSTANTIAL COMPLIANCE
  - The Suicide Prevention Subcommittee established a Morbidity and Mortality (M&M) Review for cases meeting provision criteria in December 2021.
  - The M&M Workgroup reviews cases and reports findings back to Suicide Prevention Subcommittee.
- VII.R.4 SUBSTANTIAL COMPLIANCE
  - MH tracks incidents of suicide, attempted suicide and serious self-harm.
  - MH completes incident reports and reviews on deaths by suicide, attempted suicide and serious self-harm and submits incident reports to ACH QI for review and tracking.
- VII.R.5. PARTIAL COMPLIANCE

- MH convened a multidisciplinary Suicide Prevention Subcommittee to review, track, and audit the requirements.
- Suicide Prevention Subcommittee moved meetings from a quarterly to monthly schedule to improve communication, implement Suicide Prevention training, and complete morbidity and mortality reports in timely manner.
- MH completes Suicide Precaution Weekly Audits and reports results to Suicide Prevention Subcommittee on a monthly basis.
- MH completes quarterly audits of 4 and 6-hour timelines to care and reports findings and recommendations to MH QI and Suicide Prevention Subcommittees.
- Complete audits of number of confidential versus non-confidential contacts and present findings and recommendations to MH QI Subcommittee.
- Completed baseline study of MH Rules Violation Reviews and presented findings and recommendations to MH QI Subcommittee.
- Completed QI study of MHs timeliness to medication verification and initiation following intake referral and presented findings and recommendations to MH QI Subcommittee. As a result of study findings worked with nursing leadership to message intake nurses on importance of identifying community pharmacy and created a hard-stop in intake form that requires response if patient indicates they receive medication in the community.

# VIII. SEGREGATION/RESTRICTED HOUSING

Mental Health Functions in Segregation Units	
(Section VIII; Provisions C.)	
Status: PARTIAL COMPLIANCE	

#### **Policies:**

• ACH PP 05-22 Patients in Segregation (05/31/22) – Final

### **Compliance Status by Section:**

- VIII.C.1. a. e. PARTIAL COMPLIANCE
  - MH staff provide case management to patients with serious mental illness who are in segregated housing.
  - 3E 100 was converted to single cells for patients on the MH caseload and eliminates need to classify as administrative segregation when MH recommends single-celled housing.
  - Developed 24 high acuity/high security male IOP beds at the Rio Cosumnes Correctional Center the majority of patients admitted were housed in administrative segregation.
  - Collaboration occurred with Custody on the development of the RVR and Administrative Segregation referral form and trained custody on referral process in December 2021.
  - MH provided updated training on MH RVR and Administrative Segregation Reviews following SME recommendations related to Administrative Segregation assessment in April 2023.
- VIII.C.2. a. b. PARTIAL COMPLIANCE
  - Began Administrative Segregation MH assessments in December 2021.
  - o MH staff provide case management to patients with serious mental illness who are in segregated housing.
- MH continues to collaborate with custody on efficient use of attorney booths for patients in administrative segregation.VIII.C.3.
  - a. b. PARTIAL COMPLIANCE
    - o Patients developing signs/symptoms of decompensation are referred to mental health for assessment.
    - MH staff provide case management to patients with serious mental illness who are in segregated housing and monitor for decompensation.

Placement of Prisoners with Serious Mental Illness in Segregation	
(Section VIII; Provisions D.)	
Status: PARTIAL COMPLIANCE	

#### **Policies:**

• ACH PP 05-22 Patients in Segregation (05/31/22) – Final

- VIII.D.1. PARTIAL COMPLIANCE
  - Patients with a mental health condition meeting criteria for placement in a Designated Mental Health Unit (2P, IOP, OPP) are not to be placed in Segregation, but rather will be placed in an appropriate treatment setting specifically, the inpatient unit or other Designated Mental Health Unit providing programming as described in Exhibit A-2.
  - 3E 100 was converted to single cells for patients on the MH caseload and eliminates need to classify as administrative segregation when MH recommends single-celled housing.
  - Developed 24 high acuity/high security male IOP beds at the Rio Cosumnes Correctional Center the majority of patients admitted were housed in administrative segregation.
  - Remains partially compliant due to insufficient APU and IOP beds.
- VIII.D.2.a. b. PARTIAL COMPLIANCE
  - In rare cases where a patient with a mental health condition meeting criteria for placement in a Designated Mental Health Unit presents an immediate danger or significant disruption to the therapeutic milieu, and there is no reasonable alternative, that patient may be housed separately for the briefest period of time necessary to address the issue.,
  - Alternative Treatment Plans are utilized in IOP and Multidisciplinary Intervention Plans are utilized in OPP and EOP to address significant or dangerous behaviors or significant disruptions to the therapeutic milieu.
- VIII.D.3. PARTIAL COMPLIANCE
  - A patient with Serious Mental Illness requiring restraints (e.g., handcuffs, belly chains, etc.) shall not be denied clinically indicated group or individual treatment due to security factors, absent exceptional circumstances that are documented. Patients with Serious Mental Illness housed in Segregation who require restraints when out of cell have the opportunity to work their way out of restraints through graduated programming subject to an individualized Alternative Treatment Program.
  - MH developed 24 high acuity/high security male IOP beds at the Rio Cosumnes Correctional Center the majority of patients admitted were housed in administrative segregation.
  - IOP patients who are subject to restrictions of property, privileges, or out-of-cell time are placed on an Alternative Treatment Plan. The multidisciplinary team meets daily to discuss the patient's progress and the transition of the patient from ATP to general programming.

# Restraint Chairs (Section VIII; Provisions J.) ACH Status: SUBSTANTIAL COMPLIANCE

#### **Policies:**

• ACH PP 05-21 Restraints and Seclusion – Joint policy (revision 08/29/22) – Final

### **Compliance Status by Section:**

- VIII.J.2. See SSO Response
  - The placement of a prisoner in a restraint chair triggers an "emergent" mental health referral, and a qualified mental health professional evaluates the prisoner to assess immediate and/or long-term mental health treatment needs.
  - MH assesses all patients referred by SSO in a WRAP within an hour of receiving the referral.
- VIII.J.3. SUBSTANTIAL COMPLIANCE
  - MH assesses all patients referred by SSO in a WRAP within an hour of receiving the referral.

# IX. QUALITY ASSURANCE SYSTEMS FOR HEALTH CARE TREATMENT

Generally
(Section IX; Provisions A.)
Status: SUBSTANTIAL COMPLIANCE

Prior to the Remedial Plan, there was limited Quality Improvement (QI) policies and practices as a result of no dedicated staff, no data, and no QI audits. Extensive actions have been taken to expand the QI structure as listed below.

**Policies:** 

- ACH PP 01-07 Quality Improvement Program (revised 04/13/22) Final
- ACH PP 01-13 Pharmacy & Therapeutics Committee (revised 02/04/22) Final
- ACH PP 01-14 Utilization Management (revision 05/05/22) Final
- ACH PP 01-15 Suicide Prevention Subcommittee (09/17/21) Final
- ACH PP 01-18 Utilization Management Subcommittee (05/05/22) Final
- Injury and Illness Prevention (IIPP) PP 01-02 Safety Subcommittee (initial 07/10/20)

- IX.A.1. SUBSTANTIAL COMPLIANCE
  - Many data reports have been developed and will continue to be developed including audit reports and semiannual data reports.
  - QI audits are developed as policies are implemented and staff are trained to audit.
  - Staff continues to audit areas of focus on a regular basis. Examples include disability identification and documentation, diabetes management, and referrals at intake. Audit data is shared with service line managers for appropriate actions.
  - Several new audits were developed and conducted during the monitoring period. Examples include chronic disease management and health service request audits.
  - o New audit tools will be developed during the next monitoring period due to additional staffing.
  - Consent Decree training was developed and provided to medical and mental health staff in late 2021 and early 2022.
     The training is provided to new staff during new hire orientation.
  - A Utilization Review (UR) team formed in December 2022 and met to discuss UR tools and other logistics.
  - Monthly Continuous Quality Improvement meetings started March 2023 to review randomly selected cases pulled from patient grievances.
    - The review team includes a provider, QI RN, QI Coordinator, QI Director, and Medical Director.
    - Targeted reviews may result from the original UR and tools will be revised as needed.
- IX.A.2. SUBSTANTIAL COMPLIANCE
  - Quality Improvement Committee and several subcommittees (Pharmacy & Therapeutics, Mental Health QI, and Safety) meet quarterly. The meetings are multidisciplinary.
  - The Suicide Prevention Subcommittee changed to monthly meetings, effective November 2021.

- A Utilization Management Subcommittee was formed and began meeting quarterly in October 2021.
- The Safety Subcommittee will be refocused to include infection control in 2023 and led by a designated nurse manager.
- QI staff updated a list of reports and created a list of audits based on the indicators listed in the Remedial Plan. The lists clarify types of data for review in each subcommittee. These documents have been reviewed with service line managers in the Quality Improvement Committee and the MH QI Committee. QI will monitor progress.
- IX.A.3. SUBSTANTIAL COMPLIANCE
  - The QI team was approved for additional positions for a total of nine (9) positions, including:
    - QI Director
    - Two (2) QI Coordinators
    - Training Coordinator (Supervising Registered Nurse).
    - Two (2) QI Nurses
    - Two (2) Senior Office Assistants
    - Administrative Services Officer II
  - The Training Coordinator was effective in the position January 2022.
  - The two QI Nurse positions were filled and began employment in late May and early June 2022. These positions will increase training and audits in the next monitoring period.
  - The second Senior Office Assistant was added to the QI team in November 2022.
  - A new Health Program Manager position (QI Director) was approved in the budget for FY 2022/23 and started in January 2023.
    - The QI Director will lead the QI team and take point on the Consent Decree planning, which has been led by the Health Services Administrator.
  - The Administrative Services Officer II position was filled and started March 2023.

Quality Assurance, Mental Health Care	
(Section IX; Provisions B.)	
Status: PARTIAL COMPLIANCE	

- ACH PP 01-07 Quality Improvement Program (revised 04/13/22) Final
- ACH PP 01-15 Suicide Prevention Subcommittee (09/17/21) Final

#### **Compliance Status by Section:**

- IX.B.1. SUBSTANTIAL COMPLIANCE
  - Mental health representatives participate in all QI meetings. There are three specific mental health multidisciplinary subcommittees: Mental Health (chaired by the MH Program Manager), Suicide Prevention, and Suicide Prevention Training Subcommittee (chaired by the MH Medical Director). The MH QI Subcommittee meets quarterly, and Suicide Prevention Subcommittee meets monthly. The chair will attend all subcommittee meetings or will assign a designee.
- IX.B.2. PARTIAL COMPLIANCE
  - o Audit tools are in development related to mental health and suicide prevention Remedial Plan provisions.
  - Morbidity and Mortality reviews of serious suicide attempts are reviewed at each Suicide Prevention Subcommittee meeting. Staff adopted a Review Checklist suggested by the Suicide Prevention expert.
  - Committee Chairs are responsible to ensure indicators are reviewed and tracked.
- IX.B.3. PARTIAL COMPLIANCE
  - All MH staff undergo performance evaluations every year. MH is also working on implementing a peer review process.

Quality Assurance, Medical Care
(Section IX; Provisions C.)
Status: PARTIAL COMPLIANCE

#### **Policies:**

- ACH PP 01-07 Quality Improvement Program (revised 04/13/22) Final
- ACH PP 01-13 Pharmacy & Therapeutics Committee (revised 07/01/21) Final
- ACH PP 01-14 Utilization Management (revision 05/05/22) Final
- ACH PP 01-15 Suicide Prevention Subcommittee Joint Policy- (revision 09/17/21) Final
- ACH PP 01-18 Utilization Management Subcommittee (05/05/22) Final

• Injury and Illness Prevention (IIPP) PP 01-02 Safety Subcommittee (initial 07/10/20)

- IX.C.1. PARTIAL COMPLIANCE
  - ACH developed a Quality Assurance/ Quality Improvement (QA/AI) continuous quality improvement (CQI) program, which has implemented several tracking systems and audits to monitor to timeliness and effectiveness of health care delivery consistent with community standards. Corrective Action Plans are developed and implemented to address areas of deficiency.
  - IX.C.1.a. i.
    - Audits include, but are not limited to, the following:
      - Nurse Intake Audits monitoring referrals at intake and ADA identification and documentation.
      - Access to Care Audit monitoring timeliness of emergent, urgent, and routine requests from patients and staff from Health Service Requests.
      - Chronic Disease Management Audit monitoring delivery of chronic care services for those with chronic conditions.
      - Medication Initiation and Renewal Audit monitoring initiation of verified medication, first dose of medications, medication errors and patient refusals.
      - Grievance Report monitors all grievances by type, service area, frequency, and response timeliness.
      - Specialty Care Audit, which includes monitoring to service types and appointment timeliness.
    - ACH is developing audits to monitor clinical caseloads, prescriptive practices by prescribing staff, and coordination between medical staff and SSO Custody, including medical appointments and delivery of care.
    - As audits are completed, service line directors are required to submit Corrective Action Plans for deficiencies that do not improve over time.
- IX.C.2. SUBSTANTIAL COMPLIANCE
  - Studies are completed with sufficient sample numbers, include clear goals, objectives, and methodology to determine if standards are met, including sampling strategy. Studies include overall findings, recommendations, and comparative analysis.
- IX.C.3. SUBSTANTIAL COMPLIANCE

- QI shares recommendations in Executive team meetings, Quality Improvement Committee meetings, and subcommittee meeting as appropriate.
- Medical representatives participate in all QI meetings. Each forum is quarterly.
- QI Committee Chairs are responsible to ensure indicators are reviewed and tracked. Recommendations and corrective actions are discussed, and follow-up is conducted as needed.
- IX.C.4. PARTIAL COMPLIANCE
  - QI staff have created and implemented a UR nurse chart review tool and began utilizing it in the monthly CQI Chart review meetings. In person observation audits have begun on the nurse intake process. QI will work on additional review tools in the next monitoring period as well as in person audits on medication administration and mouth-check adherence.
  - Performance Evaluations are required annually for permanent County staff and more frequently for probationary staff (ACH PP 03-09 Performance Evaluations).

# JAIL FACILITY NEEDS

Sacramento County (representatives from County Executive's Office, General Services, SSO, and ACH) has been engaged in planning for remedying the physical plant deficiencies that impede Consent Decree compliance – including compliance with the Americans with Disabilities Act (ADA), patient privacy, and sufficient space for medical and mental health services.

In order to do so, the County retained Nacht and Lewis to build upon their previous studies as well as the population reduction strategies in the O'Connell report. Taking these two previous reports together, the County was left with the conclusion that it could not reasonably release enough inmates to achieve compliance with the Consent Decree through population reduction efforts alone.

Nacht and Lewis was tasked with studying the impacts of jail population reduction strategies on the numbers and types of beds needed; analyzing which of the Consent Decree's medical and behavioral health requirements can and cannot be accommodated in the Main Jail after population reduction strategies have been implemented; and exploring various options and cost estimates for a new facility or facility addition based on the results of this analysis. See <u>Jail Facilities Population Reduction Impacts Study Report</u> for more details. Nacht and Lewis, through their consultants Jay Farbstein & Associates and Falcon Correctional & Community Services, Inc., supplemented their report with information that aids in supporting the County's jail population reduction plans. This additional

information describes the elements in an integrated resource center model, which is similar to elements of the Bexar County Model, to provide care coordination for County residents whose behavioral health crises are likely to result in contact with the justice system.

Based on the analysis performed, Nacht and Lewis identified five options for capital improvements to achieve Consent Decree compliance following full implementation of all jail population reduction strategies. All proposed options will reduce the bed capacity in the jail system. The five options are as follows:

- 1A. Construct an Intake and Health Services Facility on the Main Jail's Bark Lot. This provides a building addition on adjacent, existing County property to accommodate the Consent Decree requirements that cannot be met in the renovated Main Jail. These would include a new booking loop, medical clinic, and medical housing, as well as the housing units for patients requiring higher levels of mental health care (Acute Inpatient Unit and Intensive Outpatient Program). Staff refer to this option as the Intake and Health Services Facility.
- 1B. Construct a building addition at RCCC to accommodate those patients whose clinical acuity requires higher levels of care (Acute Inpatient Unit and Intensive Outpatient Program).
- 1C. Construct a new building at a separate location (to be determined) to accommodate those patients whose clinical acuity requires higher levels of mental health care (Acute Inpatient Unit and Intensive Outpatient Program). As a stand-alone facility, this option would require duplication of substantial medical, ancillary, and custodial support services.
- 2A. Replace the entire Main Jail with a new facility that would not only include the needed beds currently located in the Main Jail but also additional space requirements to satisfy the Consent Decree.
- 2B. Replace the Main Jail and RCCC with a new facility that would replace beds currently located in the Main Jail and RCCC plus additional space requirements to satisfy the Consent Decree.

Nacht and Lewis evaluated each option's effectiveness in achieving compliance with the requirements of the Consent Decree, impacts on healthcare staffing and operations, impacts on staffing and operations for the Sheriff's Office, time needed for completion, and capital and operating costs. This evaluation scored Option 1A, construction of an Intake and Health Services Facility on the Main Jail's Bark Lot, the highest of all five options. As the design and construction of an Intake and Health Services Facility is estimated to take 60 months (five years), compliance with the Consent Decree will be improved by two additional and related construction projects that can be completed more quickly.

- First, the County will need to construct two control rooms at RCCC. These control rooms will provide higher-level security monitoring for barracks C, D, G, and H. Once completed, barracks C, D, G, and H at RCCC will be sufficiently secure to accommodate the inmates currently housed in the 3rd floor, 300 West Pod at the Main Jail.
- The 3rd floor, 300 West Pod may then be converted to an Acute Psychiatric Unit (known as the "3P Project").

Together, these projects are expected to take 32 months to complete. The 3rd floor, 300 West Pod conversion project is inadequate to meet all conditions of the Consent Decree for this population, but provides an interim solution to improve treatment and the conditions of confinement for patients with acute psychiatric needs while the Intake and Health Services Facility is constructed.

Based on the evaluation provided by Nacht and Lewis as well as stakeholder input, County staff recommend the Board of Supervisors on December 7, 2022 to direct staff to move forward with planning the following:

- Construct two control rooms at RCCC and convert the 3rd floor, 300 West Pod ("3P Project") at the Main Jail to an Acute Psychiatric Housing Unit (32 months); and
- Construct Option 1A, an Intake and Health Services Facility on the Main Jail's Bark Lot (60 months).

The movement of the Acute Psychiatric Unit from the 2nd floor to the 3rd floor then permits the previous space to be used for medical observation, specifically withdrawal management. While it does not meet all needs for medical observation, it provides an interim measure for this Consent Decree requirement. Together, these construction projects are more cost-effective than building a new jail, will retain the central location of the jail, and will capitalize on existing resources. The Intake and Health Services Facility best achieves Consent Decree compliance by prioritizing a HIPAA and ADA compliant booking loop while also providing sufficient space to care for a jail population with enhanced medical and behavioral health needs. While this facility is in development, constructing control rooms at RCCC and converting the 3rd floor, 300 West Pod will provide improved conditions of confinement for patient-inmates with the highest level of need.

The Board of Supervisors (BOS) Meeting dated <u>12/08/2022</u> held deliberations on the County's recommended proposal presented on 12/07/22 regarding Jail Population Reduction Plans and Plans to address Jail Facility Deficiencies for the Mays Consent Decree. The deliberations to address Jail Facility Deficiencies as outlined above resulted in BOS approval. More information on the proposed Jail Population Reduction Plans and outcome from the 12/08/22 BOS meeting can be found below.

# COUNTY EFFORTS TO REDUCE THE JAIL POPULATION

Sacramento County (representatives from the County Executive's Office, criminal justice partners, SSO, DHS Behavioral Health, and ACH) is engaged in many efforts to reduce the jail population. On August 10, 2021, the County Executive proposed and the Board of Supervisors (BOS) approved an ordinance to create a new Public Safety and Justice Agency, headed by a Deputy County Executive. The recruitment and hiring was completed in February 2022 for the Deputy County Executive who now oversees efforts to reduce the jail population and compliance with the Consent Decree. By December 2022, the County efforts with justice partners have produced some progress with justice reforms, programs and services necessary to reduce the jail population. Guided by expert reports, ongoing input and feedback from social service and justice agencies, other stakeholders and advisory groups, Class Counsel and the community, the County will continue existing efforts and begin new efforts identified in updated plans. In early 2023, the County continued development of timeline and cost estimates as well as metrics for items in the Jail Population Reduction Plans. There are 33 items which have been summarized based on their relationship to the Sequential Intercept Model (SIM) on the last page of the December update of the Plans and listed below. Collectively, full implementation of plans is estimated to reduce the average daily jail population by 700, from a baseline of approximately 3,200, through incarceration alternatives and individualized services that safely reduce the number of people booked into the jail, the average length of stay in jail, and returns to custody.

See the BOS meetings webpage for the following status updates provided regarding efforts:

- BOS Meeting dated <u>10/22/2019</u>, Item #66 (*Report on County Efforts to Reduce the Jail Population*).
- BOS Meeting dated <u>03/10/2021</u>, Item #3 (Workshop Review the Design-Build Process Related to the Correctional Health and Mental Health Services Facility Project, And Approve Contract No. 81555...)
- BOS Meeting dated <u>08/10/2021</u>, Item #2 (<u>Adopt An Ordinance Amending Various Sections Of Chapter 2.09 And Chapter 2.61</u> <u>Of the Sacramento County Code Related To Creation Of A Public Safety And Justice Agency,...)</u>
- On <u>02/15/2022</u>, the BOS authorized the appointment of the new Deputy County Executive (DCE) for the Public Safety and Justice Agency.
- BOS Meeting dated <u>06/14/2022</u>, the new DCE presented a charter to establish a Public Safety and Justice Agency (PSJA) Advisory Committee to provide a community voice in dialogue on decreasing the jail population, recognizing the importance of including voices of individuals with lived experiences and those most closely impacted by incarceration.

- PSJA Advisory Committee began meeting in October 2022
- BOS Meeting dated <u>09/14/2022</u>, the County held a workshop with the Board of Supervisors to share the status of ongoing efforts to identify and address criminal justice system issues, including those specified in the Mays Consent Decree. This included public release of reports completed by Nacht and Lewis, experienced architecture firm, and Kevin O'Connell, a criminal justice and behavioral health data analytics expert Main Jail Improvement Report Analysis indicates to meet needs, the Main Jail's capacity must be reduced to 1,357 beds from its rated capacity of 2,397 a loss of 1,040 beds or nearly 44% to get closer to compliance, but substantial compliance with all consent decree requirements is not possible within the Main Jail;
- BOS Meeting dated <u>12/08/2022</u>, deliberations on recommendations presented 12/07/22 regarding Jail Population Reduction Plans and Plans to address Jail Facility Deficiencies for the Mays Consent Decree resulted in their approval.
- At the <u>3/28/2023</u> BOS Meeting, the Department of Health Services was authorized to apply for and accept \$1,700,000 in CalAIM Providing Health and Transforming Health Justice-Involved (PATH JI)Capacity Building Round 2 funding for implementation of the Social Health Information Exchange (SHIE) and to designate the Department of Human Assistance as the entity responsible for assisting county jail inmates and youth with submitting an application for, or otherwise assisting with their enrollment in a health insurance affordability program. Planning is in process to develop a Social Health Information Exchange (SHIE) for integration of health, housing and justice data. A consultant has been hired and work is in process. This work to implement and procure information technology (IT) infrastructure and application products has been incorporated in Jail Population Reduction Plans.
  - SHIE will serve low-income communities through the development of countywide data infrastructure that links medical, behavioral health, social service and housing data from multiple sources. It will enable care coordination between health and social service providers in Sacramento County, and support health equity by allowing providers to identify and serve vulnerable low-income individuals during emergencies such as COVID-19. Establishing the Social Health Information Exchange in Sacramento County is an approximately three-year initiative that aligns with CalAIM. The Department of Technology will assist with the procurement process which includes the development of the appropriate RFPs, the selection and the negotiation of the vendor contract and development/implementation of Social Health Information Exchange System.
- At the BOS Meeting dated <u>4/19/2023</u>, an update was provided on the County's progress toward implementation of Framework 1 (Implementation of Jail Population Reduction Plans) and Framework 2 (Construction to Remediate Jail Facility Deficiencies) for Mays

Consent Decree compliance. Another quarterly update on implementation of Jail Population Reduction Plans (15 New Recommendations, 18 Existing, 33 Total Strategies) will be provided in July or August 2023.

- Ongoing planning for implementing expansion of a Medi-Cal benefit called CalAIM to better serve justice involved individuals. The State has delayed the component for the justice involved population which was targeted for January 2023. Planning will continue.
- At the BOS Meeting dated <u>6/7/2023</u>, the County's FY 2023-24 Recommended Budget was approved with <u>growth funding</u> added for programs and services to comply with the Mays Consent Decree.
- At the BOS Meeting dated <u>6/13/2023</u>, the Public Safety and Justice Agency was authorized to execute a revenue agreement with the Department of State Hospitals to provide annual funding for the collaborative stakeholder workgroup program and an agreement with O'Connell Research, Inc. to produce strategies and solutions that reduce criminalization of individuals with serious mental illnesses and reduce the number of individuals who are determined to be Incompetent to Stand Trial on felony charges in Sacramento County. The work will align with and expand upon previous work with O'Connell Research, Inc. related to the County's efforts in support of the Stepping Up Initiative (Resolution 2019-0043), the Data Driven Recovery Project (Resolution 2019-0687), and the Mays Consent Decree Jail Population Reduction Plans approved December 8, 2022.

The December 2022 Jail Population Reduction Plans are summarized in the following table.

		Item #	Title/Brief Description
_		1	Crisis Receiving for Behavioral Health (CRBH)
Ongoing Efforts and Plans to Reduce Jail Admissions (Strategy 1)		2	Sacramento County Mental Health Treatment Center (MHTC)
loc		3	Mental Health Urgent Care Clinic
3edı 1)			Mobile Crisis Support Teams (MCSTs)
5 2		5	988 Suicide & Crisis Lifeline
ns i ate		6	Wellness Crisis Call Center and Response Team (WCCCRT)
Plans to l (Strategy		7	Community Outreach Recovery Empowerment (CORE) Centers
bue		8	Assisted Outpatient Treatment (AOT)/Laura's Law
ts a ssic		9	Booking Memos and Advisories
Efforts and Admissions	NEW	10	Commit to partnerships with other LEA's within County to explore use of alternative booking sites for quick releases
ы Чо В С	NEW	11	Enhance citation and field release protocols
oin	NEW	12	Develop a multi-disciplinary team to explore feasibility for converting the Jail Diversion Treatment and Resource Center
BuC	INEVV	12	(JDTRC) or other location into an Integrated Resource Center (IRC)
		13	Federal Contract reduced to serve only 300 to 100 inmates
ay	NEW	14	Establish team dedicated to risk assessments and screening protocols
fSt	NEW	15	Probation Pretrial Program - (New: Expand Capacity)
o st	NEW	16	Public Defender Pretrial Support Program - (New: Expand Capacity)
lath	NEW	17	Expand Adult Day Reporting Center (ADRC) locations and/or other jail alternatives
2) Ler		18	Murphy's Subacute Placement
gy lce	NEW	19	Convene Behavioral Health Diversion and Collaborative Court Workgroup to Support Expansions
edu		20	Public Defender, Conflict Criminal Defender and the District Attorney Review
O R		21	Drug Diversion (PC 1000)
ts and Expansion Plans to Reduce Le and Returns to Custody (Strategy 2)		22	Mental Health Diversion
Pla		23	Collaborative Courts
CC or	NEW	24	Implement an automated court reminder system
ansi is to	NEW	25	Expand warrant diversion efforts
urn	NEW	26	Utilize expanded non-detention Violation of Probation (VOP) criteria
Ret	NEW	27	Improve connections to services and resources prior to and during jail discharge processes
s ar nd		28	Sheriff's Reentry Services
Ongoing Efforts and Expansion Plans to Reduce Lengths of Stay and Returns to Custody (Strategy 2)		29	Forensic Full Service Partnership (FSP)
E-	NEW	30	Evaluate and expand expungement resources and services
ing	NEW	31	Commit to a partnership with Superior Court for expediting the court process
ogu		32	Community Input from County Committees and Advisory Boards
ō	NEW	33	Improve and streamline county-wide data sharing and transparency

Additional information is provided below.

Active Jail Diversion Programs:

At the BOS Meeting dated <u>6/7/2023</u>, the County's FY 2023-24 Recommended Budget approved over \$4 million in growth funding to add 15 positions, contract services and supplies to expand pretrials services provided through the Conflict Criminal Defender, Probation. and Public Defender.

<u>Mental Health Treatment Center (MHTC)</u>: Provides short term comprehensive acute inpatient mental health services, 24/7, for adults 18 and older experiencing a mental health crisis and/or condition. The County's Intake Stabilization Unit (ISU) provides up to 23-hour crisis stabilization and intensive services in a safe 4 environment. The ISU responds to hospital ED staff and law enforcement calls 24/7, provides direct access from the mobile crisis support teams and SB82 triage navigator program, and receives adults and minors that have been medically cleared for 24/7 crisis stabilization services. In April 2023, the ISU increased from 5 to 25 beds available for 5151 holds from law enforcement. This was done in response to the Jail Population Reduction Plans Law Enforcement Booking Alternatives Workgroup request for additional involuntary options for people experiencing mental health crisis.

<u>Pretrial Assessment and Monitoring</u>: Probation (lead agency) received local funding and a grant from the Superior Court to utilize the Public Safety Assessment (PSA) tool to inform pretrial release and monitoring decisions based on risk of failure to appear (FTA), risk of new criminal activity, and risk of new violent criminal activity. The Pretrial Pilot began October 2019 and was recently extended to operate with grant and county funding through December 2023. Pretrial monitoring can include court reminders, office visits, community visits and GPS monitoring. Superior Court has released 5,776 clients on <u>Pretrial Monitoring</u> from October 2019 through May 2023.

• BOS Meeting dated <u>12/14/2021</u>, Item #25 (<u>Authorization To Execute A Memorandum of Understanding With The Superior</u> <u>Court...For The Pretrial Release Program...</u>)

Public Defender Pretrial Support Project (PTSP): Public Defender (lead agency) received a grant from the Bureau of Justice Assistance (BJA) to develop and operate a pretrial support program using evidence based tools to interview jail inmates prior to arraignment to identify needs, provide social worker support/case management (in custody and in the community), link to services, and coordinate safe discharge plans. Over 4,000 pretrial defendants have been screened through this program since January 2021. At the Board of Supervisors (BOS) June 2021 budget hearing, additional county funds were granted to expand this program. At the <u>December 14, 2021</u> <u>BOS meeting</u> (item #27), the program was further expanded through approval of an MOU between the Public Defender's Office and Superior Court for additional grant funds from December 15, 2021 through December 2023 for PTSP to provide supplemental services (transitional housing, transportation from jail and to court/probation/services, behavioral health intervention, employment, phone, clothing, etc.) to clients released on Pretrial Monitoring. In March 2022, the Exodus Project was contracted to connect community intervention workers with PTSP social workers to provide additional support to individuals released under the Pretrial Support Project. On June 7, 2023, the BOS approved FY 2023-24 Recommended Budget with additional funds to expand the Public Defender pretrial services.

<u>Pretrial Felony Mental Health Diversion</u>: Public Defender (lead agency) received a grant from the Department of State Hospitals (DSH) to implement a Pretrial Mental Health Diversion Program. The target population includes adults with serious mental illness charged with felonies that are incompetent to stand trial or at risk of being mentally incompetent to stand trial. Public Defender contracted with Telecare to provide services. Through additional grant funds from DSH, in March 2023, Telecare increased from a capacity of 50 with housing for 25 to serve up to 100 individuals with housing for 50.

Clients are referred through the granting of Felony Mental Health Diversion by the court. This program began March 2021. As of June 2023, there approximately 100 active clients in the program with over 18 of them coming from the jail's DSH waitlist of individuals found Incompetent to Stand Trial (IST). Staff continue reviewing cases on individuals currently in jail on the DSH waitlist who may be appropriate for Felony Mental Health Diversion. Additionally, since SB 1223 expanded eligibility for Mental Health Diversion in January 2023, the number of clients pending a Felony Mental Health Diversion ruling from the court has grown and was over 200 in June 2023. On June 7, 2023, the BOS approved FY 2023-24 Recommended Budget with additional funds to expand Pretrial Felony Mental Health Diversion.

<u>Crisis Receiving for Behavioral Health (CRBH)</u>: Formerly the Substance Use Respite & Engagement (SURE) Program, operated by WellSpace Health 24 hours a day 7 days a week at 631 H St., conveniently located behind the Main Jail. CRBH provides short-term (4-12 hour) recovery, detox, and recuperation from effect of acute alcohol/drug intoxication or behavioral health crisis. Staffed by healthcare professionals to provide medical monitoring, SUD counseling, and connections to supportive services and transportation to service partner or home after completion of short-term recovery. Clients are referred by partner agencies, no walk-ins. Outreach efforts to law enforcement increased to ensure they are aware of the availability of CRBH for individuals they encounter who need short-term recovery has increased referrals. Materials are being developed to better align with law enforcement needs and protocols and increase utilization.

#### New Programs in Development:

Forensic Behavioral Health Innovation Program- Forensic Full Service Partnership (FSP): DHS Behavioral Health created a Mental Health Services Act (MHSA) Innovation Project for individuals with a serious mental illness and criminal justice involvement who are being released from the jail. This project fills a gap in meeting needs of the justice-involved population who "fall through the cracks" and return to custody due to the complexity involved in accessing resources across multiple systems. Through a Behavioral Health Services contract, Forensic Full Service Partnership (FSP) provides peer support, medication support, intensive case coordination, support with benefits acquisitions, housing support, therapy, skill building sessions and groups. Utilizing a Multi-System Team approach and providing tailored services to address the unique needs of the justice-involved population, treatment targets include criminal behavior, mental illness and substance use for clients 18 years and older, experiencing serious mental illness with significant functional impairment may be referred by justice partners and MH services within the jail. El Hogar Community Services began providing Forensic FSP services at an easily accessible site in South Sacramento in March 2022. In FY 2023-24, Forensic FSP treatment is expanding its multidisciplinary approach to coordinate across various systems persons may be involved with such as probation, courts, medical, medication support, cash aid, Cal Fresh, mental health, employment, etc., to provide intensive support services (including housing, employment, life skills.

Jail Diversion Treatment and Resource Center (JDTRC): Probation (lead agency) received an infrastructure grant to provide a community based facility to divert criminal justice-involved adults with mental health disorders, substance use disorders, and/or other trauma-related disorders from jail and/or prison. On June 2, 2020, Probation received the Board of Supervisors approval on this project. This program recently had a ribbon-cutting ceremony and public open house on December 12, 2021 and subsequently began services targeting individuals who have been granted participation in Misdemeanor Mental Health Diversion or are pending a court decision relative to their participation. Probation is in the process of working with JDTRC grant administrators who indicated they are supportive of expanding to include a felony mental health diversion population receiving services at the current location near the jail (in addition to the misdemeanor population). Grant contract amendment efforts are still underway to expand JDTRC services to include felony mental health diversion clients.

<u>Community Wellness Crisis Response Team (formerly, Wellness Crisis Call Center and Response Team)</u>: At the September 2020 Budget Hearing, BOS asked staff to develop a proposal for alternative responses to mental health and homeless-related 911 calls to complement the existing Mobile Crisis Support Teams (MCST). The County facilitated an internal countywide work group to review data, review models from other jurisdictions, and obtain community input. Staff received approval for crisis response plans that include a 24/7 Crisis Call Center, Crisis Receiving Facilities, Urgent Care, and Mobile Field Response during the FY 2021/22 budget hearings. Because a staffing shortfalls, ramp up efforts have been slower than anticipated. First, a pilot will be rolled out for calls from community members requesting behavioral health services and/or are experiencing a mental health crisis. Full implementation will subsequently be phased in provide immediate, 24/7 crisis intervention and de-escalation services, assess needs and risks, and create safety plans. Insufficient candidate interest to staff a 24/7 call center and response team to start the pilot in December 2023. working to leverage multipartnership collaboration with existing community partners providing similar services, the name changed in February 2023, and there was a soft launch of this program in March 2023 with limited operations. Monthly status updates are posted on the <u>Community Wellness Response</u> <u>Team</u> website.

#### **System Planning:**

Development and implementation of plans to reduce use of the Jail have been ongoing for many years. In 2020, a Correctional Facilities Committee adopted a work plan to implement recommendations from the Carey Group Report. The group became inactive while leadership changes were underway for the new Deputy County Executive of Public Safety and Justice. While recruitment and hiring was underway, additional consultant studies were conducted per the request of Class Counsel. The new Deputy County Executive began work to lead the jail population reduction efforts along with an extensive list of other duties in February 2022. On September 14. 2022, the new Deputy County Executive presented a Board workshop on Criminal Justice System Issues and Reforms that included findings from the new consultant studies. The new Public Safety and Justice work has within a very short timeframe significantly increased the amount of information publicly posted, presented and discussed with stakeholders and advisory groups, which includes expert reports and population reduction plans posted on a Reports and Resources website. After the September 2022 Board workshop, the Memorandum of Agreement with Class Counsel required completion of jail population reduction plans and plans for addressing jail facility deficiencies. The Jail Study Report completed by Kevin O'Connell, who has been working with Sacramento County on the Data Driven Recovery Project (DDRP) since 2020, provided a foundation for jail population reduction plans that incorporate new recommendations along with outstanding Carey Group recommendations and approaches focused on reducing bookings, length of stay, and returns to custody. The Sequential Intercept Model (SIM) also helped with development of plans. Initial Jail Population Reduction Plans completed October 2022 were revised in December 2022 based on feedback from community stakeholders, Class Counsel, data experts, and justice system partners. The December update of plans continue to apply recommended strategies with ongoing and new efforts to reduce jail bookings, lengths of stay and returns to custody. Notable additions include development of a public-facing jail population dashboard, expansion of services during jail release, identifying opportunities for future preventionfocused efforts in coordination with Sacramento County's Social Services partners, and identifying where Jail Population Reduction Plan items are within intercepts on the SIM. The first guarterly status report on jail population reduction plans and an update on capital projects were presented at the BOS meeting on 4/19/2023. First guarter highlights from implementation of jail population reduction plans include:

- Jail ADP reduced by 431 from the baseline in the Jail Population Study to Q1 2023
- Mental Health Urgent Care Clinic (MHUCC) hours expanded to 24/7
- Mental Health Treatment Center expanded to 24/7 for law enforcement drop-off of 5150 holds
- Assisted Outpatient Treatment (AOT)/Laura's Law program launched

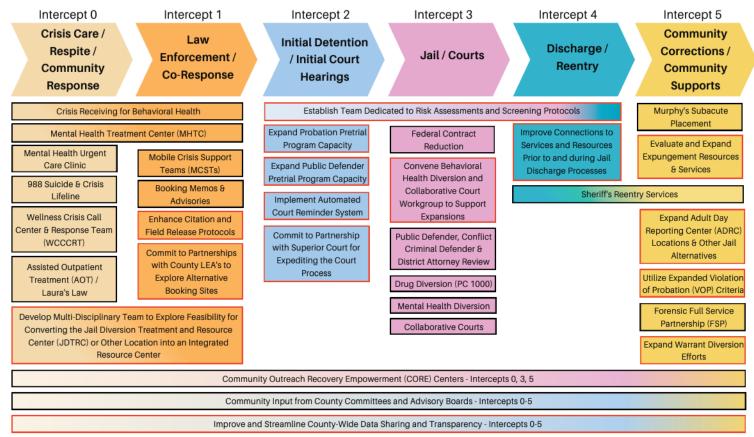
- Federal contract reduced use of jail beds
- Murphy's sub-acute placement contract executed
- ATIMS jail management system deployed

The County increased FY 2023-24 funding by \$45,436,165 for growth in areas tied to compliance with the Mays Consent Decree. Starting July 2023, growth funds will go toward:

- Pretrial Services
- Mental Health Diversion and Collaborative Courts
- Record Modification (Expungement)
- Sheriff Reentry Services
- Mental Health Crisis Response
- Assisted Outpatient Treatment (AOT) and Murphy's Conservatorship Services
- Data Sharing Improvements

The next quarterly status report will be provided to the BOS and posted on the Public Safety and Justice <u>Reports and Resources</u> website in August/September 2023. The update will cover implementation of jail population plan items shown below based on where they occur in the SIM.

# Relationship of Jail Population Reduction Plans to Sacramento County Adult Sequential Intercept Model



Note: Items outlined in Red represent programs and services that will require new or expanded investments of resources, time, and partnerships to develop and implement.

Mays v. County of Sacramento, Case No. 2:18-cv-02081-TLN-KJN

Initial 07/08/20. Updated by Class Counsel 07/01/21. Updated by County 06/14/23. Yellow highlighting - used for most recent updates. Tan shading - final policies.

**Bold** - review and change in process.

Color coding indicates policies pending review by: Blue – Medical Experts Pink – MH Experts Green – Class Counsel

ACH PP	Class Counsel Comments	SME Comments	County Response
01-01 Department &	1/5/21 Policy sent to Medical SME for	6/11/21 No comments	7/13/20 Sent policy. Joint policy –
Division Overview	review. Please review.		FINAL
(Joint policy)			
CHS Policy 1000			
01-03 Responsible	1/5/21 Policy sent to Medical SME for	6/11/21 Minor comments	7/13/20 Sent policy.
Health Authority	review. Please review.		6/25/21 Accepted feedback for
CHS Policy 1100			formatting changes which pertain to
			several PP. Policy revision pending.
			7/16/21 Policy revised with
			formatting/title changes – FINAL
01-04 Medical/ Clinical	1/5/21 Policy sent to Medical SME for	6/11/21 Minor comments. Ensure	7/13/20 Sent policy.
Autonomy (Joint	review. Please review.	leadership titles are consistent	6/25/21 Accepted feedback on
policy)		between policies 01-03 and 01-04.	titles/ format. Policy revision
CHS Policy 1101			pending.
			7/16/21 Policy revised with
			formatting/title changes – FINAL

## ACH Mays Policy Revisions Tracking Sheet

ACH PP	Class Counsel Comments	SME Comments	County Response
01-07 Quality	7/1/21 Class counsel comments (on		6/25/21 Policy revised and sent.
Improvement Program	inclusion of specific Remedial Plan		7/16/21 Per Counsel questions and
(Joint policy)	QA/QI provision) sent.		response via email, staff will create
			a separate PP on Multi-disciplinary
			meetings. Specialty Log tracking is
			noted in Specialty Referrals PP. This
			item will be tracked in new QI
			subcommittee Utilization
			Management to start this year.
			Baseline report in process. – FINAL
01-08 Medical Review	7/1/21 Class counsel comments sent.	12/10/21 Medical SMEs sent edits &	6/25/21 Policy revised and sent.
of In-Custody Deaths	All SMEs should review the draft vis-à-	questions about 2021 death	7/16/21 Per Counsel questions and
(Joint policy)	vis their disciplinary focus.	reviews.	response via email, all deaths are
		12/15/21 Medical SME sent	considered in custody even if occurs
	1/10/22 Class Counsel defer to the	additional questions about	offsite. SSO approved content of
	Medical SMEs on any additional	autopsies.	initial draft. Pending SME.
	revisions.	12/17/21 SP SME sent policy edits.	12/16/21 In review and revision.
		2/1/22 Medical SMEs sent	1/4/22 Sent email with revised draft
		comments on the revised draft.	policy based on SME feedback.
			Unchanged: SSO keeps binders &
			admin review within 30 days as
			specified in remedial plan & NCCHC
			2/4/22 In review and revision.
			2/16/22 Policy finalized with SME
			requested changes. – FINAL
			5/24/23- revised

Mays v. County of Sacramento, Ca	ase No. 2:18-cv-02081-TLN-KJN
----------------------------------	-------------------------------

ACH PP	Class Counsel Comments	SME Comments	County Response
01-09 Grievance	1/5/21 Policy sent to Medical SME for	6/11/21 Substantive comments.	7/13/20 Resent policy/forms. Last
Process for Health/	review.	7/28/22 Medical SME sent	submission incorporated edits on
Disability Complaints	3/19/21 Class Counsel sent comments	feedback.	forms (wanted term disability).
(Joint policy)	on 12/17/20 revision.		Believe these were approved.
CHS Policy 1435	5/5/21 Policy and forms reviewed and	MH SME review priority 1	12/17/20 This policy was updated.
	approved by class counsel.		4/15/21 Sent updated policy/forms
	6/29/22 Class Counsel sent feedback.		based on PLO/DRC feedback.
			6/25/21 In review and revision.
			12/1/21 Feedback incorporated.
			Sent revised policy/forms for final
			review.
			8/3/22 In review. Pending MH SME
01-10 Organizational		6/11/21 Ensure that titles are	10/19/20 See attached policy.
Charts		consistent across PPs. See	6/25/21 Revising titles across PP.
		comments in First Mays Monitoring	Incorporating organizational
		Report. Nursing services have no	changes as discussed. Policy in
		direct or indirect reporting	revision.
		relationship to the Division Manager	7/16/21 Policy revised with
		at the jail and outside the jail	formatting/title/reporting. – FINAL
		supervisory structure.	
01-11 Service	1/5/21 Policy sent to Medical SME for	6/11/21 See comments regarding	10/19/20 See attached policy.
Overview	review. Please review.	types of services available.	6/25/21 Accepted feedback. Policy
	7/1/21 Class counsel do not have		revised and sent.
	comments at this time. Ready for		7/16/21 Policy revised with Med
	Medical Experts' final review.		Expert feedback – FINAL

#### ACH Mays Policy Revisions Tracking Sheet

ACH PP	Class Counsel Comments	SME Comments	County Response
01-12 Access to Care CHS Policy 1407	1/5/21 Policy and guide sent to Medical SME for review. Please	6/11/21 Added language regarding barriers to care to be consistent	10/19/20 See attached policy. 6/25/21 In revision based on SME
- Access to Care	review.	with NCCHC standards. See	feedback.
Guide		comments regarding standardizing	2/4/22 Sent revised policy and
		terminology and timeframes for	Access to Care Guide.
		referral.	10/5/22 In review
		8/13/21 SME sent additional edits	1/27/23 Sent revised policy and
		to the Access to Care Guide.	Access to Care Guide.
		9/28/22 Medical SME sent feedback	3/1/23- In Review
		on policy and Access to Care Guide.	5/24/23 FINAL
		2/16/23- Medical SME stated she	
		reviewed and revised policy and	
		Access to Care Guide, and has no	
		further comments.	
01-13 Pharmacy and	1/5/21 Policy sent to Medical SME for	6/11/21 Comments regarding key	10/19/20 See attached policy. This
Therapeutics	review. Please review.	indicators the P&T committee	is a QIC subcommittee.
Committee	7/1/21 Class counsel do not have	should track.	6/25/21 Accepted feedback. Policy
	comments at this time. Ready for		revised and sent. – FINAL
	Medical Experts' final review.		
01-14 Utilization	1/5/21 Policy sent to Medical SME for	6/11/21 Added operational detail	4/15/21 Policy finalized and
Management	review.	regarding the UM process including	InterQual guidelines implemented.
	SMEs: Please review 4/15/21 version.	timelines and tracking tools.	6/25/21. In review based on SME feedback.
	5/5/21 Class counsel do not have		8/19/21 Accepted feedback.
	comments at this time.		Tracking log details are noted in PP
			04-08 Specialty Referrals. Policy
			revised and sent. – FINAL

## ACH Mays Policy Revisions Tracking Sheet

ACH PP	Class Counsel Comments	SME Comments	County Response
01-15 Suicide	5/14/21 Class counsel comments sent.	6/11/21 Minor comment regarding	5/7/21 Joint policy drafted & sent.
Prevention	ACH to review, and also ready for	including titles only rather than	5/21/21 Accepted Counsel
Subcommittee	Suicide Prevention/Mental Health SME	names of key personnel to avoid	feedback. Policy in revision. Creating
(Joint policy)	review.	having to revise the policy every	separate Multidisciplinary Meeting
		time there is personnel turnover.	policy to define members & how the
	5/26/21 Awaiting ACH revision.		meetings will interact with other
		8/24/21 MH SME sent minor	committees.
	8/26/21 Class Counsel have no further	comments.	7/16/21 Policy revised with Medical
	comments on Policy 01-15. Ready for		SME comments re: title changes and
	Lindsay's review.	8/30/21 Lindsay Hayes sent final	sent. Pending MH SME feedback.
		comments on Policy 01-15.	8/24/21 Will review MH SME input.
			9/2/21 Accepted Lindsay's feedback.
		9/10/21 Lindsay Hayes sent minor	MH team now reviewing.
		edits.	9/7/21 MH team has no further
			edits. Final draft sent to all via
			email.
			9/10/21 Incorporated Lindsay's
			edits. – FINAL
01-16 Multidisciplinary	6/14/22 Class Counsel provided input	9/28/22 Medical SME sent	10/1/21 Sent new policy. See ACH
Meetings (Joint policy)	during meeting with ACH. After	feedback.	notes on PP 01-07 QI Program & 01-
	updates, Class Counsel approved.	10/30/22 MH SME sent feedback.	15 Suicide Prevention
		11/30/22 MH SME provided	Subcommittee
		feedback during meeting with MH.	6/14/22 Sent updated policy.
			11/14/22 In review.
			12/29/22 SME feedback included –
			FINAL

#### ACH Mays Policy Revisions Tracking Sheet

ACH PP	Class Counsel Comments	SME Comments	County Response
02-03 Female	1/5/21 Policy sent to Medical SME for	6/11/21 Needs to address	10/19/20 See attached policy.
Reproductive Services	review. Please review.	gynecological services including STD	6/25/21 In revision based on
CHS Policy 1118		screening and access to cervical and	feedback. Discussing separate PP for
		breast cancer screening.	preventative health & STI screening.
			PCPs will order routine HPV & Pap.
			7/16/21 Policy revised with SME
			feedback and sent. STI screening
			and cancer screening will be
			included in separate PP that is not
			yet developed. – FINAL
			5/24/23 Rev & posted based on
			State's feedback

	, , ,	enilo, Case No. 2.18-CV-02081-1LN-KJN	
02-05 Suicide	Plaintiffs sent comments to R Heyer,	7/2/21 Received extensive	7/13/20 Not ready to submit.
Prevention	3/7/20, awaiting response.	comments from Lindsay Hayes.	Needs internal work. Not sure if it
(Joint policy)		Requested a combined policy for	will be joint or separate.
CHS Policies 1412 and	Question to ACH: Will ACH Policy 07-04	medical/MH and integrate safety	6/25/21 Sent policy drafts for
1415	be a Joint Policy w/ JPS? Or is a	suit. He also requested to review in	review
JPS Policies 1009,	discrete JPS policy forthcoming?	draft form.	07/16/21 Drafts were combined
1010, 1011, 1027,		8/16/21 Lindsay Hayes sent edits on	into one policy with SME input
1049	7/1/21 Class counsel will allow Lindsay	the revised draft policy.	included. Renumbered from 07-XX
	Hayes to review and provide input on		to 02-05. Incorporated safety suit
	this draft policy before we offer	8/24/21 MH SME sent an edit on	policy and will eliminate MH PP 09-
	feedback.	the final draft policy.	03 Use of Safety Suits.
			7/30/21 Sent revised draft policy to
	8/26/21 Class Counsel provided	8/30/21 Lindsay Hayes sent	SME for final review. Joint policy.
	feedback on Policy 02-05.	comments on Policy 02-05.	8/19/21 In review and revision.
			8/24/21 Incorporated SP SME
	9/10/21 Class Counsel shared input	9/10/21 Lindsay Hayes sent final	feedback. Incorporated safety cell
	during meeting with ACH. 6-hour	comments on Policy 02-05. MH	policy and will eliminate PP 07-03
	timeframe will not work for patients in	SME responded to the emergent	Patients in Safety Cells. Sent final
	safety cells.	referral timeframe issue noting that	draft policy to MH & SP SMEs and
		4 hours was a standard of practice.	Counsel for review.
	1/31/22 Class Counsel sent questions		9/2/21 Accepted Class Counsel and
	about the Suicide Precautions and/or		SME feedback. MH team reviewing.
	Grave Disability Observations Custody		9/7/21 Sent final draft policy along
	Instructions form.		with MH Medical Director note
			regarding emergent referral
			timeframe. Requested Class Counsel
			& SME review and response.
			9/10/21 Policy will be finalized next
			week based on feedback from SP &
			MH SMEs and Class Counsel.
			9/15/21 Edits incorporated. – FINAL
			11/19/21 Sent revised policy. CCTV
			monitoring deleted.

## ACH Mays Policy Revisions Tracking Sheet

ACH PP	Class Counsel Comments	SME Comments	County Response
			1/31/22 MH explained the form.
03-08 Staff	1/5/21 Policy sent to Medical SME for	6/11/21 Needs to include training	7/13/20 Sent policy. Joint policy.
Development &	review. Please review.	on alcohol and drug withdrawal	11/30/20 This policy was updated.
Training (Joint policy)		assessment, treatment and	6/25/21 In revision due to feedback
CHS Policy 1302		monitoring.	and updating based on practice.
		1/5/23 Medical SME sent	7/16/21 Policy revised with SME
		comments.	feedback and sent. Alcohol &
		2/16/23- Medical SME stated that	Withdrawal is part of Nursing
		she reviewed and revised policy and	Clinical Skills and Assessment.
		has no further comments.	Pending MH SME feedback.
			3/30/22 Updating this policy.
			12/29/22 Policy updated and sent.
			1/27/23 Sent revision based on
			Medical SME feedback.
			3/1/23- In Review
			3/3/23 FINAL

#### ACH Mays Policy Revisions Tracking Sheet

ACH PP	Class Counsel Comments	SME Comments	County Response
04-08 Specialty	Time-sensitive, per Remedial Plan IV.E.	6/11/21 Substantive comments. The	7/13/20 Reviewed with Plaintiffs'
Referrals	5/5/21 Class counsel have reviewed	denial of specialty services based	Counsel at March 2020 meeting.
CHS Policy 1400	and expressed concern about	upon known or unknown lengths of	Re-sent for submission to SME.
	provision A.1 (access to surgery,	stay alone is not appropriate and	10/19/20 Have installed an evidence
	specialty imaging, and orthotic	may result in delayed diagnosis and	based tool. Training has begun but
	devices). See comments in 5/5/21	treatment of potentially life-	has not been implemented due to
	Class Counsel email.	threatening conditions (e.g.,	COVID work/provider recruitment.
	We request Medical SMEs' input and	imaging services for cancer), etc.	4/15/21 Policy updated with minor
	further discussion with ACH.	Establishing a diagnosis, even if	revisions.
		treatment cannot be completed is	5/21/21 Accepted Class Counsel
	5/26/21 Class Counsel provided	necessary for serious medical	feedback and amended the policy.
	additional input on revised version.	conditions. Time frames for UM	6/25/21 In review.
		approval are addressed.	8/19/21 Accepted feedback. This
		10/21/22 Medical SME sent	policy has tracking log details. Policy
		comments.	revised and sent.
			8/17/22 Policy revised & emailed.
			9/7/22 Edits incorporated – FINAL
04-09 Medical	1/5/21 Policy sent to Medical SME for	6/11/21 Policy should address	7/13/20 Sent policy. Joint policy.
Transportation	review. Please review.	medical transportation of disabled	6/25/21 In review.
(Joint policy)		and or pregnant inmates including	7/30/21 Policy revised with Medical
CHS Policy 1400		use of restraints.	Expert feedback – FINAL
04-10 Discharge	1/5/21 Policy sent to Medical SME for	6/11/21 SME comments regarding	7/13/20 Sent policy.
Medication	review. Please review.	providing operational detail to how	6/25/21 In review based on SME
(Joint policy)		the policy will be implemented,	feedback.
		including consent decree	10/29/21 Policy revised and sent.
		paragraphs in the references, and	Will pilot the process for
		removing names of individuals and	presentenced patients before full
		including titles only.	implementation. – FINAL

	, , , ,		
ACH PP	Class Counsel Comments	SME Comments	County Response
04-11 Emergency	12/30/20 Policy sent to MH/SP SMEs	6/11/21 Minor comments. Suggest	7/13/20 Sent policy.
Equipment	for review. Please review.	use of plastic locks on emergency	6/25/21 In review to clarify
	1/5/21 Policy sent to Medical SME	bags to maintain integrity of the	procedures based on SME feedback.
	review. Please review.	supplies in the bag and avoid the	8/26/21 Accepted SME feedback.
		need for unnecessary inspections.	Policy revised and sent. – FINAL
04-12 Emergency	12/30/20 Policy sent to MH/SP SMEs.	5/11/22 Medical SME sent	7/13/20 Sent policy.
Medical Response	1/5/21 Policy sent to Medical SME.	feedback.	5/06/22 Sent revised policy.
CHS Policies 1429 and	Please review.	5/11/22 SP SME sent edits.	5/19/22 SME edits incorporated.
1403	5/11/22 Class Counsel defers to SMEs.	6/17/22 MH SME approved.	6/23/22 FINAL
04-13 Man-down Drill	1/5/21 Policy sent to Medical SME for	9/29/22 Medical SME sent	12/17/20 See attached policy.
	review. Please review.	feedback.	10/5/22 In review.
04-14 Disaster	1/5/21 Policy sent to Medical SME for	9/29/22 Medical SME sent	10/19/20 See attached policy.
Response	review. Please review.	feedback.	10/5/22 In review.
04-17 Medication	1/5/21 Policy and form sent to Medical	7/21/21 Medical SME sent	11/12/20 See attached policy/form.
Administration	SME for review. Please review.	comments including possibly	6/25/21 Staff are refining this policy
CHS Policy 1601		combining Med Administration and	and Pill Call due to procedural
		Pill Call into one policy.	changes. It will include process for
		2/1/22 Medical Experts approved	medications when patient is off-site.
		the policy.	7/19/21 Will not finalize until we
			receive SME feedback. New carts &
			computers are delayed until August.
			7/22/21 In review and revision.
			12/16/21 Sent revised policy.
			2/4/22 FINAL
			8/3/22 Policy updated.
04-18 Pill Call			12/16/21 Policy deleted. Contents
			integrated into PP 04-17.
04-18 Medication		7/18/22 Medical SME sent feedback	10/29/21 New policy draft sent.
Order Entry		on policy and Patient Med Guide.	Includes Patient Medication Guide
			handout to explain KOP program &
			discharge medications to patients.
			9/22/22 Feedback accepted – FINAL

## ACH Mays Policy Revisions Tracking Sheet

Mays v. County of Sacramento,	Case No. 2:18-cv-02081-TLN-KJN
-------------------------------	--------------------------------

ACH PP	Class Counsel Comments	SME Comments	County Response
04-19 Over the Counter Medications <i>CHS Policies 1604 and</i> <i>1605</i>	1/5/21 Policy sent to Medical SME for review. Please review.	7/29/22 Medical SME sent feedback.	11/12/20 See attached policy. 9/22/22 Feedback accepted – FINAL
04-20 Keep on Person Medications	<ul> <li>1/5/21 Policy and KOP list sent to Medical SME for review. Please review.</li> <li>5/5/21 Class Counsel emphasize importance of this policy vis-à-vis the remedial plan, including w/r/t KOP- inhalers.</li> <li>Remedial Plan Provision VI.F.6: <i>"The</i> <i>County shall explore the expansion of</i> <i>its Keep-on-Person medication</i> <i>program, (especially for inhalers and</i> <i>medications that are available over-</i> <i>the-counter in the community) and to</i> <i>facilitate provision of medications for</i> <i>people who are out to court, in transit,</i> <i>or at an outside appointment."</i></li> <li>5/26/21 Awaiting ACH revision.</li> </ul>	12/28/21 Medical SME sent feedback. 2/1/22 Medical Experts approved the policy.	11/12/20 See attached policy and KOP Medication List. 5/5/21 Sent Counsel feedback to Medical leadership for review. 5/21/21 Medical staff are meeting with custody on KOP medications. 6/25/21 Medical staff continue to meet with custody on expanding KOP. Will create a method to track KOP meds including inhalers. Will revise based on feedback. 9/17/21 Policy revision is in review internally. Will send when ready. 10/29/21 Final draft sent. Will pilot before full implementation. 12/30/21 Will review and revise. 1/12/22 Sent revised policy with SME feedback incorporated. 2/4/22 FINAL
04-22 Hospital Care	5/5/21 Class counsel do not have comments at this time. SMEs: Please review 4/15/21 policy.		04/15/21 Sent initial policy.

ACH PP	Class Counsel Comments	SME Comments	County Response
05-05 Nurse Intake	1/5/21 Policy sent to Medical SME for	7/15/21 MH SME sent minor edits	7/13/20 Sent draft policy.
CHS Policy 1404	review. Please review.	and Medical SME sent extensive	11/30/20 This policy was updated.
		edits.	6/25/21 Policy & EHR forms revised
	7/1/21 Class counsel comments sent.		to include Remedial Plan provisions.
	Policy draft should be reviewed by ALL	9/7/21 Lindsay Hayes approved the	7/16/21 Received SME edits. Need
	subject matter experts.	nurse intake form revision.	to regroup with team.
			9/2/21 Draft nurse intake form sent
	9/7/21 Class counsel approved nurse	9/9/21 Lindsay Hayes sent	to Counsel and SMEs for review and
	intake form revision.	additional comments on the intake	feedback. Policy revision to follow.
		form.	9/10/21 Pending Medical SME input
			9/17/21 Finalizing the EHR form.
		9/14/21 Medical experts sent	Working on policy revision.
		comments on the intake form.	10/18/21 Sent final draft policy and
			workflow. Input requested by
			10/26.
			10/29/21 No comments received.
			Will begin training 11/2021- FINAL
			11/19/21 Sent updated workflow.
			12/29/22 Minor updates to policy.

ACH PP	Class Counsel Comments	SME Comments	County Response
05-09 Health Service	5/14/21 Class counsel comments sent.	8/13/21 Medical SME sent extensive	5/7/21 Policy and the HSR form
Requests	ACH to review, and also ready for	edits and recommended combining	were revised based on SME report
- HSR form	Medical/Mental Health SME review.	this policy with PP 05-16 Medical	recommendations.
CHS Policy 1409		Sick Call.	5/21/21 Accepted Class Counsel
·	5/26/21 The revised versions	2/3/22 Medical SME sent comments	comments. Amended policy & form.
	(5/21/21) look good.	on the 10/29/21 policy revision.	10/29/21 Policy revised and sent.
		6/15/22 MH SME approved the	Combined this policy with PP 05-16
		form	Medical Sick Call (to be deleted).
		6/17/22 MH SME sent feedback on	Added a process to respond to
		the policy.	patient who submits a HSR.
		2/16- SME requested a conference	2/4/22 In review and revision.
		call with key stakeholders Questions	5/19/22 Sent revised policy with
		about how the policy is to be	Medical SME feedback included.
		operationalized.	6/23/22 Added MH SME edit. <del>FINAL</del>
			1/27/23 Sent revised policy.
			2/6/23 FINAL
			2/22- ACH Met with Medical SME
05-10 Discharge	1/5/21 Policy, referral form, and	6/11/21 See SME comments: Policy	10/19/20 See PP and Linkage Guide.
Planning (Joint policy)	linkage guide sent to Medical SME for	should reference and incorporate	Discharge planning is complex and
CHS Policy 1423	review. Please review.	consent decree requirements.	multi-faceted. Phasing in actions.
JPS Policy 800		6/17/22 MH SME approved.	5/7/21 Updating PP. Will reissue.
	5/26/21 Class Counsel provided		5/21/21 Policy and Health Care
	written input. We request input from		Linkage Guide revised and sent.
	Medical and Mental Health SMEs.		6/25/21 In revision based on
			feedback & procedural changes.
			5/19/22 Major revision completed
			based on Medical SME feedback.
			Now a joint policy & will delete MH
			PP 05-01 Discharge Planning.
			6/23/22 FINAL

#### ACH Mays Policy Revisions Tracking Sheet

ACH PP	Class Counsel Comments	SME Comments	County Response
05-12 Transgender	1/5/21 Policy sent to Medical SME.	5/11/22 Medical SME sent feedback	7/13/20 Sent to Counsel 4/13/20.
and Gender	Class counsel have previously provided	on the policy.	Re-sent today.
Nonconforming Health	input on this policy. Revised draft ACH	6/17/22 MH SME sent minor	4/15/21 Sent policy; training
Care (Joint policy)	policy sent to Plaintiffs, 4/15/20. Class	comment on the policy.	pending.
- Training	counsel accepted ACH revisions and	6/28/22 MH SME sent feedback on	5/9/22 Sent draft training slides.
PowerPoint	approve pending implementation.	training slides.	5/19/22 Will review and revise.
	5/5/21 Class counsel have no further	8/3/22 Medical SME sent feedback	6/23/22 Policy in review.
	comments at this time.	on training.	11/14/22 Sent revised training
	SMEs: Please review 4/15/21 policy.	11/17/22 Medical SME asked about	slides.
	5/13/22 Class Counsel sent feedback	WPATH Standards training.	12/29/22 Sent revised training
	on policy and training slides.	1/5/23 Medical SME approved the	slides.
	1/11/23 Class Counsel sent minor edits	training.	1/27/23 Class Counsel and SME
	to policy and training. With these	1/10/23 MH SME approved the	feedback incorporated into policy
	changes, both are approved.	training with minor addition.	and training. – <del>FINAL</del>
		5/26/23- Medical SME sent	3/21/23- Provider added sect E to
		recommendation	PP
			5/26/23- Added SME
			Recommendation
			6/8/23- sent revisions for feedback on sect. E.
05-13 Initial History &	1/5/21 Policy sent to Medical SME.	12/28/21 Medical SME sent	11/30/20 See attached policy
Physical Assessment	5/5/21 Class counsel have no	feedback.	DRAFT. This is pending review by
	comments at this time.	2/1/22 Medical Experts approved	PLO/DRC. Implementation
		the policy.	depending on hiring providers.
	SMEs: Please review 4/15/21 policy.		4/15/21 Initial policy sent.
			12/30/21 Will review and revise.
			1/12/22 Sent revised policy with
			SME feedback incorporated.
			2/4/22 FINAL

ACH PP	Class Counsel Comments	SME Comments	County Response
Detoxification Policies <i>CHS policies 1404,</i> <i>1405, 1406</i> 05-14 Benzodiazepine Withdrawal Treatment 05-15 Opioid Withdrawal Monitoring and Treatment 05-17 Alcohol Withdrawal Treatment	Time-sensitive per Remedial Plan VI.N 5/5/21 Class counsel have no comments at this time. SMEs: Please review 4/15/21 Policy 05- 14, 5/7/21 Policy 05-15, and 5/21/21 Policy 05-17. 7/1/21 Class counsel do not have comments at this time. Ready for Subject Matter Experts' review.	3/3/22 Medical SME sent edits on the Alcohol Withdrawal policy. 3/8/22 Medical SME sent edits on Benzodiazepine Withdrawal policy. 3/9/22 Medical SME sent edits on Opioid Withdrawal policy. 4/20/22 Medical SMEs approved the 3 withdrawal treatment policies with minor edits to PP 05-15 Opioid Withdrawal Monitoring and Treatment.	<ul> <li>4/15/21 Benzodiazepine Withdrawal policy revised and sent.</li> <li>5/7/21 Sent Opioid Withdrawal PP.</li> <li>5/21/21 Sent Alcohol Withdrawal policy revised and sent.</li> <li>3/8/22 Sent revised Alcohol Withdrawal policy with feedback incorporated for final review.</li> <li>3/11/22 Sent revised Benzo &amp; Opioid Withdrawal policies with feedback incorporated for final review.</li> <li>3/29/22 Re-sent Alcohol &amp; Opioid Withdrawal policies with minor revisions.</li> <li>4/20/22 Accepted edits. – FINAL</li> </ul>
05-16 Medical Sick Call			10/29/21 Policy deleted. See PP 05- 09 Health Service Requests.
05-18 Chronic Disease Management <i>CHS Policy 1741</i>	Time-sensitive per Remedial Plan VI.D 5/26/21 Class Counsel do not have comments on Policy 05-18 Chronic Disease Management at this time. Ready for Medical SMEs review.	7/19/21 Medical SMEs sent extensive feedback on PP 05-18 Chronic Disease Management. 8/13/21 Medical SMEs reviewed policy revisions and have no further edits. Requested to be notified when policy is finalized and implemented.	7/13/20 See notes in the Remedial Plan Status Report re: Chronic Disease, Hepatitis C, & Detox PP. 11/30/20 See Draft PP 05-XX Chronic Disease Management. 5/21/21 Chronic Disease policy sent. 7/27/21 Sent revised draft PP 05-18 to SMEs for final review. Requested SMEs prioritize Hep C & Diabetes. 8/19/21 Will inform SMEs when policy is implemented. – FINAL

## ACH Mays Policy Revisions Tracking Sheet

ACH PP	Class Counsel Comments	SME Comments	County Response
Provider Treatment	5/26/21 Medical SMEs: Please review	8/6/22 Medical SME sent feedback	5/21/21 Provider Treatment
<mark>Guidelines</mark>	Provider Treatment Guidelines –	on Hypertension guidelines.	Guidelines for hypertension sent.
Hypertension	Hypertension	8/19/22 Medical SME sent feedback	6/25/21 Treatment Guidelines for
• Diabetes	7/1/21 HIV/AIDS and Hypertension	on Diabetes guidelines.	Diabetes and HIV/AIDS sent.
HIV/AIDS	Provider Treatment Guidelines ready	3/10/23- Medical SME sent	11/19/21 Asthma Guidelines sent.
Asthma	for SME review.	feedback on Diabetes guidelines.	9/22/22 DM in review and revision.
	1/30- Add Medication provision		11/14/22 Sent revised HTN
			guidelines.
			1/27/23 Sent revised DM guidelines.
			2/10/23- Added Class Counsel's
			feedback
			3/1/23- In review
			3/23/23 Review SME Feedback
			6/12/23 Accepted SME feedback
			6/14/23 Posted FINAL Diabetes
			<mark>Guideline</mark>

ACH PP	Class Counsel Comments	SME Comments	County Response
05-19 Hepatitis C	Plaintiffs provided input on Hepatitis C	12/10/21 Medical SMEs sent edits.	11/30/20 See Draft PP 05-XX.
Testing, Treatment	policy via letter, 12/11/19, awaiting		5/5/21 Chronic Care and Hepatitis C
and Monitoring	response.	3/31/22 Medical SME concurs with	policies are still draft.
	1/5/21 Chronic Disease and Hepatitis C	Class Counsel's 3/30/22 comments.	5/21/21 Hepatitis C policy sent.
	policies sent to Medical SME for		6/25/21 PP 05-19 Hepatitis C is in
	review.	4/20/22 Medical SMEs approved the	revision. Class Counsel feedback
	Question: We are not clear whether a	policy.	accepted.
	revised policy is drafted/forthcoming.		7/16/21 Pending SME feedback
	(Answered by ACH 5/5/21.)		prior to revision.
	5/26/21 Class Counsel provided		7/27/21 Requested SMEs to
	written input. We request input from		prioritize review of Hep C policy.
	Medical SMEs on Hepatitis C Policy 05-		11/10/21 Sent draft policy revision.
	19.		12/16/21 In review and revision.
			1/12/22 Sent revised policy. Edits
	3/30/22 Class Counsel sent comments.		accepted. Staff changed testing to
	4/13/22 Class Counsel approved the		day 10 vs. 3 or 4. Sources do not
	policy and requested ACH track and		specify testing date.
	report on patients with Hepatitis C		4/7/22 Sent policy with Class
	diagnosis.		Counsel comments incorporated.
			4/20/22 Will develop tracking and
			reporting. – FINAL

#### ACH Mays Policy Revisions Tracking Sheet

ACH PP	Class Counsel Comments	SME Comments	County Response
05-20 Diabetes	7/1/21 Class Counsel notes that the	12/10/21 Medical SMEs sent edits.	5/5/21 Diabetes protocol will be
Management	American Diabetes Association is		drafted this month.
	expected to issue an updated position		6/25/21 Sent PP 05-20 Diabetes
	statement on Diabetes Management		Management.
	in Correctional Institutions, which		7/30/21 Requested SMEs to
	should inform ACH policy per the		prioritize review of diabetes policy.
	Remedial Plan.		12/16/21 In revision based on
	11/5/21 Class Counsel sent ADA's new		feedback.
	guidance on Diabetes Management in		01/12/22 Sent revised policy. Class
	Detention Facilities.		Counsel & Medical SME feedback
	12/16/21 Class Counsel sent feedback		incorporated. – FINAL
	on SME edits.		1/27/23 Policy updated based on
			ADA 2023 guidelines.
05-21 Restraints and	10/21/21 Class Counsel and SMEs met	10/21/21 Class Counsel and SMEs	9/10/21 Policy revised and sent.
Seclusion	with County and provided feedback.	met with County and provided	10/21/21 Met with Class Counsel
(Joint policy)		feedback.	and SMEs for feedback. Working on
CHS Policy 1413	3/30/22 Class Counsel sent comments.		a joint policy. Will delete MH PP 09-
JPS Policy 1008	5/20/22 Class Counsel Deferred to MH	5/6/22 MH Expert approved policy.	09 Clinical Restraint & Seclusion in
Forms:	Expert on forms.	5/19/22 MH Expert approved forms.	Acute Psychiatric Unit.
- Restraint Reporting		6/14/22 MH Expert sent comments	12/16/21 Sent revised joint policy.
- Restraint		on the policy.	5/16/22 Added policy attachments.
Documentation			5/19/22 Forms approved. – FINAL
05-22 Patients in	4/2/22 Class Counsel sent comments	4/4/22 MH SME sent comments.	9/17/21 Draft in development.
Segregation	on draft policy and assessment form.	5/17/22 MH SME approved policy	12/30/21 Sent draft policy and
(Joint policy)	5/27/22 Class Counsel approved policy	and form.	attachments. Joint policy.
CHS Policy 1416	and form.		4/28/22 Sent revised policy.
			5/27/22 Renumbered to PP 05-22 –
			FINAL

ACH PP	Class Counsel Comments	SME Comments	County Response
06-02 Patients with	3/19/21 Class counsel reviewed and		7/10/20 Sent policy draft with
Disabilities	confirmed approval of policy, with		Disabilities Form. Joint policy.
(Joint policy)	Class Counsel input incorporated.		8/24/20 PLO/DRC approved form on
CHS Policies 1107,			8/13/20. Unsure if PP approved.
1125, 1128, 1417,	Policy looks good, subject to		We incorporated their changes.
1422, 1439	implementation.		10/19/20 See comments for PP 06-
			03 below. – FINAL
06-03 Effective	3/19/21 Class counsel reviewed and		7/10/20 Accepted policy revisions &
Communication	confirmed approval of policy, with		sent with EC form. Joint policy.
(Joint policy)	Class Counsel input incorporated.		8/24/20 PLO/DRC approved form on
			8/13/20. Unsure if PP approved.
	5/5/21 Class counsel have reviewed		We incorporated their changes.
	4/15/21 version. Policy looks good,		10/19/20 Have worked on
	subject to implementation.		templates in the EHR. Staff are now
			testing these forms. Staff are also
			working on a draft PPT of
			policy/forms.
			4/15/21 Sent revised policy - FINAL
Disabilities Screening	3/19/21 Class counsel reviewed and		7/13/20 See PP 06-02 & 06-03
Tool and Effective	provided comments to tool/forms.		above
Communication (EC)			10/19/20 See comments for PP 06-
Form	5/5/21 ACH incorporated class counsel		03
	feedback and provided revised drafts		4/15/21 Revised based on feedback.
	on 4/15/21. Class counsel have no		7/16/21 Per email with Counsel, will
	further comments. Forms look good,		revise communication inquiry to
	subject to implementation.		make it in simpler language.
			9/2/21 Sent revised form with EC
			inquiry simplified. Class Counsel
			approved. – FINAL

ACH PP	Class Counsel Comments	SME Comments	County Response
06-04 Interpretation	3/19/21 Class counsel reviewed and		2/19/21 Sent policy.
Services	provided comments.		4/15/21 Policy revised based on
	5/5/21 ACH incorporated class counsel		PLO/DRC feedback. – FINAL
	feedback and provided revised draft		
	on 4/15/21. Class counsel have no		
	further comments. Policy looks good,		
	subject to implementation.		
06-05 ADA	3/19/21 Class counsel reviewed and		2/19/21 Sent policy.
Coordination	provided comments.		4/15/21 Policy revised based on
CHS Policy 1107	5/5/21 ACH incorporated class counsel		PLO/DRC feedback.
	feedback and provided revised draft		7/16/21 Will revise post
	on 4/15/21. Class counsel have no		implementation of ATIMs.
	further comments. Policy looks good,		11/5/21 Policy revised and sent.
	subject to implementation.		Added more operational detail.
			FINAL (subject to revision noted)
06-06 Patients with	3/19/21 Class counsel reviewed and		2/19/21 Sent policy.
Disabilities or Other	provided comments.		4/15/21 Name changed and policy
Significant Health Care	5/5/21 ACH incorporated class counsel		revised based on PLO/DRC
Needs	feedback and provided revised draft		feedback.
CHS Policy 1422	on 4/15/21. Class counsel have no		FINAL
	further comments. Policy looks good,		
	subject to implementation.		
06-07 Health Care	3/19/21 Class counsel reviewed and		2/19/21 Sent policy.
Appliances Assistive	provided comments.		4/15/21 Policy revised based on
Devices and Durable	5/5/21 ACH incorporated class counsel		PLO/DRC feedback.
Medical Equipment	feedback and provided revised draft		FINAL
CHS Policies 1125 and	on 4/15/21. Class counsel have no		
1128	further comments. Policy looks good,		
	subject to implementation.		

ACH PP	Class Counsel Comments	SME Comments	County Response
07-01 Informed	11/14/22 Class Counsel sent	11/14/22 All SMEs: Prioritize	10/5/22 Sent policy and form with
Consent and Right to	comments on form & defers to SMEs	review.	draft revisions for review.
<mark>Refuse</mark>	on policy.	11/18/22 Medical SME sent	12/29/22 In review. Pending MH
- Health Care		feedback.	SME feedback
Refusal Form			
07-03 Patients in			8/26/21 Contents integrated into
Safety Cells			joint PP 02-05 Suicide Prevention.
07 XX Patients in			5/27/22 Changed number to ACH PP
Segregation			05-22.
08-01 Safeguarding	7/1/21 Class counsel do not have	MH SME review priority 2	6/25/21 Policy revised and sent.
Protected Health	comments at this time. Ready for		Joint policy.
Information (Joint)	Medical and MH Experts' review.		
08-08 Patient Privacy	5/26/21 Class counsel have no	MH SME review priority 3	5/21/21 Policy sent. Joint policy.
(Joint policy)	comments at this time. Ready for all		
CHS Policy 1117	SMEs' review, including as to its		
	compliance with Remedial Plan		
	Sections IV.C, VI.B.2, VI.H, VII.C.2,		
	VII.E.1, etc.		

Standardized Nursing Procedure	Counsel Comments	Medical Expert Comments	County Response
Infection Control Section:	Medical SMEs: Please		
COVID-19 Symptomatic Patient	review 4/15/21		4/15/21 Sent new SNP.
	version.		
Pregnancy Section:			12/16/21 Sent revised SNP.
<ul> <li>Pregnancy Diagnosis,</li> </ul>			10/5/22 Sent revised SNP.
Treatment and Conditions			
Skin Section:	Medical SMEs: Please		4/15/21 Sent revised SNPs.
<ul> <li>Acne Vulgaris</li> </ul>	review 4/15/21		8/19/21 Lice/Scabies SNP renamed
<ul> <li>Acute Contact Dermatitis</li> </ul>	version.		Infestations, revised and sent.
<ul> <li>Atopic Dermatitis</li> </ul>			

ATTACHMENT 1

Standardized Nursing Procedure	Counsel Comments	Medical Expert Comments	County Response
<ul> <li>Bites and Stings</li> <li>Corns and Calluses</li> <li>Folliculitis &amp; Beard Infections</li> <li>Fungal Skin Infections</li> <li>Impetigo</li> <li>Intertrigo</li> <li>Lice or Scabies Infestations</li> <li>Psoriasis</li> <li>Seborrheic Dermatitis/Dandruff</li> <li>Substance Use Disorders:</li> <li>Benzodiazepine Withdrawal Monitoring and Treatment</li> <li>Opioid Withdrawal Monitoring and Treatment – FINAL</li> <li>Alcohol Withdrawal Monitoring and Treatment</li> <li>Suspected Opioid Overdose</li> </ul>	Medical SMEs: Please review 4/15/21, 5/7/21, and 5/21/21 versions, respectively. 7/1/21 Benzodiazepine Withdrawal and Alcohol Withdrawal ready for SME review.	3/3/22 Medical SME sent edits on SNP Alcohol Withdrawal. 3/8/22 Medical SME sent edits on SNP Benzodiazepine Withdrawal. 3/9/22 Medical SME sent edits on SNP Opioid Withdrawal. 3/31/22 Medical SME sent comments on Benzodiazepine & Alcohol Withdrawal SNPs. 4/1/22 Medical SME approved Opioid Withdrawal SNP & sent minor comments on Suspected Opioid Overdose SNP. 4/20/22 Medical SMEs approved all SUD SNPs.	<ul> <li>4/15/21 Sent revised SNPs Benzodiazepine</li> <li>&amp; Opiate Withdrawal Treatment.</li> <li>5/7/21 Sent new Suspected Opioid</li> <li>Overdose.</li> <li>5/21/21 Alcohol Withdrawal revised &amp; sent.</li> <li>6/25/21 Benzodiazepine Withdrawal and</li> <li>Alcohol Withdrawal revised again and sent.</li> <li>10/15/21 Benzodiazepine, Opioid, &amp; Alcohol</li> <li>Withdrawal SNPs revised and sent.</li> <li>3/8/22 Sent revised Alcohol Withdrawal SNP</li> <li>with feedback incorporated for final review.</li> <li>3/29/22 Sent revised Benzodiazepine,</li> <li>Opioid &amp; Alcohol Withdrawal SNPs.</li> <li>4/7/22 Sent revised Benzodiazepine, Alcohol</li> <li>Withdrawal and Suspected Opioid Overdose</li> <li>SNPs with SME feedback incorporated.</li> <li>4/20/22 FINAL</li> </ul>
Urological Section:	Medical SMEs: Please		4/15/21 Revised SNPs sent.
Penile Discharge	review 4/15/21		8/19/21 Scrotal Pain SNP revised and sent.
Renal or Ureteral Colic	version.		9/10/21 Penile Discharge revised and sent.
Scrotal Pain			
Urinary Retention			
Urinary Tract Infection			

## ACH Mays Policy Revisions Tracking Sheet

Standardized Nursing Procedure	Counsel Comments	Medical Expert Comments	County Response
General:	Medical SMEs: Please	8/5/22 Medical SME sent	5/7/21 Sent revised SNPs.
SNP Overview	review 5/7/21	feedback on Abdominal SNP	
Abdominal Section:	versions.		6/25/21 Sent the following SNPs:
• Emergent, Non-Emergent &			Diabetes (revision)
Hernia	7/1/21 SNPs ready for		Visual Complaints (new)
Cardiovascular & Lung Section:	SME review. Class		
• Asthma	Counsel notes that the		7/16/21 Received Counsel feedback.
Bronchitis, Pneumonia, &	American Diabetes		Pending SME review prior to review.
Shortness of Breath	Association is expected		
<ul> <li>Cardiac Dysrhythmias</li> </ul>	to issue an updated		9/17/21 SNPs Ear Conditions and Visual
<ul> <li>Chest Pain</li> </ul>	position statement on		Complaints revised and sent.
<ul> <li>Chronic Stable Angina</li> </ul>	Diabetes Management		
<ul> <li>Hypertension Urgency and</li> </ul>	in Correctional		6/23/22 Visual Complaints updated & sent.
Emergency	Institutions, which		
<ul> <li>Hyperventilation</li> </ul>	should inform ACH		8/3/22 Abdominal: Emergent, Non-
Dental Section:	policy per the Remedial Plan.		Emergent & Hernia updated & sent.
<ul> <li>Dental Conditions</li> </ul>	Pidii.		9/22/22 Abdominal in review and revision.
Endocrine Section:			
<ul> <li>Diabetes</li> </ul>			
Eves, Ears, Nose & Throat:			
<ul> <li>Ear Conditions</li> </ul>			
<ul> <li>Eye Conditions</li> </ul>			
<ul> <li>Nose Conditions</li> </ul>			
<ul> <li>Throat Conditions</li> </ul>			
<ul> <li>Visual Complaints</li> </ul>			
Musculoskeletal Conditions:			
<ul> <li>Non-traumatic</li> </ul>			
<ul> <li>Traumatic</li> </ul>			
Neurological Section:			
<ul> <li>Head/Cervical Spine Injury</li> </ul>			
Headaches			
<ul> <li>Seizure Disorders</li> </ul>			

ATTACHMENT 1

Standardized Nursing Procedure	Counsel Comments	Medical Expert Comments	County Response
<ul> <li>Vasovagal Syncope</li> </ul>			
Sexually Transmitted Infections:		8/5/22 Medical SME sent	8/3/22 Sent new SNP Vaginitis.
<ul> <li>Bacterial Vaginosis</li> </ul>		feedback.	9/22/22 In review and revision.
Chlamydia		11/18/22 Medical SME sent	11/14/22 Sent new draft STI SNPs and
Gonorrhea		feedback on 5 new draft SNPs.	deleted vaginitis.
Pelvic Inflammatory Disease			12/29/22 In review and revision.
Trichomoniasis			
<u>Allergies</u> :			12/29/22 Sent new SNP Allergic Reactions.
Allergic Reactions Including			
Anaphylaxis			

MH Policies	Class Counsel Comments	SME Comments	County Response
01-03 Responsible Mental	12/30/20 Policy sent to MH SMEs.	MH SME review priority 12	12/17/20 See attached policy.
Health Authority	5/5/21 MH/SP SMEs: Please review.		
01-10 Access to Mental	12/30/20 Policy sent to MH SMEs.	6/17/22 MH SME sent comment	7/13/20 Sent draft.
Health Services	5/5/21 MH/SP SMEs: Please review.	on timeframes.	8/19/21 Policy revised and sent.
			6/23/22 In review.
			8/3/22 Added timeframes for
			emergent referrals when patient
			in safety cell. Kept Remedial Plan
			timeframes for other emergent
			and urgent referrals. – FINAL
03-01 Medical Assistant		MH SME review priority 18	8/19/21 Policy revised and sent.
Responsibilities			
JPS Policy 1051			
03-02 Overview of Staff		MH SME review priority 14	8/19/21 Policy revised and sent.
<mark>Responsibilities – APU</mark>			
JPS Policy 1021			
03-03 Overview of Staff		MH SME review priority 15	8/19/21 Policy revised and sent.
<b>Responsibilities – Outpatient</b>			

#### ACH Mays Policy Revisions Tracking Sheet

MH Policies	Class Counsel Comments	SME Comments	County Response
JPS Policy 1022			
03-04 Psychiatric Prescriber		MH SME review priority 4	9/10/21 Policy revised and sent.
Duties			
JPS Policies 1204 & 1207			
03-05 Acute Psychiatric		MH SME review priority 17	12/16/21 Sent policy.
Nursing Responsibilities			
JPS Policy 1021			
03-06 Acute Psychiatric Unit		10/30/22 MH SME sent	12/16/21 Sent policy.
Psychiatrist Responsibilities		feedback.	11/14/22 In review.
JPS Policies 1201 & 1203		11/30/22 MH SME gave verbal	12/29/22 Feedback accepted –
		feedback during meeting.	FINAL
04-01 Intensive Outpatient	12/30/20 04-01 IOP Policy sent to MH	6/14/22 MH SME sent feedback.	7/13/20 Sent 04-01 Intensive
Program (IOP)	SMEs.		Outpatient Program policy.
	5/5/21 MH/SP SMEs: Please review.		6/23/22 In review.
			8/3/22 Feedback accepted –
			FINAL
			3/23/23- Revised to correct
			timeframes.
			3/24/23- Posted
04-02 FOSS Levels	12/30/20 Policy sent to MH SMEs.	11/5/21 MH SME sent	12/17/20 See attached policy.
	5/5/21 MH/SP SMEs: Please review.	comments requesting a call to	9/17/21 In discussion internally.
		discuss the final draft.	11/5/21 Final draft sent.
		12/7/21 MH SME met with	12/22/21 Sent revised final draft.
		County to discuss final draft.	MH SME feedback incorporated.
		12/27/21 MH SME approved.	12/30/21 FINAL
04-03 Basic MH Services	3/30/22 Class Counsel noted MH & SP	6/14/22 MH SME sent edits.	8/19/21 Sent policy.
JPS Policies Section 10	SMEs may need to provide feedback.		8/3/22 Class Counsel and SME
CHS Policy 1411	6/15/22 Class Counsel send a comment.		edits incorporated. – FINAL
04-04 Outpatient MH Services	3/30/22 Class Counsel noted MH & SP	6/15/22 MH SME approved.	10/15/21 Sent policy.
& Levels of Care	SMEs may need to provide feedback.		6/23/22 FINAL
JPS Policies 1029 & 1037			

MH Policies	Class Counsel Comments	SME Comments	County Response
04-07 Acute Psychiatric Unit	4/1/22 Class Counsel approved the	3/15/22 SP SME sent	8/19/21 Policy revised and sent.
Precautions and Observation	policy.	comments.	11/19/21 Sent revised policy.
JPS Policies 1009 & 1011		4/26/22 SP SME requested	CCTV monitoring deleted.
		clarification.	3/29/22 In review.
		5/9/22 SP SME approved.	4/1/22 Sent policy with feedback
		6/17/22 MH and SP SME sent	incorporated for final review.
		edits.	6/23/22 Edits accepted – FINAL
04-08 Outpatient Program -		3/15/22 SP SME sent	10/1/21 Sent new policy.
Suicide Precautions,		comments.	3/29/22 Policy deleted. Contents
Observation Levels & Item		3/18/22 MH SME sent	are included in joint ACH PP 02-05
Restriction		comments.	Suicide Prevention Program.
04-09 Acute Psychiatric Unit		12/17/21 Suicide Prevention	12/16/21 Sent policy and
Admission, Program, and		SME sent comments.	attachments.
Discharge		12/27/21 MH SME sent	12/22/21 Sent revised policy with
JPS Policies 309, 700, 701,		feedback on	SP SME edits incorporated.
704, 706, 707 & 805		policy/attachments.	12/30/21 In review and revision.
		5/6/22 MH SME sent minor	1/12/22 Sent final draft policy
		feedback.	and attachments for final review.
		10/30/22 MH SME sent	5/6/22 Feedback accepted.
		additional feedback.	12/29/22 Minor edits included –
		11/30/22 MH SME gave minor	FINAL
		verbal feedback during meeting.	
05-01 MH Discharge Planning	12/30/20 Policy and Discharge Resource		5/19/22 Integrated contents into
	List sent to MH SMEs.		joint PP 05-10 Discharge Planning
	5/5/21 MH/SP SMEs: Please review.		and deleted MH PP 05-01.
<del>07-01 Behavior Management</del>	1/7/22 Class Counsel sent comments. No	1/3/22 MH SME sent edits.	3/8/22 Integrated contents into
Plan	additional edits to MH SME feedback.	1/25/22 Parties met to discuss	MH PP 07-02 based on MH SME
JPS Policy 1003		MH SME feedback.	feedback. Deleted MH PP 07-01.
07-02 Treatment Planning	12/30/20 Policy sent to MH SMEs.	8/5/22 MH SME sent feedback	11/30/20 See attached policy.
- Multidisciplinary	5/5/21 MH/SP SMEs: Please review.	on policy and form.	3/8/22 Sent revised policy with
Intervention Plan form		9/13/22 MH SME met with MH	contents of Behavior
		staff to discuss policy and form.	

#### ACH Mays Policy Revisions Tracking Sheet

MH Policies	Class Counsel Comments	SME Comments	County Response
		10/12/22 MH SME approved the	Management Plan policy
		policy and form.	incorporated.
			9/22/22 Sent revised policy and
			form. – FINAL
Detoxification Policies	Time-sensitive, per Remedial Plan VI.N.	MH SME review priority 6	Other Withdrawal PP – Joint. See
07-03 Use of Benzodiazepines	5/5/21 Class counsel have no comments		ACH PP 05-14, 05-15, & 05-17.
07-04 Patients with Substance	at this time.		4/15/21 MH 07-03 revised & sent.
<mark>Use Disorders</mark>			8/19/21 MH PP 07-04 revised and
JPS Policies 1032, 1112	SMEs: Please review 4/15/21 version.		sent.
07-05 Mental Health	10/21/21 Class Counsel and SMEs met	10/21/21 Class Counsel and	9/2/21 Initial policy sent.
Evaluations for Planned Use	with County and provided feedback.	SMEs met with County and	10/21/21 Met with Class Counsel
of Force		provided feedback.	and SMEs for feedback on policy.
		1/24/22 MH SME approved the	12/16/21 Sent revised policy draft
		policy.	for final review.
			2/4/22 FINAL
07-06 Mental Health Rules	1/7/22 Class Counsel sent feedback.	11/7/21 MH SME sent edits and	11/5/21 Initial policy & form sent.
Violation Review		comments on policy and form.	12/16/21 Sent revised
		12/29/21 MH SME sent	policy/form
		comments on the revised form.	12/30/21 In review and revision.
		1/4/22 MH SME sent minor	1/12/22 Sent revised policy and
		comments on revised policy.	form with feedback incorporated
		1/24/22 MH SME approved the	for final review.
		policy and form.	2/4/22 FINAL
07-07 Mental Health Adaptive	12/6/21 Class Counsel sent feedback.	11/5/21 MH SME reviewed and	9/17/21 Received IDD screening
Support Program	5/9/22 Class Counsel sent feedback.	had nothing to add.	materials from Class Counsel.
- Alta Regional Referral	6/15/22 Class Counsel approved with		Draft policy in development.
Form	minor edit.		11/5/21 Sent final draft policy
- Adaptive Support Survey			and referral form.
- MH Adaptive Support			12/16/21 In review and revision.
Program Screener			1/21/22 Sent revised
			policy/forms.

MH Policies	Class Counsel Comments	SME Comments	County Response
			5/19/22 Included feedback & sent
			to Class Counsel for final review.
			6/17/22 Accepted edit. – FINAL
07-09 Constant Observation		2/17/23- Medical SME reviewed	1/27/23 New policy sent.
<mark>of</mark> Mental Health Patients		and added comments/questions	3/1/23 Responses to Medical SME
			questions added– Pending CC &
			MH SME feedback
09-02 Lanterman-Petris-Short	12/30/20 Policy sent to MH SMEs. Please	MH SME review priority 9	12/17/20 See attached policy.
(LPS) Conservatorship	review.		
	5/5/21 MH/SP SMEs: Please review.		
09-03 Use of Safety Suits			See joint ACH PP 02-05
09-04 Administration of	7/1/21 Class counsel do not have	MH SME review priority 5	6/25/21 Policy revised and sent.
Involuntary Psychotropic	comments at this time. Ready for		
Medication	Medical and MH Experts' review.		
09-05 Informed Consent –	7/1/21 Class counsel do not have	MH SME review priority 7	6/25/21 Policy revised and sent.
Acute Inpatient Unit	comments at this time. Ready for		
	Medical and MH Experts' review.		
09-06 Patient Rights	8/4/21 Class Counsel sent feedback on		7/30/21 Policy revised and sent.
JPS Policy 303	policy and Patient Rights Handbook.		8/19/21 In review.
			10/15/21 Policy/handbook
			revised based on feedback –
			FINAL
09-07 Denial of Rights		MH SME review priority 8	8/19/21 Sent policy.
09-08 PREA Referrals and		MH SME review priority 10	8/19/21 Policy revised and sent.
<b>Evaluations</b>			
JPS Policy 1052			
09-09 Clinical Restraint and			See joint ACH PP 05-21 Restraints
Seclusion in Acute Psych Unit			and Seclusion
09-10 Suicide Prevention			See joint ACH PP 02-05 Suicide
			Prevention for all comments.
09-11 Involuntary Detainment		10/30/22 MH SME approved.	10/15/21 Policy revised and sent.
Advisement			11/14/22 FINAL

#### ACH Mays Policy Revisions Tracking Sheet

#### Mays v. County of Sacramento, Case No. 2:18-cv-02081-TLN-KJN

Class Counsel Comments	SME Comments	County Response
		See joint ACH PP 05-12
		See joint ACH PP 01-09
	Class Counsel Comments	

Quarterly Data Reporting (Remedial Plan Section II.C) – SMI Data sent quarterly. Link: <u>https://www.sacsheriff.com/pages/transparency.php</u>

Training	Class Counsel Comments	SME Comments	County Response
Suicide Prevention for New	1/3/22 Class Counsel sent comments.	12/29/21 MH & SP SMEs sent	12/17/21 Sent DRAFT training.
Employees (4-hour) Training	2/3/22 Class Counsel has questions &	joint edits.	1/21/22 In review and revision.
	concerns about the revised training.	2/5/22 SP SME sent comments.	2/1/22 Sent revised training.
	2/7/22 Class Counsel approved		2/7/22 Sent revised PPT with SP
	revised training PPT.		SME comments incorporated.
Use of Force Training	10/11/22 Class Counsel sent	9/26/22 MH SME sent comments.	9/21/22 Sent draft training.
	comments.	10/25/22 MH SME approved.	10/5/22 In review.
	10/25/22 Class Counsel approved.		11/14/22 Feedback incorporated
			– FINAL

ATTACHMENT 2 -Sheriff's Office Report



# MAYS vs COUNTY OF SACRAMENTO

COMBINED REMEDIAL PLAN – MAY 30, 2019

#### III.

#### AMERICANS WITH DISABILITIES ACT (ADA) COMPLIANCE

A. Policies and Procedures		
Provision Requirement	Status	Sheriff's Office Update
1. It is the County's policy to provide access to its programs and services to prisoners with disabilities, with or without reasonable accommodation, consistent with legitimate penological interests. No prisoner with a disability, as defined in 42 U.S.C. § 12102 shall, because of that disability, be excluded from participation in or denied the benefits of services, programs, or activities or be subjected to discrimination. The County's policy is to provide reasonable accommodations or modifications where necessary, consistent with 28 C.F.R. §§ 35.150 & 35.152, and other applicable federal and state disability law.	Compliant	The Sheriff's Office has engaged in several steps, some through policy revision, others through practice to ensure all inmates receive equal access regardless of disability. Notably, the Compliance Unit, through tracking mechanisms, and personal visits, ensures equal access and effective communication on an individual basis for all inmates with disabilities. Practices involving lower bunks and lower tiers have been modified to ensure the maximum number of beds are available for those needing accommodations. Patients identified with mobility issues are escorted in or with the proper DME to ensure they are not denied equal access to facilities, programs and services.
2. The County shall, in consultation with Plaintiffs' counsel, revise its Operations Order to establish standard and consistent procedures for the Jail to ensure compliance with the ADA and the remedial provisions outlined herein.	Partial-Compliance	In corroboration with Class Council the Sheriff's Office is continually revising and promulgating Policies and Procedures to ensure compliance with the ADA and remedial provisions. Policy 715 Aids to Impairment
3. The County shall, within 12 months from court approval of the Settlement and in consultation with Plaintiffs' counsel, revise policies, procedures, and inmate orientation materials (e.g. Inmate Handbook), in accordance with the revised Operations Order and the remedial provisions outlined herein. A list of policies which the County will revise consistent with the provisions outlined herein, as appropriate and in consultation with Plaintiffs' counsel, is attached as <b>Exhibit A-1.</b>		SSO is continually revising Policies and Procedures to ensure compliance

4. All staff will receive training appropriate to their position on policies and procedures related to compliance with the Americans with Disabilities Act (ADA) and related disability laws.	Compliant	This item is pending the approval and completion of the ADA policy. It is being worked on by the team assigned to the Lexipol project. All staff assigned to corrections (sworn staff and records officers) are assigned consent decree training since September of 2021. As new hires come on they are assigned the training and must attest to the completion of the training.
		ADA/Medical accommodations have been added to Jail Ops, which is in service training required for all new hires.

## B. ADA Tracking System

Provision Requirement	Status	Sheriff's Office Update
<ol> <li>The County shall develop and implement a comprehensive system (an "ADA Tracking System") to identify and track screened prisoners with disabilities as well as accommodation and Effective Communication needs.</li> </ol>	Compliant	March 10, 2023 ATIMS, the Sheriff's new Jail Management System (JMS), went "live." ATIMS has the ability to communicate with Adult Correctional Health (ACH) Electronic Health Record (EHR) system. This allows data to be shared between the systems and alert Sheriff users of the incarcerated person's ADA and Effective Communication needs.
		These alerts are prominent on the system and can be customized depending on the requests and needs of stake holders.
<ol> <li>The ADA Tracking System shall identify:</li> <li>a) All types of disabilities, including but not limited to psychiatric, intellectual, developmental, learning, sensory, mobility, or other physical disabilities, and special health care needs;</li> </ol>	Compliant	ATIMS displays the information enumerated in this section to Sheriff employees. The information is entered by either the Sheriff's Compliance Unit (ATIMS person alert flags) or can be entered by ACH through their EHR program (medical alert flags).
2. b) Prisoners with disabilities that may pose a barrier to communication, including but not limited to learning, intellectual, or developmental disabilities, and hearing, speech, or vision impairments;	Compliant	The ATIMS medical alert flags below are used to identify the disabilities that may pose a barrier to communication enumerated in this section.   Developmental disabled  Effective communication – other  Hearing impairment description  Intellectual disability  Learning disability  Speech impairment description Vision impairment description

2. c) Accommodation needs, including as to housing, classification, Effective Communication, adaptive supports, and assistive devices;	Compliant	All inmates are screened and accommodations identified are displayed and tracked on ATIMS
<ol> <li>Prisoners who require specific health care appliances, assistive devices, and/or durable medical equipment (HCA/AD/DME);</li> </ol>	Complaint	Current practice.
2. e) Prisoners who are class members in Armstrong v. Newsom (N.D. Cal. No. 94-cv-02307), with their applicable disability classification(s) and accommodation need(s).	Complaint	Current practice.
C. ADA Coordinator		
Provision Requirement	Status	Sheriff's Office Update
1. The County shall have a dedicated ADA Coordinator at each facility.	Compliant	Both positions overseen by the Compliance Commander at each facility.
2. The ADA Coordinator position shall be dedicated to coordinating efforts to comply with and carry out ADA-related requirements and policies, shall have sufficient command authority to carry out such duties, and shall work with the executive management team regarding ADA-related compliance, training, and program needs.	Compliant	Both positions overseen by the Compliance Commander at each facility.
3. The County shall clearly enumerate, in consultation with Plaintiffs' counsel, the job duties and training requirements for the ADA Coordinator position and for ADA Deputies assigned to support the ADA Coordinator position.	Partial Compliant	This item is pending the approval and completion of the ADA policy. It is being worked on by the team assigned to the Lexipol project.
4. The County shall ensure that ADA Coordinators and ADA Deputies possess requisite training to implement and ensure compliance with the Jail's disability program and services, including operation of the ADA Tracking System.	Compliant	Main Jail Compliance attended the Winter 2021 training presented by the great plains ADA Center. They also had in house training in March. RCCC Compliance Unit has attend all available ADA training presented by the National ADA center with the exception of 2020. One of the deputies attended training in 2019 and 2021. The ADA Compliance sergeant and the deputy mentioned above attended the two-day ADA Coordinators Virtual Training for Winter 2021 presented by the Great Plains ADA center. RCCC Compliance team attended Crisis Intervention Training and attended the

Same for both facilities. Main Jail Compliance team attended Great Plains ADA Center training in February 2022. All staff continues to attend mandatory ADA training through our AOT cycle.		ADA Center training in February 2022. All staff continues to attend
---	--	---

# **D.** Screening for Disability and Disability-Related Needs. See Adult Correctional Health Status Update.

E. Orientation		
Provision Requirement	Status	Sheriff's Office Update
1. The County shall ensure that, for the population to be housed in the Jails, prisoners with disabilities are adequately informed of their rights under the ADA, including but not limited to:	Compliant	This function is performed by Compliance Officers on an as needed basis. Every inmate sees a pre-recorded effective communications orientation video on their tablet. There is signage posted in Intake/Booking and in all housing units/ADA contact info is in the handbook/ADA hotline recording. RCCC and Main Jail advise through the inmate handbook in addition to the mentioned signage. This information will also be part of the "inmate orientation" during the booking/intake process.
a) Accommodations available to prisoners;	Compliant	This function is performed by Compliance Officers on an as needed basis. The inmate handbook contains information how to obtain a request form. The most up to date Jail handbook is available on every inmate tablet. RCCC and Main Jail inmates can fill out a health services request with ACH or a message request to SSO compliance.
b) The process for requesting a reasonable accommodation;	Compliant	This function is performed by Compliance Officers on an as needed basis. There is signage posted in Intake/Booking and in all housing units. ADA contact info is in the inmate handbook, including the ADA hotline number. The handbook outlines the process necessary to request accommodations. Accommodations are made through a medical order and monitored by the compliance unit.
c) The role of the ADA coordinator(s) and method to contact them;	Compliant	This function is performed by Compliance Officers on an as needed basis. Main Jail and RCCC inmates can dial 232 indicated in the handbook from

		the pod telephones and/or fill out available kites for communication. Contact information is available on announcements posted through the facility and inmate handbook. ADA policy currently being worked on by Lexipol project teams
d) The grievance process, location of the forms, and process for getting assistance in completing grievance process;	Complaint	This function is performed by Compliance Officers on an as needed basis. The inmate handbook identifies the grievance procedure and how to obtain forms.
		An inmate orientation video is currently in production and will include this information. Contact information is available on announcements posted through the facility and inmate handbook. This process is included in the handbook that is provided to the inmates upon intake. The Inmate Handbook identifies the grievance procedure and how to obtain forms.
e) Instructions on how prisoners with disabilities can access health care services, including the provision of Effective Communication and other accommodations available in accessing those services.	Compliant	This function is performed by Compliance Officers on an as needed basis. The advisement by ACH upon intake and the general process is listed in the inmate handbook that is provided upon intake and anytime during the inmate's custody period upon their request. Inmates can submit a medical health services request or a request to compliance.
		An inmate orientation video is currently in production and will include this information.
2. Upon processing and classification, prisoners with disabilities shall receive, in an accessible format, the jail rulebook; orientation handbook; and a verbal orientation or orientation video regarding rules or expectations.	Compliant	Verbal and written communication presented by compliance officers upon request. The handbook is received at intake and available upon request however, only one format/version of the handbook is available on the inmate tablet. We have the ability to print the Handbook in an 8x11 inch size.
		Inmates are given a verbal orientation by deputies.
		An inmate orientation video is currently in production and will include important jail information for the inmate.

3. The County shall accommodate individuals with disabilities in the orientation process through the use of alternative formats ( <i>e.g.</i> verbal communication, large print, audio/video presentation), when necessary for Effective Communication of the information.	Partial-Compliance	This function is performed by Compliance Officers on an as needed basis. We have the ability to print the inmate handbook in an 8x11 inch size. The inmate handbook is on the inmate tablet. An inmate orientation video is currently in production and will be an alternative format to accommodate those with disabilities.
4. The County shall develop an Americans with Disabilities Act Inmate Notice. The Notice shall be prominently posted in all prisoner housing units, in the booking/intake areas, in medical/mental health/dental treatment areas, and at the public entrances of all Jail facilities.	Compliant	There is ADA signage posted in noted areas. The signage is compliant with ADA federal requirements.
F. Health Care Appliances, Assistive Devices, Durable Medical Equ	ipment	
Provision Requirement	Status	Sheriff's Office Update
1. The County shall establish a written policy to ensure provision of safe and operational HCA/AD/DME, with a process for repair and replacement.	In Process	This item is pending the approval and completion of the ADA policy. It is being worked on by the team assigned to the Lexipol project.
2. The County shall timely provide HCA/AD/DME to prisoners with disabilities who require such assistance. The County shall ensure an individualized assessment by medical staff to determine whether HCA/AD/DME is warranted to ensure equal and meaningful access to programs, services, and activities in the Jail.	Compliant	Under Adult Correctional Health's purview. ACH approves and issues HCA/AD/ DME. When new equipment needs repair ACH provides replacements.
<ol> <li>The County shall allow prisoners to retain personal HCAs/ADs/DME (which will include reading glasses), unless there is ar individualized determination that doing so would create an articulated safety or security risk.</li> </ol>	Compliant	Current practice. Will be part of policy
3. a) Where Jail staff determine it is necessary to remove a prisoner's personal HCA/AD/DME for security reasons, the County shall provide an equivalent Jail-issued device unless custody staff, with supervisory review, determine and document, based on an individualized assessment, that the device constitutes a risk of bodily harm or threatens the security of the facility.	Compliant	Current practice. Will be part of policy
3. b) If such a determination is made, the ADA coordinator or supervisory-level designee shall document the decision and reasons	Compliant	Medical staff approves/authorizes medical equipment. Medical and custody work together to determine appropriate alternative

for it, in writing, and shall consult with medical staff to determine an appropriate alternative accommodation.		accommodations when needed for safety reasons
4. The County shall, in consultation with Plaintiffs' counsel, implement a written policy governing the release of prisoners who need assistive devices upon release.	In Process	This item is pending the approval and completion of the ADA policy. It is being worked on by the team assigned to the Lexipol project.
<ol> <li>a) The County will ensure that any personal mobility device belonging to a prisoner is returned to the prisoner prior to release from custody.</li> </ol>	Compliant	Current practice.
4. b) If a prisoner does not have a personal mobility device, but is ambulatory with the assistance of a cane, crutch, or walker, the prisoner will be permitted to retain such device that was used while in custody upon release, or will be provided a comparable device, upon release.	Compliant	Current practice
4. c) If a prisoner who is due for release requires a wheelchair, but does not have a personal wheelchair, Jail staff shall coordinate with the prisoner, the prisoner's family or friends, and other County agencies as needed to secure a wheelchair or take other steps to address the individual's needs upon release. The County shall document this process in the ADA Tracking System for purposes of individual tracking and quality assurance.	Partial-Compliance	Current practice, but SSO is still working on documentation in ATIMS for ADA tracking and QA. Custody works together with medical staff and the inmate to ensure all steps are taken to meet the inmates needs upon release.
G. Housing Placements		
Provision Requirement	Status	Sheriff's Office Update
1. The County shall house prisoners with disabilities in facilities that accommodate their disabilities.	Partial-Compliance	SSO and ACH provides appropriate housing to the fullest extent possible with the structural limitations of the current facilities.
<ol> <li>The County shall implement a housing assignment system that includes an individualized assessment of each individual's functioning limitations and restrictions, including but not limited to:</li> </ol>		
2. a) The need for ground floor housing;	Compliant	
2. b) The need for a lower bunk;	Compliant	SSO accommodates inmate disabilities as recommended by ACH. Through their Electronic Health Record ACH transmits an alert flag to SSO's Jail Management System, ATIMS. The alert flag determines the individuals housing assignment with a lower bunk.

2. c) The need for grab bars in the cell and/or shower;	Partial-Compliant	<ul> <li>All RCCC housing facilities have shower chairs available for inmates upon request from their control and/or floor officers. NMJ 2E &amp; 2M have grab bars; shower chairs on every floor available upon request.</li> <li>On December 8, 2022 the Sacramento Board of Supervisors approved to build a Jail Intake and health Services Facility (IHSF) as well as make ADA facility improvement to the currently Jail which will include more accessible cells and showers.</li> </ul>
2. d) The need for accessible toilets;	Partial-Compliant	On December 8, 2022 the Sacramento Board of Supervisors approved to build a Jail Intake and health Services Facility (IHSF) as well as make ADA facility improvement to the currently Jail which will include accessible toilets.
2. e) The need for no stairs in the path of travel; and	Partial-Compliant	<ul> <li>SSO accommodates inmate disabilities as recommended by ACH. through their Electronic Health Record ACH transmits an alert to SSO's Jail Management System, ATIMS, the alert determines the individuals need for no stairs.</li> <li>Social and Attorney visits continue to overwhelm the current Main Jail as there is only one Attorney Visit booth, and 2 Social Visit booths without stairs (located on the 2-East housing unit).</li> <li>On December 8, 2022 the Sacramento Board of Supervisors approved to build a Jail Intake and health Services Facility as well as make ADA facility improvement to the currently Jail which will include more accessible cells and showers.</li> </ul>
2. f) The need for level terrain.	Compliant	SSO accommodates inmate disabilities as recommended by ACH. Through their Electronic Health Record, ACH transmits an alert flag to SSO's Jail Management System, ATIMS, the alert determines the individuals housing assignment with a lower bunk (no climbing).
3. Prisoners with disabilities shall be housed in the Jail consistent with their individual security classification. Prisoners prescribed or possessing HCAs/ADs/DME will not automatically be housed in a medical housing unit. Placement in a medical housing unit will be based on individualized clinical determination of need for treatment.	Partial-Compliant	SSO and ACH provides appropriate housing to the fullest extent possible with the structural limitations of the current facilities. Security classification is not determined by disability or HCA/AD/DME; Medical Housing Unit (MHU) housing is determined by ACH based on an

		individual assessment. Current practice at Main Jail. Medical housing is determined by ACH, not classification status.
4. Classification staff shall not place prisoners with disabilities in:		
<ol> <li>Inappropriate security classifications simply because no ADA- accessible cells or beds are available;</li> </ol>	Compliant	Current practice.
4. b) Designated medical areas unless the prisoner is currently receiving medical care or treatment that necessitates placement in a medical setting; or	Compliant	Current practice.
4. c) Any location that does not offer the same or equivalent programs, services, or activities as the facilities where they would be housed absent a disability.	Compliant	RCCC and NMJ programs and services are available based on eligibility and classification.

#### H. Access to Programs, Services, and Activities

Provision Requirement	Status	Sheriff's Office Update
1. The County shall ensure prisoners with disabilities, including those housed in specialized medical units or mental health units ( <i>e.g.</i> , OPP, IOP, Acute) have equal access to programs, services, and activities available to similarly situated prisoners without disabilities, consistent with their health and security needs. Such programs, services, and activities include, but are not limited to:		Current practice.
<ol> <li>Educational, vocational, reentry and substance abuse programs</li> </ol>	Compliant	RCCC offers in person learning based on eligibility criteria being met. Reentry programs are not offered to inmates in specialized mental health units. Same at NMJ; we have introduced reentry into the main jail and have been mirroring that of RCCC.
1. b) Work Assignments		RCCC and NMJ work assignments are based on ACH medical clearance and ability to perform the essential functions of the job with or without an accommodation; Reasonable accommodations are made based on ACH recommendation. Classification assists with filtering eligibility criteria.

1. c) Dayroom and other out-of-cell time	Partial-Compliance	Out-of-cell time determined by the Consent Decree is currently met by all housing facilities at RCCC. Inmates in specialized MH units such as IOP and JBCT receive additional out of cell and dayroom time due to the nature of their program.	
			At Main Jail we are at or near the out of cell times on a weekly basis.
			Since March 2023 there have been workflow and technical challenges in the tracking and calculation of out of cell time during the first months of the new Jail Management System, ATIMS. SSO has sent out training bulletins regarding the correct workflow with ATIMS. A new ATIMS out-of- cell time ATIMS report will be pushed out mid-July 2023 for more accurate time calculation.
1. d)	Outdoor recreation and fitted exercise equipment	Compliant	Recreational schedule is based on security classification and not on the inmate's disability.
		At the MJ there is elevator access to the outdoor recreation area for those with disabilities.	
1. e)	Showers	Compliant	Current practice.
1. f)	Telephones	Compliant	Current practice.
1.g) Reading materials	Complaint	SSO recreation staff does not provide reading materials for special needs (Braille, large print) on a regular basis. Occasionally they receive large print books and they distribute them to the inmates. Reading glasses can be purchased through commissary. RCCC has Magnifying cards on commissary.	
			Each inmate has a tablet reading material capable of being magnified to make the text larger.

1. h) Social visiting	Partial-Compliant	RCCC current practice.
		Social and Attorney visits continue to overwhelm the current Main Jail as there is only one Attorney Visit booth, and 2 Social Visit booths without stairs (located on the 2-East housing unit). Any individual who cannot climb stairs is required to use the visiting area on 2-East.
1. i) Attorney visiting	Partial-Compliant	RCCC Current practice.
		MJ has severe limitations as there is only 1 attorney visit booth on a ground floor level.
1. j) Religious services	Compliant	Current practice.
1. k) Medical, mental health, and dental services and treatment	Compliant	RCCC and NMJ Inmates assigned to specialized MH units (IOP, JBCT) receive additional, individualized, specialized mental health services through their program, in addition to the services provided through ACMH. Health Service Request (HSR) forms are available for additional treatment requests.
2. The County shall provide reasonable accommodations and modifications as necessary to ensure that prisoners with disabilities have equal access to programs, services, and activities available to similarly situated prisoners without disabilities.	Compliant	RCCC and NMJ - Current practice. Programs and activity availability differ based on the inmate's security classification. All inmates participate in activities and programs available to their security classification.
3. The County shall develop and implement a written policy for staff to provide appropriate assistance to prisoners with psychiatric, developmental, or cognitive disabilities so that they can fully participate in programs, services, and activities provided at the Jail.	In Process	In February 2023 the Sheriff's Office formed a new Legal and Policy Bureau. A Lieutenant position was added to lead the unit. One of the core duties of this unit it to update all policies and procedures to the Lexipol system with a focus on policies and procedures related to the Mays Consent Decree.
4. The County shall implement a written policy for staff to provide assistance to prisoners with disabilities in reading or scribing documents.	In Process	In February 2023 the Sheriff's Office formed a new Legal and Policy Bureau. A Lieutenant position was added to lead the unit. One of the core duties of this unit it to update all policies and procedures to the Lexipol system with a focus on policies and procedures related to the Mays Consent Decree.

5. The County shall provide equal access to library, recreational, and educational reading materials for prisoners with disabilities, including easy reading and large print books for individuals who require such accommodations.	Compliant	Current practice, including the purchase of keep-on-person magnifiers. Main Jail issues chrono for the following; soft magnifiers; hard one broke; law library has one on hand
6. The County shall ensure equitable inmate worker opportunities for prisoners with disabilities, including by:	Partial-Compliant	On December 8, 2022 the Sacramento Board of Supervisors approved to build a Jail Intake and health Services Facility as well as make ADA facility improvement to the currently Jail which will include more opportunities for inmates with disabilities.
6 a) Ensuring clear job duty statements, with essential functions and specific criteria, for each Worker position;	Partial-Compliant	RCCC- Job Descriptions completed. Medical will determine if eligible inmates can physically perform the job duties in a safe manner. NMJ has positions in kitchen
6 b) Ensuring that medical staff conduct an individualized assessment to identify work duty restrictions and/or physical limitations to facilitate appropriate work/industry assignments and to prevent improper exclusions from work opportunities;	Compliant	RCCC and NMJ - Current practice.
6 c) Providing reasonable accommodations to enable prisoners with disabilities to participate in inmate worker opportunities.	Compliant	RCCC and NMJ - Current practice.
I. Effective Communication		
Provision Requirement	Status	Sheriff's Office Update
1. The County shall assess all individuals detained at the Jail for any period of time for Effective Communication needs, and shall take steps to provide Effective Communication based on individual need	Partial-Compliance	During intake, ACH accesses a need for effective communication. The Sheriff's Compliance Unit can follow up and provide aid. Applicable policy is being written.
2. The County's ADA policies shall include comprehensive guidance to ensure Effective Communication for prisoners with vision, speech, hearing, intellectual, learning, or other disabilities. The County shall, in consultation with Plaintiffs' counsel, ensure that sufficient guidance on the provision of Effective Communication is included in Jail custody and health care policies and procedures.	In-Process	Applicable policy is in process.
3. Standard for Provision of Effective Communication in Due Process Events and Clinical Encounters	Partial-Compliance	Policy is forthcoming, but effective communication needs are part of the Jail Management System and alert flags will notify staff of the need for effective communication in due process events.

3 a) A higher standard for the provision of Effective Communication shall apply in the following situations: i. Due Process Events, including the following:		
Classification processes	Partial-Compliance	This item is pending the creation and approval of the effective communication order. All policies related to the Consent Decree are currently being drafted by the Lexipol project team Jail and RCCC Compliance Lieutenants will make policies related to the Consent Decree a priority to complete in 2023.
Prisoner disciplinary hearing and related processes	In Process	This item is pending the creation and approval of the effective communication order. All policies related to the Consent Decree are currently being drafted by the Lexipol project team Jail and RCCC Compliance Lieutenants will make policies related to the Consent Decree a priority to complete in 2023.
Service of notice (to appear and/or for new charges)	In Process	This item is pending the creation and approval of the effective communication order. All policies related to the Consent Decree are currently being drafted by the Lexipol project team Jail and RCCC Compliance Lieutenants will make policies related to the Consent Decree a priority to complete in 2023.
Release processes	In Process	This item is pending the creation and approval of the effective communication order. All policies related to the Consent Decree are currently being drafted by the Lexipol project team Jail and RCCC Compliance Lieutenants will make policies related to the Consent Decree a priority to complete in 2023.
Probation encounters/meetings in custody	In Process	This item is pending the creation and approval of the effective communication order. All policies related to the Consent Decree are currently being drafted by the Lexipol project team

		Jail and RCCC Compliance Lieutenants will make policies related to the Consent Decree a priority to complete in 2023.
<ul> <li>i. Clinical Encounters, including the following: <ul> <li>Determination of medical history or description of ailment or injury</li> <li>Diagnosis or prognosis</li> <li>Medical care and medical evaluations</li> <li>Provision of mental health evaluations, rounds, group and individual therapy, counseling and other therapeutic activities</li> <li>Provision of the patient's rights, informed consent, or permission for treatment</li> <li>Explanation of medications, procedures, treatment, treatment options, or surgery</li> <li>Discharge instructions</li> </ul> </li> <li>3 b) In the situations described in subsection (a), above, Jail staff shall:</li> </ul>		See ACH Status Report
Identify each prisoner's disability where there may be a barrier to comprehension or communication requiring reasonable accommodation(s);	In Process	This item is pending the creation and approval of the effective communication order. All policies related to the Consent Decree are currently being drafted by the Lexipol project team Jail and RCCC Compliance Lieutenants will make policies related to the Consent Decree a priority to complete in 2023.
i. Provide effective reasonable accommodation(s) to overcome the communication barrier; and	In Process	This item is pending the creation and approval of the effective communication order. All policies related to the Consent Decree are currently being drafted by the Lexipol project team Jail and RCCC Compliance Lieutenants will make policies related to the Consent Decree a priority to complete in 2023.
ii. Document the method used to achieve Effective Communication and how the staff person determined that the prisoner understood the encounter, process, and/or proceeding.	In Process	This item is pending the creation and approval of the effective communication order. All policies related to the Consent Decree are currently being drafted by the Lexipol project team

		Jail and RCCC Compliance Lieutenants will make policies related to the Consent Decree a priority to complete in 2023.
4. Effective auxiliary aids and services that are appropriate to the needs of a prisoner with Effective Communication needs shall be provided when simple written or oral communication is not effective. Such aids may include bilingual aides, SLIs, readers, sound amplification devices, captioned television/video text displays, Videophones and other telecommunication devices for deaf persons (TDDs), audiotaped texts, Braille materials, large print materials, writing materials, and signage.	Compliant	VRI system installed at RCCC with the intention of bringing a similar system to the Main Jail. The VRI provides interpretation for SLI as well as multiple spoken languages. Video visitation RFP is in process. RCCC employs VRS technology, TDD and signage for hearing impaired inmates to communicate with friends and family. The use of SLI is authorized through policy; bilingual aides are also available. NMJ has VRS & TDD SLI -no tablet
5. In determining what auxiliary aid service to provide, the County shall give primary consideration to the request of prisoner with Effective Communication needs.	Compliant	RCCC and NMJ offers a variety of auxiliary aids for inmates with effective communication needs and gives primary consideration to the request of the inmate with E.C. needs.
6. Education providers (e.g., Elk Grove Unified School District) at the Jail will ensure Effective Communication for prisoners participating in education programs, including by providing necessary assistive equipment and take steps to accommodate learning strategies of those prisoner-students who have special needs, such as those with developmental, learning, vision, hearing, and speech disabilities.	Partial Compliant	This item is pending approval of the effective communication order however, the RCCC Compliance Unit tracks inmates with special needs and works with the Elk Grove Unified School District to provide accommodations. VRI has been used to assist in the past. Currently, pending EGUSD response for their practices/policies on this subject.
7. The County shall assist prisoners who are unable to complete necessary paperwork (e.g., related to health care, due process, Jail processes) on their own with reading and/or writing as needed.	Compliant	Current practice.
8. The County shall permit prisoners, including those who are illiterate, non-English speaking, or otherwise unable to submit written or electronic sick call requests, to verbally request care. Such verbal requests shall immediately be documented by the staff member who receives the request on an appropriate form and transmitted to a qualified mental health or medical professional for response in the same priority as those sick call requests received in writing.		See ACH Status Report
9. The County shall post and disseminate notices, policies, job announcements, and other written material in alternative formats to promote Effective Communication.	Compliant	Current practice.

Provision Requirement	Status	Sheriff's Office Update
<ol> <li>The County shall develop and implement a policy for newly arrived and newly identified prisoners with hearing disabilities to determine each prisoner's preferred method of communication.</li> </ol>	In Process	This item is pending the creation and approval of the effective communication order. RCCC utilizes VRI services at intake/transfer to communicate with inmates with hearing disabilities. These inmates are referred to the Compliance Unit for individualized assistance and assessment. Same at NMJ based on chrono or request
2. Qualified Sign Language Interpreters (SLIs) will be provided during intake and for due process functions, health care encounters, and Jail programming, when sign language is the prisoner's primary or only means of Effective Communication, unless the prisoner waives the assistance of an interpreter and/or delay would pose a safety or security risk.	Compliant	RCCC Video Remote Interpreting (VRI) tablets provide live interactive SLI services. The tablet is located in Booking and in the Classification office. The service is available 24/7 for use by officers for any procedure. Same at NMJ, through VRS
2 a) The County shall maintain a contract or service agreement with interpreter services in order to provide such services for deaf or hearing-impaired prisoners. Jail staff will be informed of the availability of contract interpreter services.	Compliant	RCCC and NMJ currently have a contract for live VRI services in addition to contracted services listed in Operations Order 6/14 - Interpreter Services. Information regarding both are available to custody staff.
2 b) Lip reading will not be the sole method of Effective Communication used by staff, unless the prisoner has no other means of communication.	Compliant	RCCC and NMJ offers a variety of auxiliary aids for inmates with effective communication needs and gives primary consideration to the request of the inmate with E.C. needs.
2 c) In cases where the use of an SLI is not practicable, or is waived by the prisoner, Jail staff shall employ the most effective form of communication available.	Compliant	RCCC Video Remote Interpreting (VRI) tablets provide live interactive SLI services. The tablet is located in Booking and in the Classification office. The service is available 24/7 for use by officers for any procedure. Same at Main Jail through VRS
2 d) The County will maintain a log of (a) when, for whom, and for what purpose an SLI was used; and (b) when, for whom, and why a SLI was <i>not</i> used for a prisoner with an identified need for SLI services (e.g., prisoner waived SLI or delay would have posed safety or security risk).	Partial-Compliance	RCCC - VRI keeps log by name and x-reference but only available on device. At NMJ the floor officer & 2 east officer log in book when VRS is used
2 e) When a prisoner waives an SLI, the log must document (a) the	In Process	This item is pending the creation and approval of the effective

method of communication of the waiver, and (b) the method staff		communication order.
used to determine that the waiver was knowing and freely given.		
3. Jail Staff shall effectively communicate the contents of the Inmate Handbook and other materials providing information on Jail rules and procedures to all prisoners to be housed in the Jail who are deaf or hard of hearing. For those prisoners for whom written language is not an effective means of communication, Jail Staff may meet this obligation by providing a video of an SLI signing the contents of the Inmate Handbook, along with appropriate technology for viewing, or by providing an SLI to interpret the contents of the Inmate Handbook to the prisoner who is deaf or hard of hearing.	Compliant	At RCCC and NMJ, all inmates are provided with a copy of the inmate handbook however, there is no video with an SLI signing the contents. Assistance would be provided by staff as necessary with the use of the VRI or by reading information needed.
4. The County shall, within 12 months from court approval of the Settlement, make Videophones available for deaf and hard of hearing prisoners. The Videophones shall provide for calls through the use of Video-Relay Services (VRS) at no cost to deaf and hard of hearing prisoners or for calls directly to another Videophone.	Compliant	VRS/VRI system installed at RCCC. VRS at NMJ. The VRS is provided at no cost to inmates.
5. Deaf/hard of hearing prisoners who use telecommunication relay services, such as Videophone or TDD/TTY machine, in lieu of the telephone shall receive equal access to the Videophone or TDD/TTY services as non-disabled prisoners are afforded for regular telephone usage.	Partial-Compliant	Current RFP for video visitation services. RCCC officers are notified by the Compliance Unit officers of the inmate's need for VRS services and allow those inmates using VRS equal phone time. Same at Main Jail
6. The County shall provide deaf/hard of hearing prisoners with additional time for calls using telecommunication relay services, such as a Videophone or TDD/TTY, to account for the fact that signed and typed conversations take longer than spoken conversations. The County shall document the time that each prisoner uses and has access to such equipment.	Compliant	Telephone calls are not timed. This is current practice.
7. Prisoners who require an SLI as their primary method of communication shall be provided an SLI for education, vocational, or religious programs and services.	Partial-Compliant	This item is pending approval of the effective communication order. RCCC is awaiting a response from EGUSD for policy and practices. All policies related to the Consent Decree are currently being drafted by the Lexipol project team
8. Public verbal announcements in housing units where individuals who are deaf or hard of hearing reside shall be delivered on the public address system (if applicable) and by flicking the unit lights on	Partial-Compliant	This item is pending approval of the effective communication order however, RCCC has no standard practice for notification. Officers assigned to housing units where a deaf inmate is housed are advised by the

and off several times to alert prisoners that an announcement is	Compliance Unit officers of the need for special accommodations
imminent. This includes announcements regarding visiting, meals,	regarding verbal announcements. Same at NMJ/officers will go to the door
recreation release and recall, count, lock-up, and unlock. Verbal	if they know they are deaf and need to come out
announcements may be effectively communicated via written	
messages on a chalkboard or by personal notification, as consistent	
with individual need. These procedures shall be communicated to	
prisoners during the orientation process and also shall be	
incorporated into relevant policies and post orders.	

## K. Disability-Related Grievance Process

Provision Requirement	Status	Sheriff's Office Update
1. The County shall implement a grievance system for prisoners with disabilities to report any disability-based discrimination or violation of the ADA, this Remedial Plan, or Jail ADA-related policy, and shall provide a prompt response and equitable resolution in each case.	Compliant	Medical Grievance boxes installed. ADA added to grievance forms. Grievance Policy 609 published to SSO employees.
2. The County shall ensure that the grievance procedures are readily available and accessible to all prisoners.	Compliant	Grievances are made available to all inmates. Process is included in handbook and orientation video (in process)
2 a) The County shall make reasonable efforts to ensure all prisoners are aware of the disability grievance procedures, including the availability of accommodations and staff assistance to submit a grievance and/or appeal.	Compliant	Current practice.
2 b) The County shall ensure the prisoners with disabilities have meaningful access to grievance forms, including through provision of staff assistance and large print materials.	Partial-Compliant	Current practice however, large print has not been developed yet. Reading glasses can be purchased on commissary as well as keep on person self- magnifying cards at RCCC and NMJ.
3. Response to Grievances		
3 a) The County shall develop and implement an ADA grievance process that includes (1) a reasonable timeline for response to ADA- related grievances and appeals, including an expedited process for urgent ADA grievance (e.g., involving prisoner safety or physical well- being); and (2) provision for interim accommodations pending review of the individual's grievances/appeals.	In Process	This item is pending the approval and completion of the ADA policy. Grievance Policy 609 has been published

3 b) The County shall ensure that prisoners with communication	Compliant	Compliance staff provides assistance or finds resources when necessary.
needs are interviewed and provided assistance as part of the		
grievance/appeal process where necessary to ensure meaningful		
access and Effective Communication.		
3 c) The County shall document each denial of a reasonable	Compliant	Current practice.
accommodation request and shall record the basis for such		
determination.		
3 d) The County shall provide in writing a copy of the grievance (or	Compliant	Current practice. The process for appeal is contained within the inmate
appeal) response to the prisoner, including the resolution, the basis		handbook and the forthcoming orientation video.
for a denial (if applicable), and the process for appeal.		
3 e) The County shall ensure that completed grievance responses are	In Process	This item is pending the approval and completion of the ADA policy
effectively communicated to prisoners with disabilities.		however, the Compliance Officers are available to assist inmates with E.C.
		needs. All policies related to the Consent Decree are currently being
		drafted by the Lexipol project team. The grievance policy is currently in the
		approval process.
4. The submission, processing, and responses for disability-related	Compliant	Current practice.
grievances and complaints shall be tracked.		

L. Alarms/Emergencies

Provision Requirement	Status	Sheriff's Office Update
<ol> <li>The County shall ensure that all written policies regarding alarms and emergencies contain mandatory provisions to accommodate prisoners with disabilities.</li> </ol>	In Process	This item is pending the approval and completion of the ADA policy. All policies related to the Consent Decree are currently being drafted by the Lexipol project team
		MJ and RCCC Compliance Lieutenants have continued their commitment to policy and procedure revisions during the first half of 2023.
2. The County shall implement written policies regarding the expectations of staff as to prisoners with identified disabilities during emergencies and alarms, including as to disabilities that may affect prisoners' ability to comply with orders or otherwise respond to emergencies and alarms. For example, the policies shall ensure appropriate handling of prisoners with mobility-related disabilities	In Process	In February 2023 the Sheriff's Office formed a new Legal and Policy Bureau. A Lieutenant position was added to lead the unit. One of the core duties of this unit it to update all policies and procedures to the Lexipol system with a focus on policies and procedures related to the Mays Consent Decree.
who are unable to prone or take a seated position on the ground during an alarm or emergency. Such policies shall be communicated		Even though the policy is not in place, staff does offer assistance during emergencies at RCCC and Main Jail and disabilities are taken into

to staff, incorporated into the relevant Operations Orders, and communicated to prisoners with disabilities using Effective Communication.		consideration by staff.
3. The County shall implement written policies for staff regarding communicating effectively and appropriately with prisoners who have disabilities that may present barriers to communication during emergencies or alarms.	In Process	Pending. Even though the policy is not in place, staff does offer assistance during emergencies at RCCC and Main Jail and disabilities are taken into consideration by staff.
4. In order to facilitate appropriate accommodations during alarms or emergencies, the County shall offer, but shall not require, individuals who have disabilities visible markers to identify their disability needs (e.g., identification vests). The County shall maintain a list, posted in such a way to be readily available to Jail staff in each unit, of prisoners with disabilities that may require accommodations during an alarm or emergency	Non-Compliant	Pending
<ol> <li>The County shall install visual alarms appropriate for individuals who are deaf or hard of hearing, which shall comply with relevant fire code regulations.</li> </ol>	Compliant	At RCCC and NMJ, visual alarms are currently installed compliant with relevant fire code regulations.
6. All housing units shall post notices for emergency and fire exit routes.	Compliant	Emergency and fire exit routes posted.
M. Searches, Restraints, and Extractions		
Provision Requirement	Status	Sheriff's Office Update
1. The County shall modify its written policies to ensure that prisoners with mobility impairments, including those with prosthetic devices, receive reasonable accommodations with the respect to the following: (1) Pat searches and unclothed body searches; (2) Application of restraints devices, including Pro-Straint Chair; and (3) Cell extractions.	In Process	MJ and RCCC Compliance Lieutenants have continued their commitment to policy and procedure revisions during the first half of 2023. In February 2023 the Sheriff's Office formed a new Legal and Policy Bureau. A Lieutenant position was added to lead the unit. One of the core duties of this unit it to update all policies and procedures to the Lexipol system with a focus on policies and procedures related to the Mays Consent Decree. Policy 715 – Aids to Impairment has been published
		Other related policies are forthcoming.

N. Transportation		
Provision Requirement	Status	Sheriff's Office Update
1. The County shall provide reasonable accommodations for prisoners with disabilities when they are in transit, including during transport to court or outside health care services.	Compliant	RCCC received an ADA Compliant Van in August 2021. Main Jail has ADA compliant vans.
2. Prescribed HCAs/ADs/DME, including canes, for prisoners with disabilities shall be available to the prisoner at all times during the transport process, including in temporary holding cells, consistent with procedures outlined in Part VII.	Compliant	Current practice.
3. The County shall use accessible vehicles to transport prisoners in wheelchairs and other prisoners whose disabilities necessitate special transportation, including by maintaining a sufficient number of accessible vehicles. (295)	Compliant	RCCC received an ADA compliant van in August of 2021. Main Jail has ADA compliant vans.
4. Prisoners with mobility impairments shall be provided assistance onto transport vehicles.	Compliant	Current Practice

Provision Requirement	Status	Sheriff's Office Update
1. The County shall, in consultation with Plaintiffs' counsel, develop and implement a comprehensive written policy and procedure regarding prisoners with an Intellectual Disability, including:		MJ and RCCC Compliance Lieutenants have continued their commitment to policy and procedure revisions during the first half of 2023. In February 2023 the Sheriff's Office formed a new Legal and Policy Bureau. A Lieutenant position was added to lead the unit. One of the core duties of this unit it to update all policies and procedures to the Lexipol system with a focus on policies and procedures related to the Mays Consent Decree.
1. a) Screening for Intellectual Disabilities;	Non-Compliant	Pending
<ol> <li>b) Identification of prisoners' adaptive support needs and adaptive functioning deficits; and</li> </ol>	Non-Compliant	Pending
<ol> <li>c) Monitoring, management, and accommodations for prisoners with Intellectual Disabilities.</li> </ol>	Non-Compliant	Pending

<ol> <li>A multidisciplinary team that includes appropriate health care staff will monitor and ensure appropriate care for prisoners with an Intellectual Disability. The multidisciplinary team will develop an individualized plan for each prisoner with an Intellectual Disability, which addresses: (1) safety, vulnerability, and victimization concerns, (2) adaptive support needs, (3) programming, housing, and accommodation needs. The multidisciplinary team's plan will be regularly reviewed and updated as needed.</li> <li>Prisoners with an Intellectual Disability assigned to a work/industry position will be provided additional supervision and training as necessary to help them meet the requirements of the assignment.</li> <li>ADA Training, Accountability, and Quality Assurance</li> </ol>		See ACH Status Report This will be contained in future policy.
Provision Requirement	Status	Sheriff's Office Update
1. The County shall ensure all custody, health care, facility maintenance, and other Jail staff receive ADA training appropriate to their position.	Partial-Compliance	A New ADA component has been added to the Adult Corrections Supplemental Core Course, but is awaiting approval. ADA training is in module 8.0. All staff assigned to corrections (sworn staff and records officers) were assigned consent decree training in September of 2021. as new hires come on they are assigned the training and must attest to the completion of the training.
a) The County shall provide to all staff appropriate training on disability awareness, including the use and purpose of accommodations and modifications in accordance with the ADA.	Partial-Compliance	This item is pending the approval and completion of the ADA policy. All policies related to the Consent Decree are currently being drafted by the Lexipol project team MJ and RCCC Compliance Lieutenants have continued their commitment to policy and procedure revisions during the first half of 2023.
b) The ADA training shall include: formalized lesson plans and in- classroom or virtual training for staff (including managers, supervisors, and rank-and-file staff) provided by certified or otherwise qualified ADA trainers.	Partial-Compliance	This item is pending the approval and completion of the ADA policy. All policies related to the Consent Decree are currently being drafted by the Lexipol project team MJ and RCCC Compliance Lieutenants have continued their commitment to policy and procedure revisions during the first half of 2023.

2. ADA instructors shall have appropriate ADA training and subject matter expertise necessary to effectively provide ADA training to staff.	Partial-Compliance	This item is pending the approval and completion of the ADA policy. All policies related to the Consent Decree are currently being drafted by the Lexipol project team. MJ and RCCC Compliance Lieutenants have continued their commitment to policy and procedure revisions during the first half of 2023.
3. The County shall, in consultation with Plaintiffs' counsel, develop and implement written policies and procedures regarding monitoring, investigating, and tracking staff violations (or allegations of violations) of ADA requirements and Jail ADA policies.		This item is pending the approval and completion of the ADA policy. All policies related to the Consent Decree are currently being drafted by the Lexipol project team MJ and RCCC Compliance Lieutenants have continued their commitment to policy and procedure revisions during the first half of 2023.
4. The County shall develop an ADA accountability plan that will ensure quality assurance and establish staff accountability for egregious, serious, or repeated violations of the ADA and Jail ADA- related policies and procedures.	Partial-Compliance	This item is pending the approval and completion of the ADA policy. All policies related to the Consent Decree are currently being drafted by the Lexipol project team MJ and RCCC Compliance Lieutenants have continued their commitment to policy and procedure revisions during the first half of 2023.

Q. Accessibility Remedial Plan to Address Physical Plant Deficiencies

Provision Requirement	Status	Sheriff's Office Update
		At RCCC and NMJ, inmates with disabilities are housed according to their
Settlement and in consultation with Plaintiffs' counsel, develop and		security classification and granted access to programs according to their
fully implement an Accessibility Remedial Plan to address Jail physical		classification. Reasonable accommodations are made where necessary to
plant deficiencies that result in access barriers for prisoners with		ensure special needs are met.
disabilities. In the interim, the Sheriff's Office shall house prisoners		
with disabilities in the most integrated and appropriate housing		

<ol> <li>h) Training for all staff members who are working with inmates with mental illness in all aspects of their respective duty assignments.</li> </ol>	In Process	Lexipol training for custody deputies. 24-hour CIT training for IOP/JBCT deputies, 8-hour CIT for all other deputies.
1. a) – g)		See ACH Status Report
consistent with the provisions of this Remedial Plan and include the following:		
1. The County shall establish policies and procedures that are		
Provision Requirement	Status	Sheriff's Office Update
A. Policies and Procedures		
IV.	MENTAL HEA	LTH CARE
		stairs (located on the 2-East housing unit). Any individual who cannot clim stairs is required to use the visiting area on 2-East.
		Social and Attorney visits continue to overwhelm the current Main Jail as there is only one Attorney Visit booth, and 2 Social Visit booths without
housing location.		disabilities the same opportunity to visit with their family.
c) Equal and adequate access for all prisoners with disabilities to Family and Attorney Visiting areas in reasonable proximity to their	Partial-Compliant	At RCCC, legal visitation areas provide equal and adequate access for inmates with disabilities. RCCC social visitation areas provide inmates with
		build a Jail Intake and health Services Facility as well as make ADA facility improvement to the current Jail.
b) Accessible paths of travel that are compliant with the ADA.	Non-Complaint	On December 8, 2022 the Sacramento Board of Supervisors approved to
sanitary facilities, showers, dining/dayroom seating, and recreation/yard areas.		improvement to the current Jail.
a) Adequate provision of accessible cells and housing areas with required maneuvering clearances and accessible toilet fixtures,	Non-Compliant	On December 8, 2022 the Sacramento Board of Supervisors approved to build a Jail Intake and health Services Facility as well as make ADA facility
2. The Accessibility Remedial Plan shall ensure the following:		
services, and activities.		
where necessary to ensure appropriate accessibility to Jail programs,		

2. The County's policies and procedures shall be revised, as necessary, to reflect all of the remedial measures described in this Remedial Plan.	In Process	<ul> <li>All new employees will receive 4-hours of in-person suicide prevention training developed in collaboration with the suicide prevention SME. Current employees will receive a 2-hour refresher course annually. This was implemented in May 2021.</li> <li>MJ and RCCC Compliance Lieutenants have continued their commitment to policy and procedure revisions during the first half of 2023.</li> <li>In February 2023 the Sheriff's Office formed a new Legal and Policy Bureau. A Lieutenant position was added to lead the unit. One of the core duties of this unit it to update all policies and procedures to the Lexipol</li> </ul>
		system with a focus on policies and procedures related to the Mays Consent Decree.
3. The County shall continue to operate its acute inpatient program and its Outpatient Psychiatric Pod (OPP) program. The County shall establish a new Intensive Outpatient Program (IOP) for inmates who require a higher level of outpatient psychiatric care than what is provided in the OPP program.	Compliant	Main Jail IOP has 20 male and 23 female beds. RCCC IOP and HS IOP has 44 male beds. We have an additional 32 male beds and 12 female beds for the JBCT program.
4. The County shall operate its non-acute mental health programs – IOP, OPP, and General Population-Mental Health – consistent with the JPS Psychiatric Services overview, attached as Exhibit A-2.		See ACH Status Report
B. Organizational Structure		
Provision Requirement	Status	Sheriff's Office Update
1. The County shall develop and implement a comprehensive organizational chart that includes the Sheriff's Department	Compliant	The Sheriff's Organizational chart exists.

1. The county shall develop and implemented completionsive	compliant	
organizational chart that includes the Sheriff's Department		
("Department"), Correctional Health Services ("CHS"), Jail Psychiatric		
Services ("JPS"), Chief Administrative Officer, Medical Director of the		
JPS Program, and any other mental health staff, and clearly defines		
the scope of services, chains of authority, performance expectations,		
and consequences for deficiencies in the delivery of mental health		
care services.		
2. and 3.		See ACH Status Report

C. Patient Privacy			
Provision Requirement	Status	Sheriff's Office Update	
1. All clinical interactions shall be private and confidential absent a specific, current risk that necessitates the presence of custody staff. In making such determination, custody and clinical staff shall confer and review individual case factors, including the patient's current behavior and functioning and any other security concerns necessary to ensure the safety of medical staff. Such determinations shall not be based on housing placement or custodial classification.	Partial-Compliance	Main Jail has secluded privacy interview room created on first floor for booking related clinical interactions. Current use of classrooms with the door shut or confidential visit booths for housing unit clinical interactions. Additional booths are in the planning stages and will consist of plexiglass enclosures with doors situated in the indoor rec area of each housing unit. One booth has been ordered to construct on 3-West as a proof of concept. All RCCC facilities have ACMH offices available for interviews. These areas are private and are not audio recorded. The doors to these offices were changed so they can be closed and the officer can see what is going on inside through windows. Officers standby as needed based on the inmate's classification/behavior while offer the highest amount of privacy possible.	
1. a) For any determination that a clinical interaction with a patient requires the presence of custody staff, staff shall document the specific reasons for the determination. Such decisions shall be reviewed through the Quality Assurance process.	Compliant	ACMH and both Compliance Lieutenants have a standing monthly meeting to discuss confidentiality issues and review for QA/QI.	
1. b) If the presence of custody staff is determined to be necessary to ensure the safety of medical staff for any clinical counter, steps shall be taken to ensure auditory privacy of the encounter.	Compliant	Custody and ACMH staff are reminded specific documented security concerns must exist for cell front contacts otherwise MH contacts must occur inside the classroom or a confidential visit booth. The Main Jail has purchased one confidential interview booth to be constructed on 3-West as a proof of concept. Construction to start tentatively by the end of July 2023.	
		The goal is to have 2 booths for every indoor rec area at the Main Jai. Some booths will have a security desk/chair.	
		SSO has purchased security desk/chair (same used at Santa Clara SO), which allows leg shackles to be secured. This allows clinicians to safely speak to higher security inmates in privacy without custody staff standing nearby.	

1. c) The County's patient privacy policies, as described in this section, shall apply to contacts between inmates and Triage Navigator		
Program staff and/or other staff that provide mental health-related services on site at the Jail.		
2. Jail policies that mandate custody staff to be present for any mental health treatment in such a way that disrupts confidentiality shall be revised to reflect the individualized process set forth above. Custody and mental health staff shall be trained accordingly	Compliant	No policies exist mandating custody to be present with mental health treatment.
3. It shall be the policy of the County that mental health clinicians shall not conduct their patient contacts at cell front except pursuant to documented refusals or specific, documented security concerns that warrant cell front contacts.	Compliant	Case Management Post Order covers this provision. At RCCC MH patients are seen in the attorney booth or one of the offices where the doors have been changed so they can be closed and the officers can still see what is taking place inside.
		ACMH and the Compliance Lieutenant meet regularly to discuss MH assessments and confidentiality. Custody and ACMH staff are reminded specific documented security concerns must exist for cell front contacts otherwise MH contacts must occur inside the classroom or a confidential visit booth.
		The Main Jail has purchased one confidential interview booth to be constructed on 3-West as a proof of concept. Construction to start tentatively by the end of July 2023.
4. For each clinical contact, mental health staff shall document whether the encounter was confidential, including whether it took place at cell front. If the contact occurred at cell front or otherwise was non-confidential, the reasons shall be clearly documented in the individual patient record and for purposes of Quality Assurance review procedures		See ACH Status Report
5. A process shall exist for sick call slips or other mental health treatment-related requests to be collected without the involvement of custody staff.		See ACH Status Report
D. Clinical Practices (See ACH Status Report)		
E. Medication Administration and Monitoring		

Provision Requirement	Status	Sheriff's Office Update
1. through 4. And 7.		See ACH Status Report
5. The County shall provide sufficient nursing and custody staffing to ensure timely delivery and administration of medication.	Compliant	Specialty programs like APU, IOP and SITHU have additional custody staff available to help with medication administration.
		Since April 2023 the Main Jail has been staffing medical escorts allowing medical staff better access to patients. While the majority of the escorts are for doctor and nurse sick-call, these escorts allow floor custody staff more time for other responsibilities such as medication administration.
		RCCC has at least three dedicated medical escorts. Deputies assigned to facilities are also available.
6. Medication adherence checks that serve a clinical function shall be conducted by nursing staff, not custody staff. Custody staff shall conduct mouth checks when necessary to ensure institutional safety and security.	Compliant	Current practice. ACH, ACMH and Compliance Lieutenants meet regularly to discuss and rectify any issues related to medication distribution and medication diversion by inmates as well as ensure staff is conduction required checks.
F. Placement, Conditions, Privileges, and Programming		
Provision Requirement	Status	Sheriff's Office Update
1. Placement:		
1. a) It shall be the policy of the County to place and treat all prisoners on the mental health caseload in the least restrictive setting appropriate to their needs.	Compliant	Current practice.
1. b) Placement in and discharge from Designated Mental Health Units shall be determined by qualified mental health professionals, with consultation with custody staff as appropriate	Compliant	Current practice.
1. c) Absent emergency circumstances, the County shall obtain the assent of qualified mental health professionals before transferring prisoners with SMI into or out of Designated Mental Health Units.	Compliant	Current practice.
1. d) It shall be the policy of the County to place prisoners with SMI in appropriate settings that ensure provision of mental health services,	Compliant	Current practice.

patient safety, and the facilitation of appropriate programs, activities, and out-of-cell time. Co-housing with other populations shall be avoided to the extent that such a practice prevents or hinders any of the above. 1. e)		See ACH Status Report
2. Programming and Privileges		
2. a) All Designated Mental Health Units shall offer a minimum of 7 hours of unstructured out-of-cell time per week and 10 hours of structured out-of-cell time per week for each prisoner. While out-of- cell hours per prisoner may vary from day to day, each prisoner will be offered some amount of out-of-cell time every day of the week. All treatment and out-of-cell time shall be documented for each prisoner, and reviewed as part of Quality Assurance procedures.	Compliant	Designated MH Units (IOP, JBCT) structured out of cell time is determined by program coordinators (ACMH, UC Davis) as part of their treatment. Inmates in these programs generally have more than seven hours of unstructured out of cell time and more than ten hours of structured time per week. Both Main Jail and RCCC Compliance monitor out-of-cell times.
2. b) The County shall ensure that prisoners on the mental health caseload have access and opportunity to participate in jail programming, work opportunities, and education programs, consistent with individual clinical input.	Compliant	Current practice. Work assignments will be based on the patient's ability to safely perform those functions given the appropriate level of supervision.
2. c) The County shall develop and implement, in the 2P inpatient unit and the IOP unit, a program for progressive privileges (including time out of cell, property allowances, etc.) for patients as they demonstrate behavioral progress. A patient's level of privileges and restrictions shall be based on both clinical and custody input regarding current individual needs. The County shall ensure a process to review custody classification factors when necessary, so that placement, privileges, and restrictions match current individual circumstances and needs.	Compliant	Current practice.
2. d) Individuals on a mental health caseload shall receive, at minimum, privileges consistent with their classification levels, absent specific, documented factors which necessitate the withholding of such privileges. Clinical staff shall be informed of the withholding of privileges and the reasons for the withdrawal shall be documented and regularly reviewed by clinical and custody staff. The restoration of privileges shall occur at the earliest time appropriate based on individual factors.	Compliant	Current practice. Work assignments will be based on the patient's ability to safely perform those functions given the appropriate level of supervision.

2. e) Where a prisoner in a Designated Mental Health Unit is subject to any restrictions of property, privileges, or out-of-cell time, the mental health treatment provider and Multi-Disciplinary Treatment Team will, on a weekly basis, assess and discuss with the prisoner progress and compliance with the prisoner's individual case plan. This process will include clinical contact in a private, face-to-face, out-of- cell setting. The Multi-Disciplinary Treatment Team will provide input to classification staff regarding the prisoner's mental health and appropriateness for removal of imposed restrictions. Classification staff will follow the recommendation of the Multi-Disciplinary Treatment Team to remove restrictions unless there is a clear, documented security reason to maintain the restriction.		Current practice. On an operational level, the IOP and Acute Unit custody staff work with ACMH on property and privileges. The IOP Sergeant monitors compliance.
3. Conditions:		
3. a) Staff shall provide prisoners in Designated Mental Health Units with the opportunity to maintain cell cleanliness and the opportunity to meet their hygiene needs. Custody and clinical staff shall provide assistance to prisoners on these matters, as appropriate to individual patient needs	Compliant	Current Practice
3. b) The County shall ensure uniformity of practice with respect to cell searches, such that searches are not done for punitive or harassment reasons. The County shall monitor whether cell search practices may be serving as a disincentive for prisoners in Designated Mental Health Units to leave their cells for treatment or other out-of-cell activities, and shall take steps to address the issue as appropriate.		Cell searches are done randomly on a revolving basis. They are not done for punitive or harassment reasons. They are done to ensure the inmates do not have any contraband or weapons that can harm themselves, ACMH staff or SSO staff.
4. Bed planning:		
4. a) The County shall provide a sufficient number of beds in Designated Mental Health Unit, at all necessary levels of clinical care and levels of security, to meet the needs of the population of prisoners with SMI.	Partial-Compliance	IOP units have been created for male and female patients, with the expansion of Enhanced Treatment pods. Female IOP will be at the Main Jail. RCCC expanded the male IOP program and added 24 new beds in the CBF 500 pod. Often the need for mental health beds is greater than the structural capacity of the physical facilities. December 8, 2022 the County BOS approved a new Intake and Health Services Facility (IHSF) which will be planned with sufficient bed space for the mental health population.

		Additionally, an interim measure was approved which will convert the current Main Jail 3-West to an Acute Psychiatric Unit to add additional beds while the IHSF is being constructed.
4. b) The County shall conduct a bed needs assessment, to be updated as appropriate, in order to determine demand for each category of Designated Mental Health Unit beds and shall ensure timely access to all levels of mental health care, consistent with individual treatment needs		See ACH Status Report
4. c) The County shall establish mental health programming for women that ensures timely access to all levels of care and is equivalent to the range of services offered to men.	Compliant	Women's IOP and OPP unit established at Main Jail. Main Jail has 23 female IOP beds. Acute Psychiatric services are offered to women. RCCC has 12 female beds for JBCT.
5. General Exclusion of Prisoners with Serious Mental Illness from Segregation		
5. a) Prisoners with Serious Mental Illness will not be housed in Segregation units, except in rare cases where the prisoner presents an immediate danger or significant disruption to the therapeutic setting, and there is no reasonable alternative, in which cases the provisions of Section VIII.D of the Segregation/Restrictive Housing	Compliant	Current Practice. ACMH is using an alternative treatment program in IOP to take Administrative Segregation inmates. Fewer and fewer Administrative Segregation inmates are on the SMI caseload. Main Jail has implemented female high security IOP with 8 additional beds
Remedial Plan shall apply.		3W 100 pod. RCCC added male high security IOP with 24 additional beds. Main Jail has also implemented a male OPP single cell housing unit in the 3E 100 Pod. Many of these inmates were previously classified as ADSEG on 8 West.
5. b) Where prisoners with a mental health condition meeting criteria for placement in a Designated Mental Health Unit are assessed a Disciplinary Segregation term, they will serve the term in a Designated Mental Health Unit, except in rare cases where the prisoner presents an immediate danger or significant disruption to the therapeutic setting, and shall receive structured out-of-cell time and programming as determined by the Multi-Disciplinary Treatment Team.	Compliant	Current practice. All discipline hearings on designated mental health housing areas (OPP, IOP, APU) are conducted by the IOP Sergeant. Before implementing discipline, the IOP Sergeant confers with an ACMH staff member about the proposed discipline.
6. Access to Care		

6. a) The County shall designate and make available custody escorts for mental health staff in order to facilitate timely completion of appointments and any other clinical contacts or treatment-related events.	Complaint	IOP deputies have been structured to oversee MH treatment on the entire third floor. The JBCT/IOP programs at RCCC have 13 officers assigned to them. These officers are responsible for ensuring the inmates receive what they need from a custody perspective. They act as escorts for the mental health staff. If the inmates need to be taken to an appointment off-site, that is facilitated by our medical escort team. Same is true for Main Jail although we have 20 deputies and a sergeant assigned to IOP.
6. b) The County shall ensure sufficient and suitable treatment and office space for mental health care services, including the Triage Navigator Program and other mental health-related services provided on site at the Jail.	Compliant	At RCCC, office space for MH care providers and treatment is available and constantly being re-evaluated based on needs and advisement of ACMH administrators. At NMJ we work collaboratively with ACMH when space needs arise
6. c) Locations shall be arranged in advance for all scheduled clinical encounters.	Compliant	Current practice.
6. d) The County shall track and document all completed, delayed, and canceled mental health appointments, including reasons for delays and cancelations. Such documentation shall be reviewed as part of the Quality Assurance process		See ACH Status Update
<ul> <li>6. e) Referrals and triage:</li> <li>i. The County shall maintain a staff referral process (custody and medical) and a kite system for prisoners to request mental health services. Referrals by staff or prisoners must be triaged within 24 hours.</li> </ul>	Compliant	SSO staff make ACMH referrals based on personal observations or at the request of the inmate; Inmates may also request MH services via a Health Services Request (HSR). See ACH Status Report for their practices and policies regarding response time.
6. Access to Care		See ACH Status Update
e) ii. G. Medico-Legal Practices (See ACH Status Report)		
<ul> <li>H. Clinical Restraints and Seclusion (See ACH Status Report)</li> <li>I. Training</li> </ul>		
Provision Requirement	Status	Sheriff's Office Update
1. The County shall develop and implement, in collaboration with Plaintiffs' counsel, training curricula and schedules in accordance with		

the following:		
1. a) All jail custody staff shall receive formal training in mental health, which shall encompass mental health policies, critical incident response, crisis intervention techniques, recognizing different types of mental illness, interacting with prisoners with mental illness, appropriate referral practices, suicide and self-harm detection and preventions, relevant bias and cultural competency issues, and confidentiality standards. Training shall be received every two years, at minimum.	Compliant	The Academy now offers graduates the 24-hour CIT class, as well as an additional 20 hours of behavioral health as part of their final training before being employed. These classes cover many of the topics listed. Additionally, our staff will be assigned various classes through Lexipol, which they must complete online. Many of these topics are covered through these classes as well. All new employees receive 4-hours of in-person suicide prevention training developed in collaboration with the suicide prevention SME. Current employees will receive a 2-hour refresher course annually. This was implemented in May 2021.
1. b) Custody staff working in Designated Mental Health Units shall receive additional training, including additional information on mental illness, special medico-legal considerations, de-escalation techniques, working with individuals with mental health needs, relevant bias and cultural competency issues, and the jail's mental health treatment programs.	Compliant	IOP and JBCT deputies are given 24 hours of additional CIT training. Several deputies from the Main Jail and RCCC have received a 2-hour negotiations class specific to a custody setting.
1. c) Mental health staff shall receive training on the correctional mental health system, correctional mental health policies, suicide assessment and intervention, relevant bias and cultural competency issues, and treatment modalities to be offered in the jails.	PRISONERS WI	See ACH Status Report TH MENTAL HEALTH OR INTELLECTUAL DISABILITIES
A. Role of Mental Health Staff in Disciplinary Process		
Provision Requirement	Status	Sheriff's Office Update
1. The County's policies and procedures shall require meaningful consideration of the relationship of a prisoner's behavior to any mental health or intellectual disability, the efficacy of disciplinary	Compliant	All policies related to the Consent Decree are currently being drafted by the Lexipol project team. A Chief Disciplinary Hearing Officer Post Order has been approved by plaintiff's counsel. Each facility has appointed a

measures versus alternative interventions, and the impact of

disabilities.

disciplinary measures on the health and wellbeing of prisoners with

Chief Disciplinary Hearing Officer, who works collaboratively with ACMH

modify discipline to ensure health, well-being, and fairness.

(formerly JPS) to identify mental health or intellectual disability needs and

		All discipline hearings on designated mental health housing areas (OPP, IOP, APU) are conducted by the IOP Sergeant. Before implementing discipline, the IOP Sergeant confers with an ACMH staff member about the proposed discipline.
2. Prisoners who are alleged to have committed a rules violation shall		
be reviewed by a qualified mental health professional if any of the		
following apply:		
2. a) Prisoner is housed in any Designated Mental Health Unit;	Compliant	JBCT and IOP mental health workers are immediately notified of disciplinary write-ups that occur and they work closely with custodial staff to determine the best course of action.
		All discipline hearings on designated mental health housing areas (OPP, IOP, APU) are conducted by the IOP Sergeant. Before implementing discipline, the IOP Sergeant confers with an ACMH staff member about the proposed discipline.
2. b) Jail staff have reason to believe the prisoner's behavior was unusual, uncharacteristic, or a possible manifestation of mental illness;	Compliant	Each facility has appointed a Chief Disciplinary Hearing Officer, who works collaboratively with ACMH to identify mental health or intellectual disability needs and modify discipline to ensure health, well-being, and fairness.
2. c) Prisoner is on the mental health caseload and may lose good time credit as a consequence of the disciplinary infraction with which he or she is charged.	Compliant	All discipline hearings on designated mental health housing areas (OPP, IOP, APU) are conducted by the IOP Sergeant. Before implementing discipline, the IOP Sergeant confers with an ACMH staff member about the proposed discipline.
3. a) through c)		See ACH Status Report
B. Consideration of Mental Health	Input and Other D	Disability Information in Disciplinary Process
Provision Requirement	Status	Sheriff's Office Update
1. The County shall designate one Chief Disciplinary Hearing Officer for each jail facility, who shall be responsible for ensuring consistency	Compliant	Current practice.

in disciplinary practices and procedures.		
2. The Disciplinary Hearing Officer shall ensure that prisoners are not disciplined for conduct that is related to their mental health or intellectual disability.	Compliant	Current practice.
3. The Disciplinary Hearing Officer shall consider the qualified mental health professional's findings and any other available disability information when deciding what, if any, disciplinary action should be imposed.	Compliant	Current practice.
4. The Disciplinary Hearing Officer shall consider the qualified mental health professional's input on minimizing the deleterious effect of disciplinary measures on the prisoner in view of his or her mental health or adaptive support needs.	Compliant	Current practice.
5. If the Disciplinary Hearing Officer does not follow the mental health staff's input regarding whether the behavior was related to symptoms of mental illness or intellectual disability, whether any mitigating factors should be considered, and whether certain sanctions should be avoided, the Disciplinary Hearing Officer shall explain in writing why it was not followed.	Compliant	Current practice.
<ol> <li>Prisoners will not be subjected to discipline which prevents the delivery of mental health treatment or adaptive support needs, unless necessary for institutional safety.</li> </ol>	Compliant	Current practice.
7. Prisoners shall not be subject to discipline for refusing treatment or medications, or for engaging in self-injurious behavior or threats of self-injurious behavior.	Compliant	Inmates with suicidal ideations or self-injurious tendencies are closely evaluation by ACMH staff; Documentation of their behavior is made however, no disciplinary actions are taken against the inmate. Inmates may refuse medications at any time unless the administration of medication is mandated by the court through a valid order. ACMH is heavily involved in this process.
C. Accommodations for Prisoners with Mental Health or Intellectua	al Disabilities During	g the Disciplinary Process
Provision Requirement	Status	Sheriff's Office Update
1. The County shall provide reasonable accommodations during the hearing process for prisoners with mental health or intellectual disabilities.	Compliant	Current practice.

2. The County shall take reasonable steps to ensure the provision of	Partial- Compliant	SSO Effective Communication policy and procedure documents are in draft
effective communication and necessary assistance to prisoners with		form.
disabilities at all stages of the disciplinary process		
		Although there is currently no policy, a Post Order has been approved.
		Each facility has appointed a Chief Disciplinary Hearing Officer, who works
		collaboratively with ACMH (formerly JPS) to identify mental health or
		intellectual disability needs and modify discipline to ensure health, well-
		being, and fairness.

# D. Use of Force for Prisoners with Mental Health or Intellectual Disabilities

Provision Requirement	Status	Sheriff's Office Update
1. The County's Correctional Services Operations Orders shall include language that ensures meaningful consideration of whether a prisoner's behavior is a manifestation of mental health or intellectual disability.	In-Process	Due to COVID-19 concerns, certain policy revisions were temporarily slowed to accommodate an increased need for custody personnel to perform essential functions.
		With COVID-19 behind us, MJ and RCCC Compliance Lieutenants have continued their commitment to policy and procedure revisions during the first half of 2023. Several interim polices in the form of POST Orders have been published, including Planned Use of Force for Inmates with Mental Health Issues.
		In February 2023 the Sheriff's Office formed a new Legal and Policy Bureau. A Lieutenant position was added to lead the unit. One of the core duties of this unit it to update all policies and procedures to the Lexipol system with a focus on policies and procedures related to the Mays Consent Decree.
2. For prisoners with a known mental health or intellectual disability, and absent an imminent threat to safety, staff shall employ de- escalation methods that take into account the individual's mental health or adaptive support needs.	Compliant	At the Main Jail, ACMH is consulted and given the opportunity to de- escalate during all preplanned use of force with inmates under MH care. The is the same practice at RCCC when ACMH is available. At the MJ, inmates with intellectual disabilities are housed on the IOP floor
		where additional trained custody staff are available. Several members from both facilities have received a 2-hour negotiations

		class specific to a custody setting which can help facilitate de-escalation.
3. The County's Correctional Services Use of Force policies shall include a definition and a protocol for a planned Use of Force that provides appropriate guidance for a planned Use of Force that involves a prisoner with mental health or intellectual disability.	Compliant	April 2023 SSO published a POST Order on Planned Use of Force and training was conducted by ACMH for CERT members and Sergeants. The POST Order will be superseded by the Lexipol Policy/Procedure system in the future.
4. Prior to any planned Use of Force, such as a cell extraction, against a prisoner with mental health or intellectual disabilities, there will be a "cooling down period," consistent with safety and security needs. This period includes a structured attempt by mental health staff (and other staff if appropriate), to deescalate the situation and to reach a resolution without Use of Force. Such efforts, including the use of adaptive supports, will be documented in writing. Medical and/or mental health staff should be consulted if the purpose of the cell extraction is related to the delivery of treatment.	Compliant	This is the current practice with all planned use of force incidents involving inmates in specialized units. The officers assigned to MH units work closely with ACMH staff when incidents requiring a planned use of force arise. After consultation with ACMH staff and ample opportunities for consultation and intervention by ACMH. April 2023 SSO published a POST Order on Planned Use of Force and training was conducted by ACMH for CERT members and Sergeants.
5. The County shall require video documentation for any planned Use of Force, absent exigent circumstances. Jail staff shall endeavor to record the specific actions, behavior, or threats leading to the need for Use of Force, as well as efforts to resolve the situation without Use of Force.	Compliant	Current practice.
6. The County shall ensure the completion of supervisory review of Use of Force incidents, including video (for any planned Use of Force), interviews, and written incident documentation, in order to ensure appropriateness of Use of Force practices including de-escalation efforts. The County shall take corrective action when necessary.	Compliant	Current practice
7. The County shall review and amend as appropriate its policies on Use of Force, including its policies on Custody Emergency Response Team (CERT) and Cell Extraction Procedures.	In-Process	<ul> <li>In February 2023 the Sheriff's Office formed a new Legal and Policy</li> <li>Bureau. A Lieutenant position was added to lead the unit. One of the core duties of this unit it to update all policies and procedures to the Lexipol system with a focus on policies and procedures related to the Mays</li> <li>Consent Decree.</li> <li>MJ and RCCC Compliance Lieutenants have continued their commitment to policy and procedure revisions during the first half of 2023.</li> </ul>

Provision Requirement	Status	Sheriff's Office Update
1. All custody staff, and mental health staff, shall be trained on the policies and procedures outlined herein that are relevant to their job and classification requirements. Custody staff will receive periodic training on identifying behaviors that may be manifestations of mental illness and other situations warranting a referral to mental health staff, including for a Rules Violation Mental Health Review or other mental health assessment	Compliant	All staff assigned to corrections (sworn staff and records officers) have received consent decree training since September of 2021. As new hires come on they are assigned the training and must attest to the completion of the training. Department in service training required on a 2-year cycle often includes mental health topics. Custody specific mental health training topics are received through initial housing unit and booking training with new employees.
2. All custody staff shall be trained on the identification of symptoms of mental illness, the provision of adaptive supports, and the use of de-escalation methods appropriate for prisoners with mental health or intellectual disabilities.	Partial-Compliant	Many aspects of this training are already covered during in-service and pre-service training. A comprehensive review of current training offerings, compared against the needs of this element is under review. We are also working with ACMH to determine how to fully address this.
3. The County shall track the outcomes of all disciplinary hearings for prisoners who are on the mental health caseload or who have intellectual disabilities, including whether the recommendation of the mental health professional was followed.	Compliant	Tracked by the CDHO
4. The County shall track all Uses of Force (planned and reactive) involving prisoners who are on the mental health caseload or who have intellectual disabilities, including the number of Uses of Force and the number of cell extractions by facility	Compliant	Current Practice. All use of force is reviewed and tracked up to and including by the Division Commander or designee. An ATIMS alert flag is added for those with mental health or intellectual disabilities.
5. The County shall implement a continuous quality assurance/quality improvement plan to periodically audit disciplinary and Use of Force practices as they apply to prisoners who are on the mental health caseload or who have intellectual disabilities.	Compliant	Current use of Blue-Team software to track and monitor use of force incidents, while predicting possible problematic trends in officer behavior.
VI. MEDICAL CARE		
A. Staffing		

Provision Requirement	Status	Sheriff's Office Update
1. All prisoners who are to be housed shall be screened on arrival		Current practice. All incoming inmates are medically cleared prior to being
in custody by Registered Nurses (RNs). RN screening shall take place		booked into the facility.
prior to placement in jail housing.		
2. Health care intake screening shall take place in a setting that		Current Practice @ RCCC. Deputies standby near the intake interview but
ensures confidentiality of communications between nurses and		outside door.
individual patients. Custody staff may maintain visual supervision but		At the Main Jail, the nurses conduct the screening process in open cubicles.
may not be close enough to overhear communication, unless security		This screening area was recently remodeled placing the nurse and inmate
concerns based on an individualized determination of risk that		deeper into the cubical. While this provides for auditory confidentiality
includes a consideration of requests by the health care staff require		from other arrested persons, this does not provide full confidentiality from
that custody staff be closer at hand. There shall be visual and auditory privacy from other prisoners.		custody staff.
		On December 8, 2022 the Sacramento Board of Supervisors approved to
		build a Jail Intake and health Services Facility as well as make ADA facility
		improvement to the current Jail. The Intake portion of the new building
		will be fully compliant with ADA and HIPPA, including confidentiality
		between nurses and individual patients.
3. The County shall, in consultation with Plaintiffs, revise the		In consultation with ACH, several forms have been amended to reflect this
contents of its intake screening, medical intake screening, and special		area.
needs documentation to reflect community standards and ensure		
proper identification of medical and disability related needs.		
C. Access to Care		
Provision Requirement	Status	Sheriff's Office Update
1. The County shall ensure that Health Services Requests (HSRs)	Compliant	Current practice. HSRs are available at medical appointments, pill call, and
are readily available to all prisoners, including those in segregation		in housing units.
housing, from nurses and custody officers.		
2. The County shall provide patients with a mechanism for	Compliant	HSRs are turned in directly to nursing staff during pill call twice a day. Lock
submitting HSRs that does not require them to share confidential		boxes for Medical Grievances and HSR's have been in installed in all
health information with custody staff. The County shall install		housing units at RCCC and Main Jail. Medical staff collects and tracks
lockboxes or other secure physical or electronic mechanism for the		health care grievances and HSR's. The lock boxes are checked twice a day.
submission of HSRs (as well as health care grievances) in every		
housing unit. Designated health care staff shall collect (if submitted		

physically) or review (if submitted electronically) HSRs at least two times per day in order to ensure that CHS receives critical health information in a timely manner. Designated health care staff shall also collect HSRs during pill call and shall go door to door in all		
restricted housing units at least once a day to collect HSRs. HSRs and		
health care grievances will be promptly date- and time-stamped. The		
County may implement an accessible electronic solution for secure		
and confidential submission of HSRs and health care grievances.		
4. The County shall designate and make available custody escorts	Compliant	Since April 2023 the Main Jail has been staffing medical escorts allowing
for medical staff in order to facilitate timely and confidential clinical		medical staff better access to patients. RCCC has continually staffed at
contacts or treatment-related events.		least three dedicated medical escorts for this update period.
		Medical Escorts are independent if shift staffing and are dedicated to
		assisting medical staff for patient care. ACH determines their assignment
		depending on daily needs.

#### D. Chronic care

# F. Medication administration and monitoring

## G. Clinical space and medical placements

Provision Requirement	Status	Sheriff's Office Update
1. The County shall provide adequate clinical space in every facility	Compliant	RCCC- All medical and psychiatric offices are confidential and free of
to support clinical operations while also securing appropriate privacy		recording. There are no cameras in medical offices to ensure privacy for
for patients. Adequate clinical space includes visual and auditory		inmates. All medical offices have equipment determined to be necessary
privacy from prisoners and auditory privacy from staff, the space		by ACH. All exam rooms at Main Jail are visually and auditorily confidential.
needed reasonably to perform clinical functions as well as an		(RCCC MHU Cells are recorded. No Audio)
examination table, sink, proper lighting, proper equipment, and		
access to health care records.		
2. The County shall ensure that any negative pressure isolation	Compliant	At Main Jail our negative pressure rooms are checked daily by DGS to
rooms meet community standards, including an antechamber to		ensure the requested standards are met.
ensure that the room remains airtight, appropriate pressure gauges,		
and regular documented checks of the pressure gauges.		On December 8, 2022 the Sacramento Board of Supervisors approved to
		build a Jail Intake and Health Services Facility as well as make ADA facility
		improvement to the current Jail.
3. The County shall ensure that absent individualized, documented	Compliant	All inmates in medical or quarantine placements are allowed to keep
safety and security concerns, patients in acute medical or quarantine		personal property with them as well as participate in programs that do not

placements shall be allowed property and privileges equivalent to what they would receive in general population based on their classification levels.		interfere with safety and security concerns.
4. The County shall ensure that patients in medical placements are not forced to sleep on the floor, including by providing beds with rails or other features appropriate for patients' clinical needs and any risk of falling.	•	RCCC and Main Jail- No inmate is forced to sleep on the floor. Beds with rails are available in the Medical Housing Unit.
5. The County shall not discriminate against patients in medical placements solely because of their need for C-Pap machines, but instead shall provide access to programs and services in accordance with their classification level, as set forth in the ADA Remedial Plan.	Partial-Compliance	Housing units in RCCC currently do not have outlets near any sleeping areas, except MHU. Inmates housed in the Medical Housing Unit are able to participate in programs and services consistent with others in their classification. At NMJ inmates who require C-Pap machines are housed on 2E. They have equal access to programs and services in accordance to their classification level.
H. Patient privacy		
Provision Requirement	Status	Sheriff's Office Update
1. The County shall develop and implement policies and procedures to ensure that appropriate confidentiality is maintained for health care services. The policies shall ensure confidentiality for clinical encounters, including health care intake screening, pill call, nursing and provider sick call, specialty appointments, and mental health treatment. The policies shall also ensure confidentiality for written health care documents, such as health care needs requests and grievances raising medical care or mental health care concerns, which shall not be collected by custody staff.	In Process	Clinical encounters are offered in a private and confidential setting. Deputies stand near when necessary for safety, while still offering privacy. All written health care correspondence is handled directly by Medical staff, including medical grievances.
<ol> <li>The County shall provide adequate clinical space in each jail to support clinical operations while also securing appropriate privacy for patients, including visual and auditory privacy from prisoners and auditory privacy from staff.</li> </ol>	Partial-Compliance	RCCC- All medical and psychiatric offices are confidential and free of recording. There are no cameras in medical offices to ensure privacy for inmates. Medical offices on floors have video, but no audio, for nurse's safety. MJ - Medical offices floors 3-8 are located in the elevator salle port away from the general floor area to provide privacy. Medical offices on floors have video, but no audio, for nurse's safety. None the less, real structural space issues exist at both facilities. Neither has enough confidential treatment space to become fully compliant.

3. All clinical interactions shall be private and confidential absent a	Partial-Compliance	Efforts are made to ensure medical and psychiatric visits are done in a
specific, current risk that necessitates the presence of custody staff.		private and confidential setting. Officers standby when necessary for
In making such determination, custody and clinical staff shall confer		safety, while still offering privacy to the inmate.
and review individual case factors, including the patient's current		
behavior and functioning and any other security concerns necessary		None the less, real structural space issues exist at both facilities. Neither
to ensure the safety of medical staff. Such determinations shall not		has enough confidential treatment space to become fully compliant.
be based on housing placement or custodial classification. The		
issuance of pills does not constitute a clinical interaction.		
b) If the presence of a correctional officer is determined to be	Compliant	Deputies stand at a distance that offers their ability to intervene if
necessary to ensure the safety of staff for any clinical counter, steps		necessary, while offering auditory privacy.
shall be taken to ensure auditory privacy of the encounter.		
		Current practice. Deputies stand at a distance that offers their ability to
		intervene if necessary, while offering auditory privacy.
4. Jail policies that mandate custody staff to be present for any	Compliant	No policies exist mandating deputies be present during medical treatment.
medical treatment in such a way that disrupts confidentiality shall be		
revised to reflect the individualized process set forth above. Custody		
and medical staff shall be trained accordingly.		
I. Health care records		
J. Utilization management		
K. Sanitation		RCCC has a post order related to Facility Sanitation in general
L. Reproductive and pregnancy-related Care		RCCC has announcements posted on SLF facility
M. Transgender and gender nonconforming health care		
Provision Requirement	Status	Sheriff's Office Update
c) Access to gender-affirming clothing	Compliant	Current practice, outlined in TGNI order. All inmates shall be issued
		clothing consistent with their preferred gender identity and/or expression,
		regardless of their housing location.
d) Access to gender-affirming commissary items, make-up, and	Compliant	Current practice, outlined in TGNI order. Per IWF, all inmates can purchase
other property items		gender affirming items available on commissary.
N. Detoxification protocols		
O. Nursing protocols		
P. Reviews of in-custody deaths		
Provision Requirement	Status	Sheriff's Office Update

1. Preliminary reviews of in-custody deaths shall take place within 30 days of the death and shall include a written report of the circumstances and events leading to the death, with the goal to identify and remedy preventable causes of death and any other potentially systematic problems.	Compliant	Current practice. In-CUSTODY Death Reviews shall happen as soon as possible, within 30 days.
2. Mortality reviews shall include an investigation of the events occurring prior to the death, an analysis of any acts or omissions by any staff or prisoners which might have contributed to the death, and the identification of problems for which corrective action should be undertaken.	Compliant	Current practice.
Q. Reentry Services		
R. Training	Chatura	Choviff's Office Undete
Provision Requirement	Status	Sheriff's Office Update
1. The County shall develop and implement, in collaboration with Plaintiffs' counsel, training curricula and schedules in accordance with the following:		
a) All jail custody staff shall receive formal training in medical needs, which shall encompass medical treatment, critical incident response, crisis intervention techniques, recognizing different types of medical emergencies, and acute medical needs, appropriate referral practices, relevant bias and cultural competency issues, and confidentiality standards. Training shall be received every two years, at minimum.	Partial-Compliant	Training needs are being evaluated against on-going in-service training. All Custody staff receive 8 hours of Crisis intervention training and 10 hours of medical emergency and CPR training is done every two years. Specialized units receive additional training relevant to their assignment. Additional training is evaluated and assigned as determined by the Training and Education Division.
		No one class encompasses all requirements of this provision every 2 years.
		More focus should be placed on this provision during the next 6 months.
VII.	SUICIDE PR	EVENTION
A. Substantive Provisions		

Provision Requirement	Status	Sheriff's Office Update
1. The County recognizes that comprehensive review and	Compliant	Suicide Prevention and Intervention Policy and Procedure 722 issued April
restructuring of its suicide assessment, monitoring, and prevention		2023
practices are necessary to address the risk of suicide and self-harm		
attendant to detention in a jail setting.		

2. The County shall establish, in consultation with Plaintiffs' counsel, a new Suicide Prevention Policy that shall be in accordance with the following:	Compliant	Suicide Prevention and Intervention Policy and Procedure 722 issued April 2023
B. Training		
Provision Requirement	Status	Status
<ol> <li>The County shall develop, in consultation with Plaintiffs' counsel, a four- to eight-hour pre-service suicide prevention curriculum for new Jail employees (including custody, medical, and mental health staff), to be conducted in person in a classroom or virtual classroom setting, that includes the following topics:</li> </ol>	Compliant	As part of pre-service training, the Adult Corrections Officer Supplemental Core Course has been revised where Module 19.0 addresses suicide prevention. This section has been approved by the Board of State & Community Corrections (BSCC) as well as the Standards and Training for Corrections (STC).
		All current employees have received the 2-hour suicide prevention training developed in collaboration with the mental health SMEs. New employees have received the 4-hour suicide prevention training since May 22, 2022. All current employees have received the 2-hour suicide prevention training
		developed in collaboration with the mental health SMEs. New employees have received the 4-hour suicide prevention training.
a) avoiding obstacles (negative attitudes) to suicide prevention;	Compliant	Current practice
b) prisoner suicide research;	Compliant	Current practice
c) why facility environments are conducive to suicidal behavior;	Compliant	Current practice
d) identifying suicide risk despite the denial of risk;	Compliant	Current practice
e) potential predisposing factors to suicide;	Compliant	Current practice
f) high-risk suicide periods;	Compliant	Current practice
g) warning signs and symptoms;	Compliant	Current practice
h) components of the jail suicide prevention program	Compliant	Current practice
i) liability issues associated with prisoner suicide;	Compliant	Current practice
j) crisis intervention.	Compliant	Current practice

2. The County shall develop, in consultation with Plaintiffs'	Compliant	Current Practice
counsel, a two-hour annual suicide prevention curriculum for all		
custody, medical, and mental health staff, to be conducted in person		
in a classroom or virtual classroom setting, that includes:		
a) review of topics (a)-(j) above	Compliant	Current Practice
b) review of any changes to the jail suicide prevention program	Compliant	Suicide Prevention and Intervention Policy and Procedure 722 issued April 2023
c) discussion of recent jail suicides or attempts	Compliant	Discussions occur daily with IOP and ACMH staff. If there are any attempts, they will be covered in these conversations. Additionally, the Suicide Prevention Committee meets regularly to review serious suicide attempts. There is also a Suicide Precautions Multidisciplinary Team Meeting to discuss management of inmates on suicide precautions which are particularly challenging.
3. Custody officers assigned to Designated Mental Health Units shall receive additional specialized training on suicide prevention and working with prisoners with serious mental illness.	Compliant	IOP and JBCT Deputies receive 24 hours of advanced CIT training. Several IOP/JBCT Deputies also attended negotiation training specific to custody.
5. All mental health staff and custody officers shall be trained on the appropriate use of safety suits—i.e., not to be utilized as a default, not to be used as a tool in behavior management, not to be utilized for patients being observed at 30-minute observations.	Compliant	Safety Suits are used at the discretions of ACMH based on collaboration with custody staff and not as a behavior management tool. During the 4 hour and 2-hour Suicide Prevention Class there is training and discussion about proper safety suit use consistent with this remedial plan.
<ol> <li>The County shall ensure that all staff are trained in the new Suicide Prevention Policy.</li> </ol>	Compliant	Suicide Prevention and Intervention Policy and Procedure 722 issued April 2023. Staff are prompted to review and acknowledge the policy which is electronically recorded in Lexipol.
C. Nursing Intake Screening		

## D. Post-Intake Mental Health Assessment Procedures

Status	Status
	Current practice at RCCC. At Main Jail, inmate privacy is a priority. When ACMH assessments are conducted we offer the maximum level of privacy
	afforded given the case-by-case safety risk. At Main Jail a private booking attorney booth has been converted to be utilized as a confidential interview room for Mental health assessments.
	Partial-Compliant

		Structural space issues exist at both facilities. Neither has enough confidential treatment space to become fully compliant.
		On MJ housing floors, additional booths are in the planning stages and will
		consist of plexiglass enclosures with doors situated in the indoor rec area
		of each housing unit. Some booths will have a partition for safety as well as
		a security desk/chair. Funding and BSCC approval pending.
		SSO has purchased security desk/chair (same used at Santa Clara SO),
		which allows leg shackles to be secured. This allows clinicians to safely
		speak to higher security inmates in privacy without custody staff standing
		nearby.
E. Response to Identification of Suicide Risk or Need for Higher Leve	el of Care	
Provision Requirement	Status	Status
1. When a prisoner is identified as at risk for suicide and placed by	Compliant	At Main Jail a private attorney booth has been converted to be utilized as a
custody staff in a safety cell, on suicide precautions, and/or in a safety		confidential interview room for Mental health assessments in booking.
suit, mental health staff shall be contacted immediately. A qualified		
mental health professional, or other appropriately trained medical		Custody staff place the inmate/patient in the least restrictive setting as
staff in consultation with mental health staff, shall complete a confidential in-person suicide risk assessment as soon as possible,		possible contingent on available space. Staff constantly attempts to move inmate/patients out of safety cells to segregation cells (toilet and sink) or a
consistent with the "must-see" referral timeline.		3-West suicide resistant SITHU cell.
		16 cells on the lower tier of 3-West 200 pod have been modified to provide
2. Consistent with current RCCC policy, if there is no mental health	Compliant	additional suicide resistant cells. Current practice with Telehealth as an option for assessment. RCCC at-
staff on site at RCCC at the time that an emergent mental health need	Compliant	times will use suicide resistant cells for IOP inmates based on ACMH
is identified, the prisoner shall be transported to the Main Jail for		recommendations. This was suggested by the suicide prevention SME.
emergency evaluation within two hours of the initial report.		
4. The County shall ensure that the meal service schedule or other	Compliant	Current practice.
custody-related activities cause no delay in the completion of suicide	•	
risk assessments for prisoners.		
E Housing of Immetee on Cuiside Descutions		
F. Housing of Inmates on Suicide Precautions		
Provision Requirement	Status	Status

including those identified as being at risk for suicide, be treated in the least restrictive setting appropriate to their individual clinical and		
safety needs. G. Inpatient Placements		
Provision Requirement	Status	Status
1. The County shall ensure that prisoners who require psychiatric inpatient care as clinically indicated are placed in the 2P unit within 24 hours of identification, absent exceptional circumstances. In all cases, the provision of clinically indicated treatment to any prisoner requiring inpatient level of care shall be initiated within 24 hours.	Partial-Compliance	On December 8, 2022 the Sacramento Board of Supervisors approved to build a Jail Intake and health Services Facility as well as make ADA facility improvement to the current Jail. The inpatient unit will be designed to comply with this 24-hour requirement. There will be an interim solution of converting 3-West 300 Pod to a new expanded psychiatric inpatient unit to move toward compliance with the 24-hour requirement. IOP level of care has been expanded which can help reduce inpatient care requirements.
н.	Temporary Suicide P	
Provision Requirement	Status	Status
<ol> <li>No prisoner shall be housed in a safety cell, segregation holding cell, or other Temporary Suicide Precautions Housing for more than six (6) hours. If mental health or medical staff determine it to be</li> </ol>	Partial-Compliance	The recently approved Jail Intake and Health Services Facility will bring the County in compliance. The County currently follow these timeframes as
clinically appropriate based on detoxification-related needs, this time limit may be extended to no more than eight (8) hours. If exceptional circumstances prevent transfer within these timelines, those circumstances shall be documented, and transfer shall occur as soon as possible. This does not preclude the housing of a prisoner in the IOP unit if clinically indicated.		<ul> <li>much as possible with the limited number of cells in the APU.</li> <li>The addition of 8 female IOP and 24 male IOP beds has brought us closer to compliance.</li> <li>Custody staff places the inmate/patient in the least restrictive setting as possible contingent on available space. Staff constantly attempts to move inmate/patients out of safety cells to segregation cells (toilet and sink) or a 3-West suicide resistant SITHU cell.</li> <li>A work order has been approved for 16 additional suicide resistant cells on the lower tier of 3-West 200 pod. This will alleviate the reliance on safety and segregation cells.</li> </ul>

and procedures where necessary, the timely and adequate completion of medical assessments for prisoners in need of suicide precautions, as required under Operations Order 4/05 (i.e., within 12		minutes that a prisoner is temporarily housed in a safety or segregation cell and medical staff shall complete an assessment within 12 hours of placement or the next sick call, whichever us earliest.
hours of placement of the next daily sick call, whichever is earliest, and then every 24 hours thereafter).		
3. The County shall ensure that any cell used for holding prisoners on suicide precautions is clean prior to the placement of a new prisoner, as well as cleaned on a normal cleaning schedule.	Compliant	Current practice. The Post Order has been approved.
4. The County shall create and implement a written policy ensuring adequate frequency for meals, fluids, hygiene, showers, prescribed medications, and toileting when a prisoner is in cell used for holding prisoners on suicide precautions.	Compliant	Current practice. Will add the language to the new Suicide Prevention policy. RCCC has no cells designed for long term housing of inmates on suicide precautions. RCCC does not have ACMH staff available 24 hours a day, but has TELEPSYCHIATRY available after hours, including weekends.
5. Inmates on suicide precautions shall not automatically be on lockdown and should be allowed dayroom or out-of-cell access consistent with security and clinical judgments.	Compliant	Current practice.
<ul> <li>6. The classrooms or multipurpose rooms adjacent to the housing units in the Main Jail are designed for, and should be made available for, prisoner programs and treatment. Absent an emergency, the County shall not use the classrooms and multipurpose rooms to hold prisoners pending a mental health evaluation or on suicide precautions. Where such emergency occurs, the County shall document the reasons for retention and move the prisoner, within six (6) hours, to the inpatient unit or other appropriate housing location for continued observation, evaluation, and treatment.</li> </ul>	Compliant	Current practice.
I. Suicide H	lazards in High-R	isk Housing Locations
Provision Requirement	Status	Status
1. The County shall not place prisoners identified as being at risk for suicide or self-harm, or prisoners requiring IOP level of care, in settings that are not suicide-resistant as consistent with Lindsay Hayes's "Checklist for the 'Suicide-Resistant' Design of Correctional Facilities."	Compliant	Current practice. Inmates at risk for suicide, self-harm, or IOP level of care are housed in suicide resistant cells.
<ol> <li>Cells with structural blind spots shall not be used for suicide precaution.</li> </ol>	Compliant	Current practice. A work order has been approved for 16 additional suicide resistant cells on the lower tier of 3-West 200 pod. This will alleviate the reliance on safety

		and segregation cells.	
J. Supervision/Monitoring of Suicidal Inmates			
Provision Requirement	Status	Status	
1. The County shall ensure adequate visibility and supervision of	Compliant	Current practice.	
prisoners on suicide precautions.			
2. The County shall not cover cell windows with magnetic flaps or	Compliant	Current practice.	
any other visual barrier preventing visibility into any cell that is			
housing a prisoner on suicide precautions or awaiting an inpatient			
bed, unless there is a specific security need and then for only a period			
of time necessary to address such security need.			
3. The County shall revise its policies regarding the monitoring of			
prisoners on suicide precautions to provide for at least the following			
two defined levels of observation:			
a) Close observation shall be used for prisoners who are not	Compliant	The revised policy addresses this issue. The SSO Suicide Prevention policy	
actively suicidal but express suicidal ideation (e.g., expressing a wish		language has been agreed upon by Class Counsel and SSO. The policy was	
to die without a specific threat or plan) or have a recent prior history		published April 2023, each Sheriff's Office staff member must read and	
of self-destructive behavior. Close observation shall also be used for		acknowledge the policy.	
prisoners who deny suicidal ideation or do not threaten suicide but			
are engaging in other concerning behaviors indicating the potential			
for self-injury. Staff shall observe the prisoner at staggered intervals			
not to exceed every 15 minutes and shall document the observation			
as it occurs.			
b) Constant observation shall be used for prisoners who are actively	Partial Compliance	ACMH is in the process of hiring "sitters" to perform this function.	
suicidal, either threatening or engaging in self-injury, and considered			
a high risk for suicide. An assigned staff member shall observe the			
prisoner on a continuous, uninterrupted basis. The observation			
should be documented at 15-minute intervals. Staff should be			
physically stationed outside of the prisoner's cell to permit			
continuous, uninterrupted observation.			
4. For any prisoner requiring suicide precautions, a qualified	Compliant	Current practice. Once ACMH staff has completed the inmate's evaluation,	
mental health professional shall assess, determine, and document the		the ACMH staff member shall consult with custody staff to determine the	
clinically appropriate level of monitoring based on the prisoner's		appropriate housing location for the inmate.	
individual circumstances. Placement in a safety cell shall not serve as			
a substitute for the clinically-determined level of monitoring.			

5. Video monitoring of prisoners on suicide precaution shall not	Compliant	Current practice. Outlined in our current Suicide Prevention Policy	
serve as a substitute for Close or Constant observation.			
K. Treatment of Inmates Identified as at Risk of Suicide			
Provision Requirement	Status	Status	
3. All assessments, treatment, and other clinical encounters shall occur in an area that provides reasonable sound privacy and confidentiality. If a custody officer is present, the officer should be positioned in a place that allows for observation of the prisoner but maintains sound privacy, unless there is a clearly identified security or safety risk.	Compliant	<ul> <li>When necessary, custody staff will standby for security while offering auditory privacy. Proximity is dependent on the inmate's behavior safety risk. This can be accomplished at RCCC due to the design of the three offices where these contacts take place. All of the doors can be closed. They have windows where the officers can stand outside and see what is taking place in the room.</li> <li>At Main Jail a private attorney booth has been converted to be utilized as a confidential interview room for Mental health assessments in booking.</li> <li>On MJ housing floors, classrooms and confidential attorney booths are available for clinical encounters.</li> <li>Additional booths are in the planning stages and will consist of plexiglass enclosures with doors situated in the indoor rec area of each housing unit. Some booths will have a partition for safety as well as a security desk/chair. Funding and BSCC approval pending.</li> <li>SSO has purchased security desk/chair (same used at Santa Clara SO), which allows leg shackles to be secured. This allows clinicians to safely speak to higher security inmates in privacy without custody staff standing nearby.</li> </ul>	
L. Conditions for	r Individual Inmate	s on Suicide Precautions	
Provision Requirement	Status	Status	
1 The County's Suicide Prevention Policy shall set forth clear and	Compliant	Current practice. Mental Health staff's recommendations are taken into	

Provision Requirement	Status	Status
1. The County's Suicide Prevention Policy shall set forth clear and	Compliant	Current practice, Mental Health staff's recommendations are taken into
internally consistent procedures regarding decisional authority for		consideration when making housing decisions for inmates with mental
determining the conditions for individual inmates on suicide		health concerns.
precautions. Mental health staff shall have primary authority,		
consistent with individualized classification and security needs, with		
respect to the following:		

M. Property and Privileges		
Provision Requirement	Status	Status
1. Qualified mental health professionals shall have the primary responsibility to determine, based on clinical judgment and on a case- by-case basis in consultation with custody staff, depending on suicide risk, the removal and/or return of routine privileges (e.g., visits, telephone calls, recreation) that are otherwise within the limitations of a prisoner's classification security level. Any removal of privileges shall be documented with clinical justification in the prisoner's medical/mental health record and reviewed on a regular basis.	Compliant	Current practice. Prisoners placed in a safety cell shall be allowed to retain enough clothing or be provided with a suitably designed "safety garment" to provide for the prisoner's personal privacy unless specific identifiable risks to the prisoner's safety or to the security of the facility exist and are documented.
2. Qualified mental health professionals shall have the primary responsibility to determine, based on clinical judgment and on a case- by-case basis in consultation with custody staff depending on suicide risk, the removal and/or return of a prisoner's clothing and possessions (e.g., books, slippers/sandals, eyeglasses) that are otherwise within the limitations of a prisoner's classification security level. The removal of property shall be documented with clinical justification in the prisoner's medical/mental health record and reviewed on a regular basis.	Compliant	Current practice. If deemed necessary by ACMH staff, the inmate's clothing shall be taken and the inmate will be given a "safety suit" to wear. Prisoners shall be allowed to retain personal clothing except for shoelaces, shoes, belts, or any other clothing articles which could threaten his/her safety or damage property.
3. Cancellation of privileges should be avoided whenever possible and utilized only as a last resort.	Compliant	Current practice. Cancellation of privileges would be done only as a last resort or if deemed necessary per ACMH.
N. Use of Safety Suits		resort of it decined necessary per Acivin.
Provision Requirement	Status	Status
<ol> <li>Decisions about the use of a safety suit (smock) or removal of normal clothing will be under mental health staff's authority, based on individualized clinical judgment along with input from custody staff.</li> </ol>	Compliant	Current practice. Outlined in the current Suicide Prevention Program Operations Order. The use of the "Safety Suit" shall be at the discretion of ACMH, based on collaboration with intake or custody staff.
2. Custody staff may only temporarily place an inmate in a safety suit based on an identified risk of suicide by hanging until the qualified mental health professional's evaluation, to be completed within the "must see" referral timeline. Upon completion of the mental health evaluation, the mental health professional will determine whether to continue or discontinue use of the safety suit.	Compliant	Absent direction from ACMH deeming a "safety garment" necessary, a sworn supervisor must authorize custody staff to take the clothing and supply the prisoner with a "safety garment". Unless a "safety garment" is necessitated by the prisoner's behavior, prisoners shall be allowed to retain personal clothing except for shoelaces, shoes, belts, or any other clothing articles which could threaten his/her safety or damage property
3. If an inmate's clothing is removed, the inmate shall be issued a	Compliant	Current practice. See above.

safety suit and safety blanket.		
4. As soon as clinically appropriate, the provision of regular clothing shall be restored. The goal shall be to return full clothing to the inmate prior to discharge from suicide precautions.	Compliant	Current practice. Determination is made by ACMH. At the Main Jail, After Lindsey Hayes visit in November 2022, it was discovered SSO was not conducting QA reviews of safety smock use pursuant to the MOA filed June 3, 2022. Moving forward the IOP Sergeant will conduct QA audits of safety smock use and timely return of clothing and property when notified by ACMH.
6. If a qualified mental health professional determines that 30- minute (or less frequent) observations are warranted for a prisoner, safety suits shall not be used on that prisoner.	Compliant	Current practice, use of safety suit and 30 minute or less frequent observations are done if determined by ACMH
<ol><li>Safety suits shall not be used as a tool for behavior management or punishment.</li></ol>	Compliant	Current practice. Safety suits are only used when necessary for the safety and security of the inmate.
O. Beds and Bedding		
Provision Requirement	Status	Status
1. All prisoners housed for more than four hours on suicide precautions and/or in an inpatient placement shall be provided with an appropriate bed, mattress, and bedding unless the prisoner uses these items in ways for which they were not intended (e.g., tampering or obstructing visibility into the cell). Such a determination shall be documented and shall be reviewed on a regular basis.	Compliant	<ul> <li>This is current practice. Those housed in safety cells in the booking area are moved to appropriate suicide resistant housing as soon as a bed/cell opens up.</li> <li>A work order has been approved for 16 additional suicide resistant cells on the lower tier of 3-West 200 pod. This will alleviate the reliance on safety and segregation cells.</li> </ul>
P. Discharge from Suicide Precautions		
Provision Requirement	Status	Status
<ol> <li>A qualified mental health professional shall complete and document a suicide risk assessment prior to discharging a prisoner from suicide precautions in order to ensure that the discharge is appropriate and that appropriate treatment and safety planning is completed.</li> </ol>	Compliant	Current custody practice.
3. Qualified mental health professionals shall provide clinical input regarding clinically appropriate housing placement (e.g., whether isolation is contraindicated for the prisoner) upon discharge. Custody and classification shall consider such clinical input in determining post-discharge placement and conditions of confinement. Once clinically discharged from suicide precautions, the prisoner shall be	Compliant	Current custody practice. This is accomplished with the input of Classification staff and ACMH.

promptly transferred to appropriate housing.				
Q. Emergency Response				
Provision Requirement	Status	Status		
1. The County shall keep an emergency response bag that includes appropriate equipment, including a first aid kit, CPR mask or Ambu bag, and emergency rescue tool in close proximity to all housing units. All custodial and medical staff be trained on the location of this emergency response bag and shall receive regular training on emergency response procedures, including how to use appropriate equipment.	Compliant	Those items are available in each facility.		
2. All custody and medical staff shall be trained in first aid and CPR.	Compliant	Current custody practice. Sworn staff receives CPR training every two years. It is part of our Advanced Officer Training (AOT) program.		
3. It shall be the policy of the County that any staff who discovers an inmate attempting suicide shall immediately respond, survey the scene to ensure the emergency is genuine, and alert other staff to call for medical personnel. Trained staff shall begin to administer standard first aid and/or CPR, as appropriate.	Compliant	Current practice.		
R. Quality Assurance and Quality Improvement				
Provision Requirement	Status	Status		
2. The County shall, in consultation with Plaintiffs' counsel, revise its in-custody death review policy and procedures. Reviews shall be conducted with the active participation of custody, medical, and mental health staff. Reviews shall include analysis of policy or systemic issues and the development of corrective action plans when warranted.	Compliant	Current practice.		
3. For each suicide and serious suicide attempt (e.g., requiring hospitalization), the County's Suicide Prevention Task Force shall review: 1) the circumstances surrounding the incident; 2) the procedures relevant to the incident; 3) all relevant training received by involved staff; 4) pertinent medical and mental health	Compliant	Current practice. The Suicide Prevention Task Force has been reestablished and has had several meetings.		

plant, medical or mental health services, and operational procedures.		
VIII. SEGF	REGATION/RE	STRICTIVE HOUSING
A. General Principles		
Provision Requirement	Status	Status
1. Prisoners will be housed in the least restrictive setting necessary to ensure their own safety, as well as the safety of staff, other prisoners, and the public.	Compliant	This is our current practice.
a) The County shall not place prisoners in more restrictive settings, including Segregation, based solely on a mental illness or any other disability. Prisoners will be housed in the most integrated setting appropriate to their individual needs.	Compliant	At the Main Jail we have implemented ADSEG classification review utilizing objective criteria and forms created with the assistance of DRC/PLO. Those placed in ADSEG are reviewed based on objective factors for segregation and not mental health status. At the Main Jail the female IOP program was expanded with 8 high security beds to better service the SMI population. RCCC has implemented several SMI program pods, where inmates housed in a single cell are only assigned based on ACMH recommendation and allowed program/recreation time with other inmates, minimum 17 hours a week. A high security IOP program has been implemented at RCCC with additional 24 male beds. This reduces reliance on restrictive housing for inmates who are hard to manage.
b) The County shall not place prisoners into Segregation units based solely on classification score.	Compliant	Several objective indicators are used to determine the appropriateness of segregation. Written documentation is required and we are working towards periodic review of justification for segregation. Inmates solely classified as "high" are not routinely segregated.
c) The County shall review the housing and restrictions of female prisoners classified as high security to ensure that this population is not subject to Segregation conditions of confinement.	Compliant	Current practice.
d) Specialized medical units (e.g., Main Jail 2 West Med/Psych, Main Jail 2 East) and mental health units (e.g., OPP, IOP, MHU, 2P) are not Segregation housing units. The County shall ensure that prisoners housed in these units receive daily access to out-of-cell time, telephones, showers, and other programs, services, and activities consistent with their classification and treatment plan.	Compliant	To provided needed programming custody staff on 2P is now 12hr day/7 days a week for better availability requested by ACMH. MJ leadership is still working on finding 2 additional deputy positions assigned on the night shift. 3-West IOP deputies provide needed staffing for daily access to programing consistent with this requirement. The MJ implemented a male OPP single celled housing unit with 30 beds on

2 The County shall not place a pricoper in Segregation units	Compliant	<ul> <li>3-East 100 Pod. The female IOP program was expanded with 8 high security beds to better service the SMI population.</li> <li>A similar high security IOP program has been implemented at RCCC with additional 24 male beds. SSO and ACMH have added staffing to provide better services to this population.</li> <li>RCCC has an open floor plan setting for medical housing with access to phones, showers, and yard. Our IOP housing units have constant programming which allows them to exceed the minimum out of cell time of 17 hours.</li> </ul>
2. The County shall not place a prisoner in Segregation units without first determining that such confinement is necessary for the safety of the staff, other prisoners, or the public. The County shall clearly document in writing the specific reason(s) for a prisoner's placement and retention in Segregation housing. The reason(s) shall be supported by clear, objective evidence. Prisoners will remain in Segregation housing for no longer than necessary to address the reason(s) for placement.	Compliant	With the assistance of Plaintiff's Counsel, ADSEG forms were created and are currently being utilized by SSO staff to comply with this requirement. Staff strives to use objective factors when determining segregation status of individual inmates.
3. The County shall not place the following prisoners in a Segregation setting unless necessary to address a serious risk of physical harm, and in such cases only for the minimum time necessary to identify an alternative appropriate placement:	Compliant	New ADSEG forms being utilized to ensure objective reasons for segregation status.
a) Prisoners with acute medical needs that require an inpatient level of care and/or daily nursing care;	Compliant	Current practice.
b) Prisoners who are pregnant, post-partum, who recently had a miscarriage, or who recently had a terminated pregnancy.	Compliant	Not codified in policy, however is our current practice as we now have regular collaboration with ACMH and review all inmates who are housed in segregation.

## **B.** Conditions of Confinement

Provision Requirement	Status	Status
1. The County will provide at least 17 hours of out-of-cell time per	Compliant	At the MJ, weekly out of cell time reports are distributed to supervisors
week for all prisoners, with the exception of prisoner's subject to		and managers to ensure compliance.
Administrative Segregation Phase I and Disciplinary Segregation in		RCCC has been able to meet the required out of cell time almost
accordance with this remedial plan. The County will monitor out-of-		consistently across housing units who are not in COVID 19
cell time, and if minimum out-of-cell time requirements are routinely		quarantine/isolation. Out of cell totals are monitored by the compliance
not being met at a particular facility or in a particular housing unit,		unit to ensure we are reaching the required totals.
the Sheriff's Department division commander or designee will review		

the situation and take appropriate steps to resolve the issue.		
a) The County shall implement a policy to document out-of-cell time provided to each prisoner. The County shall conduct monthly audits to ensure that prisoners have been provided the required treatment and recreation time out of cell. This data will be regularly reviewed as part of the County's Quality Assurance procedures.	Compliant	Out of cell time is monitored and recorded in the current ATIMS system. Reports are generated on a weekly basis, and checked for compliance. A Post Order regarding this topic has been approved. The officers are aware of the amount of out-of-cell time each classification of inmate is entitle to receive.
2. Out-of-cell time with the opportunity to exercise shall be provided to each prisoner seven (7) days per week, including outdoors/recreation time when feasible. The County shall offer out- of-cell time at appropriate times of day.	Compliant	Schedules have been created to ensure fair distribution of outdoor recreation.
3. The County shall modify its non-disciplinary Segregation policies and procedures to allow reasonable access to the following: (1) Personal phone calls for all prisoners, including at least five hours or three weekdays per week of phone access during normal business hours; (2) Education, rehabilitation, and other materials (e.g. writing implements, art supplies, tablets), for in-cell activities; (3) Personal and legal visiting; (4) Religious services; and (5) Commissary.	Compliant	<ul> <li>At MJ personal and legal visiting is unrestricted. With the reduction of ADSEG population out of cell time and phone time are in compliance. Once the majority of our 14 housing units set aside for COVID Intake Quarantine are converted back to GP, we will be able to provide more programs and access to non-disciplinary Segregated inmates.</li> <li>At RCCC phones are available during any out of cell time which for non- disciplinary segregation is 17 hours per week. RCCC does not have Administrative Segregation housing. The Post Order regarding this topic has been approved.</li> <li>As COVID restrictions lessen, Jail and RCCC Compliance Lieutenants will make policies related to the Consent Decree a priority to complete in 2023.</li> </ul>
a) The conditions and privileges described above shall be provided unless there is a specific safety or security issue preventing provision of such materials or the prisoner is subjected to disciplinary action.	Compliant	Current practice
4. Cell windows shall not be covered with magnetic flaps, towels, sheets, or any other visual barrier preventing visibility into and out of the cell, unless there is a specific security or privacy need that is documented, and then for only a period of time necessary to address such security or privacy need. This provision shall apply to all cells housing prisoners.	Compliant	Current practice
5. The County shall establish procedures so that all housing unit cells are searched and cleaned prior to a prisoner's placement in the	Compliant	The Post Order regarding this topic was approved. Current Practice

cell.		
<ol> <li>The County shall establish procedures to ensure that no prisoner is placed in a Segregation housing cell without a mattress and appropriate bedding.</li> </ol>	Compliant	Current practice.
C. Mental Health Functions in Segregation Units		
Provision Requirement	Status	Status
1. Segregation Placement Mental Health Review		
a) All prisoners placed in a non-disciplinary Segregation housing unit and all prisoners housed in a Disciplinary Detention unit shall be assessed by a qualified mental health professional within 24 hours of placement to determine whether such placement is contraindicated. All prisoners subjected to Disciplinary Segregation conditions for 72 hours in their general population housing unit (i.e., confined to cell 23 hours per day) shall also be assessed by a qualified mental health professional no later than the fourth day of such placement.	Compliant	Current practice. Custody staff notifies ACMH immediately after an inmate is moved to disciplinary housing.
b) Any decision to place prisoners with Serious Mental Illness in Segregation shall include the input of a qualified mental health professional who has conducted a clinical evaluation of the prisoner in a private and confidential setting (absent a specific current risk that necessitates the presence of custody staff), is familiar with the details of the available clinical history, and has considered the prisoner's mental health needs and history.	Compliant	<ul> <li>The need to place prisoners with SMI into segregation has been greatly reduced:</li> <li>Objective ADSEG Forms reduce unnecessary segregation</li> <li>The MJ implemented a male OPP single celled housing unit with 30 beds on</li> <li>3-East 100 Pod reduced those on ADSEG. The female IOP program was expanded with 8 high security beds to better service the SMI population.</li> <li>A similar high security IOP program has been implemented at RCCC with total of 48 male beds. SSO and ACMH have added staffing to provide better services to this population.</li> <li>MJ SSO and ACMH meets regularly to discuss confidential MH visits and troubleshoot non-compliance.</li> <li>RCCC has multiple SMI programs. Inmates in IOP and JBCT are not in segregation/restriction housing. Disciplinary housing is issued only with clearance from ACMH staff assigned to these programs. Consultation with SMI inmates and ACMH in these programs are confidential.</li> </ul>
d) If mental health or medical staff find that a prisoner has a Serious Mental Illness or has other contraindications to Segregation, that prisoner shall be removed from Segregation absent exceptional and exigent circumstances.	Compliant	We are working to meet compliance with feedback from plaintiff's counsel. At the MJ female inmates with SMI are removed from segregation and placed into IOP which has recently been expanded with 8 more beds on 3W100.

		A similar high security IOP program has been implemented at RCCC.		
2. Segregation Rounds and Clinical Contacts				
Provision Requirement	Status	Status		
a) Cell checks (to ensure that prisoners are safe and breathing) shall be conducted for all prisoners in Segregation at least every 30 ninutes, at staggered intervals. Completion of cell checks will be imely documented.	Compliant	Current practice. See POST ORDER HOUSING UNIT CHECKS		
b) A qualified mental health or medical professional shall conduct check-ins at least once a week, to assess and document the health status of all prisoners in Segregation, and shall make referrals as necessary. The check-in shall include a brief conversation with each orisoner, a visual observation of the cell, and an inquiry into whether the prisoner would like to request a confidential meeting with a mental health or medical provider. Steps shall be taken to ensure effective communication, as well as auditory privacy consistent with security needs. When a prisoner in Segregation requests a confidential meeting with a mental health or medical provider, or the medical or mental health professional identifies a mental health or medical need, staff shall make appropriate arrangements to include triage, examination and treatment in an appropriate clinical setting. In such cases, staff shall give the prisoner the opportunity to complete a health care request but will otherwise initiate a referral without requiring the prisoner to complete a request form.	Compliant	At the MJ and RCCC custody staff provides access to inmates for medical and mental health staff. No inmate is denied a request for access to medical or mental health care regardless of housing or classification. If an inmate request to see medical they can fill out a kite if it is not an emergency. If it is an emergency, officers notify medical or mental health. MJ SSO and ACMH meets regularly to discuss confidential MH visits and troubleshoot non-compliance. At the Main Jail additional booths are in the planning stages and will consist of plexiglass enclosures with doors situated in the indoor rec area of each housing unit. Some booths will have a partition for safety as well as security desk/chair. Funding and BSCC approval pending. SSO has purchased security desk/chair (same used at Santa Clara SO), which allows leg shackles to be secured. This allows clinicians to safely speak to higher security inmates in privacy without custody staff standing nearby.		

## 3. Response to Decompensation in Segregation

Provision Requirement	Status	Status
a) If a prisoner in Segregation develops signs or symptoms of mental illness where such signs or symptoms had not previously been identified, suffers deterioration in his or her mental health, engages in self-harm, or develops a heightened risk of suicide, the prisoner shall immediately be referred for appropriate assessment and treatment from a qualified mental health professional who will recommend appropriate housing and/or programming.		Objective ADSEG Forms reduce unnecessary segregation. With the reduction of COVID Intake Pods, inmates on 8-West who have been stepped down off ADSEG will be redistributed to other floors with less restrictions. The MJ implemented a male OPP single celled housing unit with 30 beds on 3-East 100 Pod reduced those on ADSEG. The female IOP program was expanded with 8 additional beds to better service the SMI population. A similar high security IOP program has been implemented at RCCC. SSO and ACMH have added staffing to provide better services to this

		population.
b) Jail staff shall follow a mental health recommendation to remove a prisoner from Segregation unless such removal poses a current safety risk that is documented. In such a case, the Commander or management-level designee shall be notified and staff shall work to remove the prisoner from Segregation and secure a placement in an appropriate treatment setting at the earliest possible time.	Compliant	Numerous former inmates who were housed in segregated units have been distributed to the following mental health housing units in collaboration with ACMH: The MJ implemented a male OPP single celled housing unit with 30 beds on 3-East 100 Pod reduced those on ADSEG. The female IOP program was expanded with 8 additional beds to better service the SMI population. A similar high security IOP program has been implemented at RCCC. SSO and ACMH have added staffing to provide better services to this population.
D. Placement of Prisoners with Serious Mental Illness in Segregation	n	
Provision Requirement	Status	Status
<ol> <li>Prisoners with a mental health condition meeting criteria for placement in a Designated Mental Health Unit (2P, IOP, OPP) will not be placed in Segregation, but rather will be placed in an appropriate treatment setting – specifically, the inpatient unit or other Designated Mental Health Unit providing programming as described in Exhibit A-2.</li> </ol>	Compliant	Numerous former inmates who were housed in segregated units have been distributed to the following mental health housing units in collaboration with ACMH: The MJ implemented a male OPP single celled housing unit with 30 beds on 3-East 100 Pod reduced those on ADSEG. The female IOP program was expanded with 8 additional beds to better service the SMI population. A similar high security IOP program has been implemented at RCCC. SSO and ACMH have added staffing to provide better services to this population. There sometimes is an objective reason or need to keep individuals separated from other inmates for safety or security reasons. Individuals are integrated into small groups for treatment whenever feasible to prevent segregation. Segregation is never based on SMI.
2. In rare cases where a prisoner with a mental health condition meeting criteria for placement in a Designated Mental Health Unit presents an immediate danger or significant disruption to the therapeutic milieu, and there is no reasonable alternative, such a prisoner may be housed separately for the briefest period of time necessary to address the issue, subject to the following:	Compliant	Current Practice and in collaboration with ACMH. Rarely ever used. Often between the APU or IOP units, segregation is not needed.
<ul> <li>The prisoner shall receive commensurate out-of-cell time and programming as described in Exhibit A-2 (including for IOP and OPP,</li> </ul>	Partial Compliance	We are working to meet compliance with feedback from plaintiff's counsel. At both facilities, IOP will no longer remove patients that are disruptive

<ul> <li>10 hours/week of group treatment/structured activities, 7</li> <li>hours/week unstructured out-of-cell time, weekly individual clinical contact) with graduated programming subject to an individualized Alternative Treatment Program.</li> <li>iv. Privileges commensurate with the Designated Mental Health Unit program, unless modified in an Alternative Treatment Program based on individual case factors that are regularly reviewed.</li> <li>v. Daily opportunity to shower.</li> <li>3. A prisoner with Serious Mental Illness requiring restraints (e.g.,</li> </ul>	Compliant Compliant Compliant	<ul> <li>without clinical assessment and agreement by ACMH. When patients are moved, they are monitored by ACMH through case management.</li> <li>Staff now has more options with the MJ single celled OPP pod, expanded female IOP program and RCCC's 48 bed male high security IOP unit.</li> <li>Inmates in DMHUs housed without a cellmate receive program and recreation time with other inmates. Incentives programs are utilized as advised by ACMH staff. They generally exceed the 17-hour minimum per our weekly reports. ACMH determines when an inmate in these housing facilities must be housed in a solitary cell. Custody has deferred all decisions related to property and privileges to ACMH unless deemed a safety or security risk which will be documented with articulable facts.</li> <li>Currently 2 dedicated deputies are assigned to the Acute Psychiatric Unit (2P) to facilitate programing during the day. Recently their schedule has changed to 12hr day/7 days a week for better availability requested by ACMH. MJ leadership is planning to augment with 2 additional deputies assigned on the night shift in the near future. We are working to meet compliance with feedback from plaintiff's counsel.</li> <li>Current practice. Hygiene opportunities are available during any recreation time and incentivized in some programs</li> </ul>
handcuffs, belly chains, etc.) shall not be denied clinically indicated group or individual treatment due to security factors, absent exceptional circumstances that are documented. Prisoners with Serious Mental Illness housed in Segregation who require restraints when out of cell shall have the opportunity to work their way out of restraints through graduated programming subject to an individualized Alternative Treatment Program. <b>E. Administrative Segregation</b>		
Provision Requirement	Status	Status
1. Use of Administrative Segregation	Status	The MJ has implemented ADSEG forms created in collaboration with
		Plaintiff's Counsel to objectively determine if an individual should be classified in ADSEG status. There forms are also used to objectively determine if continued ADSEG classification is appropriate consistent with this section.

a) Only the Classification Unit can assign a prisoner to Administrative Segregation.	Compliant	Current practice.	
b) The County may use Administrative Segregation in the following circumstances:			
i. Objective evidence indicates that a prisoner participated in a recent assault and the assaultive behavior involved an assault on staff or visitors, serious injury, use of a weapon, gang removals, or multiple prisoner assaults. Mutual combat situations that do not otherwise qualify for Administrative Segregation are excluded.	Compliant	At the Main Jail we have implemented ADSEG classification review utilizing objective criteria and forms created with the assistance of DRC/PLO. Those placed in ADSEG are reviewed based on objective factors for segregation. SSO continues to move towards compliance with input from Plaintiff's Counsel. While many inmates have been stepped down to GP they remain on floor 8-West. SSO agrees 8-West objectively appears to be a segregated housing unit. With the reduction of COVID Intake Pods, inmates on 8-West who have been stepped down off ADSEG will be redistributed to other floors with less restrictions.	
ii. During a brief investigative period not to exceed ten days while Classification staff attempts to verify the need for Protective Custody or while the prisoner is awaiting transfer to another facility.	Compliant	We are working to meet compliance with feedback from plaintiff's counsel. More serious investigations, such as sexual assault, may take longer to conclude causing segregation to go beyond 10 days.	
c) The Compliance Commander shall have the authority to place prisoners in Administrative Segregation under the following circumstances:			
<ul> <li>The prisoner poses an extraordinary safety risk and no other housing unit is sufficient to protect the prisoner from harm;</li> </ul>	Compliant	Current practice.	
ii. The prisoner has failed to integrate into a lesser restrictive housing setting because of repeated and recent history of assaultive behavior or current threats of violence associated with being in a lesser restrictive setting; or	Compliant	Current practice.	
iii. Objective evidence indicates that the prisoner attempted to escape or presents an escape risk.	Compliant	Current practice.	
2. Notice, Documentation, and Review of Administrative Segregation Designations			
Provision Requirement	Status	Status	
<ul> <li>a) The Classification Unit shall document the rationale for designating a prisoner for Administrative Segregation in the classification file using objective evidence. For prisoners younger than 24, the Classification Unit shall consider the prisoner's age as a mitigating factor when assigning the prisoner to Administrative Segregation.</li> </ul>	Compliant	Current practice as age is a potential mitigating factor to classification as an Administrative Segregation inmate. The Post Order regarding this topic has been approved.	

a) The Classification Unit shall document the rationale for	Compliant	Current practice as age is a potential mitigating factor to classification as
designating a prisoner for Administrative Segregation in the		an Administrative Segregation inmate. The Post Order regarding this topic
classification file using objective evidence. For prisoners younger than		has been approved.
24, the Classification Unit shall consider the prisoner's age as a		
mitigating factor when assigning the prisoner to Administrative		
Segregation.		
b) Classification shall attempt to down-class prisoners to a lesser	Compliant	Current practice.
restrictive housing setting at the earliest possible opportunity,		
consistent with safety and security.		
c) County shall provide prisoners in Administrative Segregation with	Compliant	Current practice at RCCC and Main Jail
a written notice within 72 hours of the prisoner's initial placement in		
Administrative Segregation, explaining the reasons for the prisoner's		
Administrative Segregation designation and how the prisoner may		
progress to a lesser restrictive housing setting.		
d) Prisoners housed in Segregation units will, at least every (30)	Compliant	Current practice
days, receive face-to-face interviews in a private out-of-cell setting,		
consistent with individual security needs, to discuss progress and		
compliance with their individual case plan as part of a classification		
review. Consideration will be given to their mental health and to their		
appropriateness for transfer to a less restrictive setting.		
e) The Compliance Commander or higher-ranked officer will review	Compliant	Current practice
and approve the decision to designate a prisoner for Administrative		
Segregation for longer than 15 days.		
f) The County shall document the reason the prisoner is retained in	Compliant	Current practice
the same Administrative Segregation Phase. The prisoner will be		
given written notice of the reasons the prisoner is being retained in		
the same Phase of Administrative Segregation and what conduct the		
prisoner is required to exhibit to progress to a lesser restrictive		
housing setting.		
g) The Compliance Commander or higher-ranked officer must	Compliant	Current practice
approve the continued retention of a prisoner in Administrative		
Segregation for longer than 90 days, and the Compliance Commander		
or higher-ranked officers must reauthorize such placement at least		
every 90 days thereafter.		
3. Administrative Segregation Phases		

Provision Requirement	Status	Status
<ul> <li>The County shall develop and implement a phased system for prisoners designated as Administrative Segregation to achieve a lesser restrictive housing setting.</li> </ul>	Compliant	Current practice
b) Administrative Segregation Phase I:		
i. This is the most restrictive designation for prisoners in Administrative Segregation.		
ii. Prisoners shall be offered a minimum of one hour per day out of cell time for a total of seven hours per week.	Compliant	Current practice
iii. Prisoners shall be offered an opportunity for Out-of-Cell Activities for at least five of the seven hours per week.	Compliant	Current practice
<ul> <li>Prisoners shall not remain in Phase I for longer than 15 days unless the prisoner engages in new conduct warranting retention in Administrative Segregation as specified in Section VIII.E.1.b.</li> </ul>	Compliant	Current practice
c) Administrative Segregation Phase II:		
a) Prisoners shall be offered a minimum of 17 hours of out of cell time per week.	Compliant	Current practice at RCCC and NMJ, monitored with weekly reports through ATIMS . Except for those subject to COVID-19 isolation procedures.
<ul> <li>b) Prisoners shall be offered an opportunity for Out-of-Cell Activities for at least 10 of the 17 hours per week.</li> </ul>		Current Practice. Except for those subject to COVID-19 isolation procedures.
c) Prisoners shall be offered the opportunity to program in groups of two to four prisoners, unless pairing with another prisoner is not possible for safety or security reasons, and those reasons are documented by the County.	Compliant	Current Practice subject to COVID-19 Isolation/Quarantine.
d) The County shall develop a program of incentives for good behavior.	Partial Compliance	Plans in place to identify low cost incentives, including eating meals
e) Prisoners shall not remain in Phase II for longer than 30 days unless the prisoner commits a serious behavioral violation while in Administrative Segregation: fighting; threatening staff or other	Compliant	outside of cells and lower restrictive housing. Current practice
prisoners; resisting or delaying an order from staff that impedes Jail operations (e.g., failure to lock down); refusing to submit to a search of person or property; destroying or damaging Jail property		
(excluding property issued to a prisoner and/or minor defacing of property or destruction of low-value property) or facilities; possessing contraband that implicates safety or security (e.g., weapons, razors,		

unauthorized medication, but not extra clothing, commissary items,	
or food); cell flooding; tampering with cell locking mechanisms or	
other security features (e.g., cameras); and/or sexual	
activity/harassment. In the event a prisoner engages in a serious	
behavioral violation, the conduct will be referred to the Classification	
Sergeant or higher-ranking officer, who shall have the discretion to	
extend the prisoner's Phase II time by 15 days, and shall develop an	
individual behavioral management plan, if one does not yet exist, for	
the prisoner.	
F. Protective Custody	

Provision Requirement	Status	Status
1. When a prisoner faces a legitimate threat from other prisoners, the County will seek alternative housing, by transferring the threatened prisoner to the general population of another facility or unit, or to a special-purpose housing (Protective Custody) unit for prisoners who face similar threats.	Compliant	Current Practice. Inmates who face threats from other inmates are transferred to other housing units of the same classification and not automatically classed to a higher security level.
2. The County will not operate Protective Custody units with Segregation-type conditions of confinement. Prisoners placed in Protective Custody shall have the same programs and privileges as general population prisoners, absent exceptional circumstances that are documented.	Compliant	We are working to meet compliance with feedback from plaintiff's counsel. RCCC currently has re-entry programs for PC classifications and dorm style housing units with open dayroom. At the Main Jail, protective custody inmates are generally housed on 4- West with access to privileges consistent with general population. As we strive to meet compliance adjustments can be made to individual needs, housing location, and program availability to better serve this population.
3. The County shall create a policy that describes the process and criteria for placement of prisoners into Protective Custody. The County shall consult with Plaintiffs to develop such a policy.	In Process	Policy yet to be developed.
4. Prisoners who are lesbian, gay, bisexual, transgender, or intersex (LGBTI) or whose appearance or manner does not conform to traditional gender expectations should not be placed in Segregation or Protective Custody solely on the basis of such identification or status, or because they are receiving gender dysphoria treatment.	Partial-Compliance	We are working to meet compliance with feedback from plaintiff's counsel.
a) When a prisoner who is LGBTI or gender nonconforming faces a legitimate threat, the County shall identify alternative housing, with conditions comparable to those of general population. Privileges and	Partial-Compliance	We are working to meet compliance with feedback from plaintiff's counsel.

out-of-cell time for this population will be documented and regularly		
reviewed by supervisory level staff to ensure appropriate housing,		
out-of-cell-time, and related conditions for this group of prisoners.		
b) In deciding whether to assign a transgender or intersex prisoner	Compliant	Current practice.
to a facility or program for male or female prisoners, the County shall		
consider on a case-by-case basis whether a placement would ensure		
the prisoner's health and safety, and the health and safety of other		
prisoners, giving serious consideration to the prisoner's own views.		
c) Jail staff will receive training on the unique issues of managing	Partial-Compliance	A lesson plan and PowerPoint has been implemented for the topic of
transgender prisoners, with refresher training at least bi-annually.		Cultural Awareness, which covers managing transgender prisoners. This
		training has been provided in the Adult Corrections Officer Supplemental
		Core Course starting 2021 with all new hires. This course will be
		transitioned into an online bi-annual refresher training.
5. For prisoners who are LGBTI or whose appearance or manner	Compliant	Current practice. Statement of preference form completed by TGNI
does not conform to traditional gender expectations, the County shall		prisoners allowing them to request the gender of searching officer.
identify the prisoner's preferred gender of jail staff who will perform		
searches of the prisoner. The County shall honor the request except		
in exigent circumstances when doing so is not possible.		
C Dissiplinemy Conversion	•	•

## G. Disciplinary Segregation

Provision Requirement	Status	Status
1. The County will not place a prisoner in disciplinary housing	Compliant	Current practice.
pending investigation of, and due process procedures for, an alleged		
disciplinary offense unless the prisoner's presence in general		
population would pose a danger to the prisoner, staff, other prisoners		
or the public.		
2. The County will adhere to a discipline matrix, developed in	Compliant	Current practice.
consultation with Plaintiffs, that clearly defines when disciplinary		
housing may be imposed.		
3. Prisoners who are found to have violated disciplinary rules	Compliant	Current practice. If an inmate's discipline warrants a segregation he/she
following due process procedures will be placed in Segregation only		will be moved to that housing and it is documented.
after the County has determined that other available disciplinary		
options are insufficient, with reasons documented in writing.		
4. The denial of out-of-cell time for more than four (4) hours will	Compliant	Current Practice. All Shift Supervisors and Watch Commanders have been
not be imposed as a sanction absent a formal disciplinary write-up		notified any denial of out of cell time for more than four (4) hours requires
and due process hearing.		a due process hearing.

5. Prisoners serving a Disciplinary Segregation term shall receive at	Compliant	Current Practice. We have been continuously messaging out-of-cell times
least seven (7) hours per week of out-of-cell time. Out-of-cell time		to include Disciplinary Segregation. This is monitored weekly by the
with the opportunity to exercise shall be provided to each prisoner		Compliance Units.
one (1) hour a day, seven (7) days per week.		
6. Prisoners in Disciplinary Segregation shall, absent an	Compliant	Current practice
individualized assessment of security risk that is documented be		Numerous books, recommended by Plaintiff's Counsel, have been
provided at least one book (which prisoners may regularly exchange),		purchased. Book exchange is available daily and upon request.
legal documents, hygiene materials, legal phone calls, and legal visits.		
7. No Disciplinary Segregation term for non-violent rules violations	Compliant	Current practice. SEE DISCIPLINARY SEGREGATION POST ORDER
will exceed 15 days.		As COVID restrictions lessen, Compliance Lieutenants will make policies
		related to the Consent Decree a priority to complete in 2023.
8. The County will, in consultation with Plaintiffs' counsel, modify	Compliant	Current practice, contained in Discipline Housing Post Order.
its inmate discipline policy and practice to limit placements in		
Disciplinary Segregation conditions to no more than 15 days, absent		
cases of serious violations stemming from distinct incidents and with		
Watch Commander-level approval.		
9. No prisoner shall be placed in Disciplinary Segregation for more	Compliant	Current practice, contained in Discipline Housing Post Order.
than 30 consecutive days.		
10. If after a Disciplinary Segregation term, Jail staff, with the input of	Compliant	Current practice. SEE DISCIPLINARY SEGREGATION POST ORDER
a mental health clinician, determine that the prisoner cannot safely		
be removed from Segregation, placement on Administrative		
Segregation status may occur only subject to the process set forth in		
Section VIII.E.		
11. Once a prisoner has been moved out of Disciplinary Segregation,	Compliant	Current practice, contained in Discipline Housing Post Order.
that prisoner shall not be placed back into Disciplinary Segregation		
absent (a) a new incident warranting discipline, and (b) completion of		
all mental health review procedures required for new Segregation		
placements.		
H. Avoiding Release from Jail Directly from Segregation		
Provision Requirement	Status	Status
1. The County will avoid the release of prisoners from custody	Compliant	We are working to meet compliance with feedback from plaintiff's counsel.
directly from Segregation-type housing, to the maximum extent	-	This has been added to Administrative Segregation Post Order
possible.		
2. If a sentenced prisoner housed in Segregation has an upcoming	Partial-Compliance	We are working to meet compliance with feedback from plaintiff's counsel.
expected release date (i.e. less than 120 days), the County will take		

and document steps to move the prisoner to a less restrictive setting,		
consistent with safety and security needs. If Segregation becomes		
necessary during this time, the County will provide individualized		
discharge planning to prepare the sentenced prisoner for release to		
the community.		
I. No Food-Related Punishment		
Provision Requirement	Status	Status
1. The County shall modify its policy and take steps to ensure that the denial or modification of food is never used as punishment. The County shall eliminate use of "the loaf" as a disciplinary diet. Nothing in this paragraph shall be read to preclude the County from denying a prisoner use of the commissary.	Compliant	Current practice.
J. Restraint Chairs		
Provision Requirement	Status	Status
1. Restraint chairs shall be utilized for no more than six hours.	Compliant	Current practice.
2. The placement of a prisoner in a restraint chair shall trigger an "emergent" mental health referral, and a qualified mental health	Compliant	Current practice.
professional shall evaluate the prisoner to assess immediate and/or		
long-term mental health treatment needs.		
3. The opinion of a qualified medical professional on placement	Compliant	Current practice.
and retention in a restraint chair will be obtained within one hour	·	
from the time of placement.		
IX. QUALITY ASSURANCE SYSTEMS FOR HEALTH CARE TREATMENT		
A. Generally		
B. Quality Assurance, Mental Health Care		
C. Quality Assurance, Medical Care		