

Jail Population Reduction Plan

Quarterly Status Report

2023
Q1

Background

On December 8, 2022, the Board of Supervisors approved the County's [Jail Population Reduction Plans](#). A numbered list of the Jail Population Reduction Plans is included as Exhibit A.

The Jail Population Reduction Plans are based on ten recommendations identified in [Kevin O'Connell's May 2022 Sacramento County Jail Study](#). O'Connell's recommendations for deflection and diversion are grouped into two categories: 1) reducing jail admissions; and 2) reducing lengths of stay and returns to custody. Building on the ten recommendations within the two categories, the County's implementation plans include 18 programs and/or services already funded and being implemented, as well as 15 recommended program and service expansions. When fully implemented, it is estimated the Jail Population Reduction Plans will reduce the jail's average daily population (ADP) by at least 600. Exhibit B provides a breakdown of the O'Connell recommendations with anticipated ADP reduction impacts and connections to the Jail Population Reduction Plans.

Due to the complexity of multi-agency coordination necessary to implement all 15 program and service expansion plans, full implementation is expected to take several years. The County's Public Safety and Justice Agency committed to continually updating the Jail Population Reduction Plans and publishing quarterly reports on implementation status and progress.

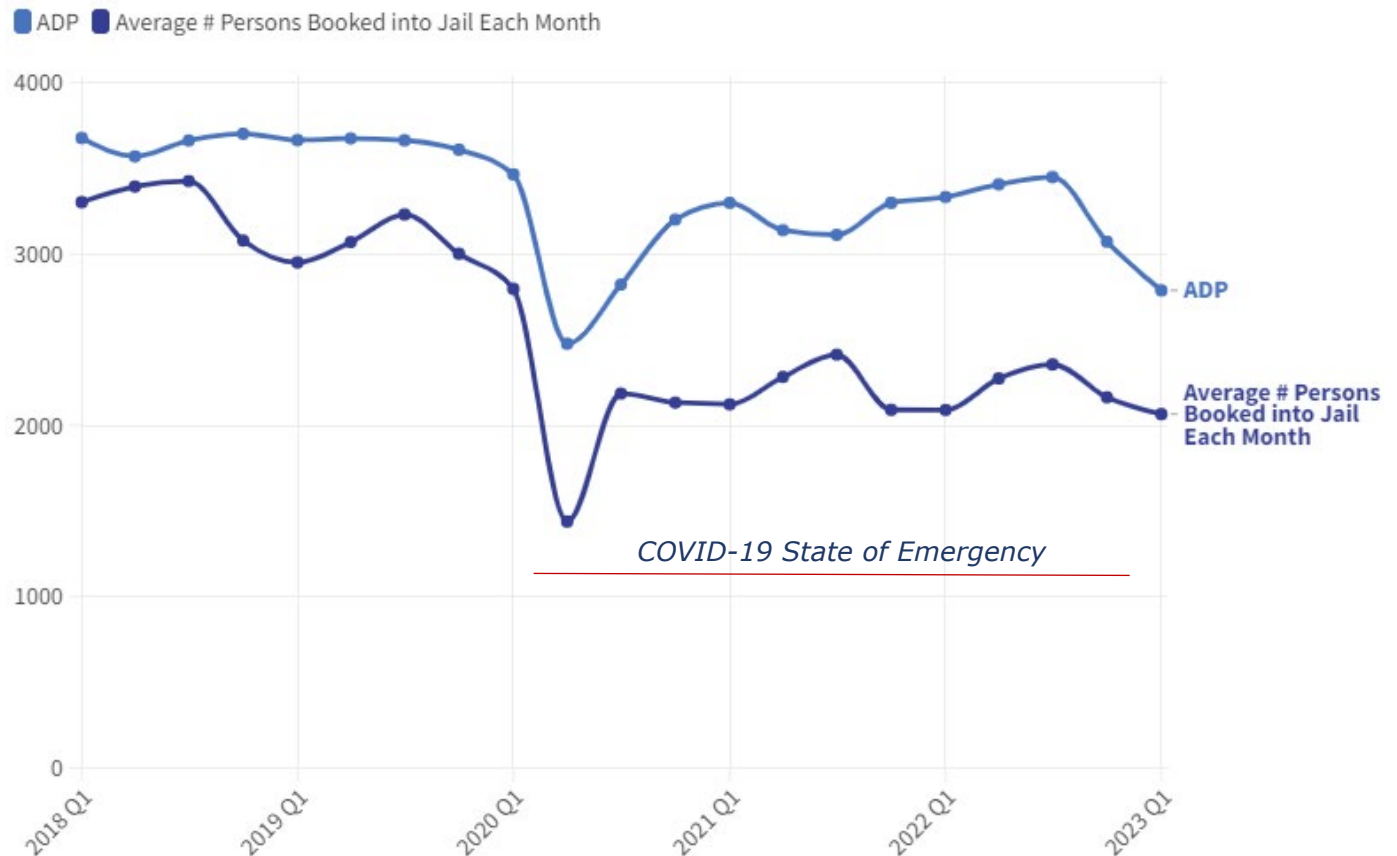
This report reflects the progress demonstrated toward the implementation of plans during the first quarter of calendar year 2023 (January 1, 2023 – March 31, 2023). This report also includes some activities from November and December of 2022 that were unavailable when the Jail Population Reduction Plans were submitted for approval.

Overall Progress Toward Reducing the Jail Population

Based on data provided by the Sacramento County Sheriff's Office Jail Profile Survey reports, the average daily population (ADP) and number of persons booked each month have both declined over the past five years (Q1 2018 to Q1 2023). During this timeframe, the ADP declined approximately 24%, while the number of persons booked per month declined approximately 37%. Figure 1 shows ADP and persons booked into jail each month for each quarter of 2018-2023.

Figure 1: ADP and Jail Bookings 2018-2023

Average Daily Population (ADP) and Jail Bookings Over Time Quarterly Averages 2018-2023



The ADP identified in O'Connell's Sacramento County Jail Study was 3,219, which relied upon data from 2021. O'Connell's report notes this sample was taken while the jail system was experiencing significant impacts from the COVID-19 pandemic and it was unclear to what extent the ADP may increase as the state of emergency resolves.

The ADP for the first quarter of 2023 was 2,788, indicating a decrease in ADP of 431. As the overall goal of the Jail Population Reduction Plans is to reduce the ADP of the jail system by at least 600, it is clear that the County’s collaborative efforts to reduce the jail population while still supporting and maintaining public safety are working and achieving positive results.

It is important to note that during Q1 of 2023, additional factors impacted the ADP. Winter storms in January resulted in evacuation of the Rio Cosumnes Correctional Center. Additionally, the March rollout of the ATIMS inmate management software, a necessary upgrade to meet other Mays Consent Decree requirements, likely resulted in fewer jail bookings due to extended wait times during the initial launch.

Progress Toward Implementation of Individual Jail Population Reduction Plans

Table 1 describes the progress made toward implementing each of the itemized Jail Population Reduction Plans. Plans are identified as Not Yet Implemented, Partially Implemented, and Fully Implemented. Fully Implemented items will continue to be monitored and assessed for expansion and improvement opportunities. Additionally, the table provides a brief update with notable progress made during the reporting period and any known barriers or obstacles to implementation.

Progress made by plans involving a working group (9-12, 14-16, 19-23) are described in a separate section, beginning on page 8.

Table 1: Individual Plan Progress Q1

Description	Plan #	Status	Update
Crisis Receiving for Behavioral Health (CRBH)	1	Fully Implemented	This program has a 20 bed capacity, but is currently underutilized. Staff are working to encourage additional referrals from law enforcement.
Sacramento County Mental Health Treatment Center (MHTC)	2	Fully Implemented	Expanded to 24/7 for law enforcement drop-off of 5150 holds.
Mental Health Urgent Care Clinic (MHUCC)	3	Fully Implemented	Hours expanded to 24/7 in December 2022.

Description	Plan #	Status	Update
Mobile Crisis Support Teams (MCSTs)	4	Partially Implemented	Funding is in place for 11 teams; currently operating 6 teams due to staffing shortages for mental health counselors.
988 Suicide & Crisis Lifeline	5	Fully Implemented	As of July 2022, 24/7 services are available by phone call or text to 988 or through online chat at 988lifeline.org .
Community Wellness Crisis Response Team	6	Partially Implemented	Insufficient candidate interest to staff a 24/7 call center and response team; working to leverage multi-partnership collaboration with existing community partners providing similar services. Name changed in February 2023. There was a soft launch of this program in March 2023 with limited operations.
Community Outreach Recovery Empowerment (CORE) Centers	7	Partially Implemented	All CORE Centers are funded and rollout is ongoing; all are expected to be operational by June 2023. As of March 15, 2023, 8 of 11 CORE Centers are open and operating.
Assisted Outpatient Treatment (AOT/Laura's Law)	8	Partially Implemented	AOT program began accepting referrals on February 14, 2023. Rollout is in progress; quarterly community meetings are anticipated to begin in April 2023.
Federal Contract Reduction	13	Fully Implemented	Jail Profile Survey data comparing February 2022 to February 2023 demonstrated an ADP reduction of 222 by reducing the federal contract.
Expand Adult Day Reporting Center (ADRC) locations and/or other jail alternatives	17	Partially Implemented	One of three ADRC's in the process of relocation. Consideration for an additional ADRC is being explored.

Description	Plan #	Status	Update
Murphy's Subacute Placement	18	Fully Implemented	A contract was executed with California Psychiatric Transitions for up to 10 beds in January 2023; three beds are currently in use.
Implement an automated court reminder system	24	Partially Implemented	Probation provides automated court reminders for Probation monitored pretrial clients. Staff are exploring providing this service to additional defendants who are in the community pending pretrial court proceedings.
Expand warrant diversion efforts	25	Partially Implemented	Probation developed criteria and protocol updates for specific types of warrants to minimize booking for noncompliance/technical violation warrants. Further work is ongoing with other agencies to examine and develop protocol updates to divert warrants through other means.
Utilize expanded non-detention Violation of Probation (VOP) criteria	26	Partially Implemented	Probation updated VOP practices so specific types of violations can be addressed without use of jail.
Improve connections to services and resources prior to and during jail discharge processes	27	Partially Implemented	The State pushed back the original planned launch date of CalAIM's Justice-Involved Pre-Release Services from July 1, 2023 due to a delay in approval of California's 1115 Waiver, complexity of the policy proposal, and need to work through operational requirements,. Correctional facilities will be required to go-live with pre-release services no sooner than April 1, 2024, and no later than March 31, 2026.

Description	Plan #	Status	Update
<i>Continued: Improve connections to services and resources prior to and during jail discharge processes</i>	27	<i>Partially Implemented</i>	Sacramento Covered offers reentry, health, and housing supports through its community café at 724 7 th Street; due to staffing limitations, Sacramento Covered services are available on an appointment-only basis.
Sheriff's Reentry Services	28	Partially Implemented	Limited number of sentenced inmates available to participate in reentry programming; need for a mental health clinician; employment readiness contractor vacancy; and poor/limited facilities for CBO contractors who provide reentry programming.
Forensic Full Service Partnership (FSP)	29	Fully Implemented	There are twelve FSP outpatient service providers to address high intensity specialty mental health service needs within the County Adult Behavioral Health Service Continuum.
Evaluate and expand expungement resources and services	30	Partially Implemented	Public Defender's post-conviction relief program has a backlog of 1,600 cases with new requests for assistance every day. SB 731 (going into effect July 1, 2023) will extend automatic and petition-based record relief for some.
Commit to a partnership with Superior Court for expediting the court process	31	Not Yet Implemented	Indigent Defense (Public Defender/Conflict Criminal Defender) identified a need for additional attorneys to represent clients at preliminary hearings and trials to resolve criminal cases sooner, divert or release clients to work program, and transfer sentenced inmates to CDCR more quickly.

Description	Plan #	Status	Update
Community Input from County Committees and Advisory Boards	32	Partially Implemented	The Public Safety and Justice Agency (PSJA) continues to participate in meetings with community representatives, including the Community Review Commission (monthly), PSJA Advisory Committee (quarterly), Community Corrections Partnership (bimonthly), and the Community Corrections Partnership Advisory Board (monthly). As several of these bodies are in their first year, the PSJA continues to evaluate how to better engage with and capture community input.
Improve and streamline county-wide data sharing and transparency	33	Partially Implemented	Jail ADP Dashboard posted to Sheriff's Transparency webpage in December 2022. County released RFP's in February and March 2023 for a Development and Implementation Consultant and System Solution Vendor for the Social Health Information Exchange (SHIE). Sheriff's Office deployed a new Jail Inmate Management System, ATIMS in March 2023, to improve data sharing with Health Services and other partners, consistent with requirements of the Mays Consent Decree. Staff are working to identify and resolve issues stemming from changes applied through the ATIMS deployment.

Progress Made by Working Groups

In the Jail Population Reduction Plans document, plans 11, 12, 14, and 19 identified the use of a working group to evaluate particular issues and recommend solutions. Since the Jail Population Reduction Plans were approved, staff determined that the expansion of pretrial release efforts (Plans 15 and 16) would also be best supported through an already existing working group.

Additionally, some of the working groups are well-equipped to incorporate support for other plan items. Plans 9 and 10 will continue to be addressed through the working group for Plan 11. Plans 21-23 will be supported by the working group for Plan 19. Where feasible, staff have leveraged existing working groups and multi-disciplinary team collaborations for implementing these efforts.

Law Enforcement Coordination for Booking Alternatives Working Group

- **Plan #:** 9-11
- **Collaborators:** District Attorney's Office, Public Safety and Justice Agency, Sacramento Police Department, Sheriff's Office, Social Services Agency
- **Meetings Held:** 2
- **Progress:**
 - Determined working group membership.
 - Identified areas of focus: 1) Field cite and release options, 2) efforts for reducing "quicks" (individuals booked into jail and released prior to moving to housing units), and 3) connections to care/linkages to services as an alternative to booking.
 - Next steps include exploring additional warrant clearance options for public counters to reduce bookings and developing up-to-date resource guide with law enforcement drop-off options.

Integrated Resource Center (IRC) Working Group

- **Plan #:** 12
- **Collaborators:** Community Member (Public Safety and Justice Agency Advisory Committee Member), Department of Human Assistance, Department of Health Services, Department of Homeless Services and Housing, District Attorney's Office, Probation, Public Defender, Public Safety and Justice Agency, Sacramento Police Department, Sheriff's Office
- **Meetings Held:** 1

- **Progress:**
 - Determined working group membership and introduced Integrated Resource Center concept
 - Determined 711 G Street (location of the Jail Diversion Treatment and Resource Center) has inadequate space and structure to provide law enforcement drop-offs and other IRC features.
 - The working group will meet again in May 2023 to identify existing resources available in the County and service gaps that could be filled by an Integrated Resource Center (IRC) or other collaboration.

Risk and Needs Assessment Working Group

- **Plan #:** 12
- **Collaborators:** Community Member (Public Safety and Justice Agency Advisory Committee Member), District Attorney's Office, Department of Human Assistance, Department of Health Services, Department of Homeless Services and Housing, Probation, Public Defender, Public Safety and Justice Agency, Sacramento Superior Court, Sheriff's Office
- **Meetings Held:** None
- **Progress:**
 - The Risk and Needs Assessment Working Group will build on Sacramento County's Mental Health Workgroup screening and assessment efforts.
 - A kick-off meeting will be held in April or May 2023, pending confirmation of scheduling by working group members.

Pretrial Services Working Group

- **Plan #:** 15-16
- **Collaborators:** Conflict Criminal Defender, District Attorney's Office, Probation, Public Defender, Public Safety and Justice Agency, Sacramento Superior Court, Sheriff's Office
- **Meetings Held:** 1
- **Progress:**
 - Leveraging Superior Court's Pretrial Program Work Group
 - The PSJA is working to expand and enhance current pretrial services developed through the existing working group with continued operational assessment and support in partnership with Sacramento Superior Court.

- Further development and implementation of the plans 15-16 pretrial services expansion will require approval of additional county funding in FY 2023-24.

Diversion and Collaborative Courts Working Group

- **Plan #:** 19-23
- **Collaborators:** Conflict Criminal Defender, Department of Health Services, District Attorney’s Office, Probation, Public Defender, Public Safety and Justice Agency, Sacramento County Sheriff’s Office, Sacramento Superior Court
- **Meetings Held:** None
- **Progress:**
 - PSJA is working to leverage existing working groups focused on operations of Collaborative Court and Diversion programs.
 - Information regarding existing working group activities and meetings with key partners are underway to determine the best approach for implementation of plans 19-23. The PSJA aims to effectively build on current progress and if appropriate, integrate plans 19-23 into existing workgroup efforts.

Measuring Success

The primary objective of Jail Population Reduction Plans is to reduce the ADP of the jail system by at least 600. The strategies driving this effort involve reducing jail bookings, reducing lengths of stay in custody, and reducing returns to custody. In addition to ADP and booking data included in this report, future quarterly status reports will incorporate additional data elements on Sacramento County Jails’ length of stay and returns to custody. Return to custody data is not readily available and a report will be developed to track, analyze, and report on this measure.

Annually, reporting on these four key areas (ADP, bookings, length of stay, and returns to custody) will be expanded to include demographic data where feasible (race/ethnicity, gender, age, zip code, housing status), as well as a breakdown of the ADP that is sentenced and unsentenced. Furthermore, on an annual basis, this report will be supplemented with data on individual plan items. Table 2 includes a list of proposed metrics by plan. These proposed metrics were developed with input from the community, including members of the Public Safety and Justice Agency Advisory Committee and Community Corrections Partnership Advisory Board, as well as the Community Health and Justice Project Blueprint, and serve as a starting point for this work.

When possible, programs and services are encouraged to collect and share demographic information. Additional information, such as program costs, staffing, use of community-based organizations, may also be requested and included.

Table 2: Proposed Metrics for Select Jail Population Reduction Plans

Plan #	Description	Proposed Metrics
1	Crisis Receiving for Behavioral Health (CRBH)	# of Clients Served, # of LEA Referrals by Agency, Disposition/Discharge Status, # of Treatment Referrals
2	Sacramento County Mental Health Treatment Center (MHTC)	# of Clients Served, # of LEA Drop-Offs by Agency
3	Mental Health Urgent Care Clinic (MHUCC)	# of Clients Served, # of LEA Drop-Offs by Agency
4	Mobile Crisis Support Teams (MCSTs)	# of Individuals Served, Disposition Status
5	988 Suicide & Crisis Lifeline	# of Individuals Served, # of Transfers to 911, # of Referrals to CWRT
6	Community Wellness Crisis Response Team	# of Individuals Served
7	Community Outreach Recovery Empowerment (CORE) Centers	# of Individuals Served, # of Individuals Served through a Justice System Program Referral/Requirement
8	Assisted Outpatient Treatment (AOT/Laura’s Law)	# of Referrals, # of Petitions Filed, # of Petitions Accepted/Denied, # of Graduates, # of Petitions for Continued AOT Services
13	Federal Contract Reduction	# of Federal Inmates
15	Expand Capacity for Pretrial Monitoring Services (Services provided by Probation)	# of Clients Released on Pre-Trial Monitoring with PSA Scores, # of Clients with Fresh Arrests while on Pretrial Release, # of Clients with Electronic Monitoring, # of Electronic Monitoring Clients with Fresh Arrests
16	Expand Pretrial Screening and Support Services (Services provided by Indigent Defense)	# of Clients Screened, # of Referrals for Housing Assistance, # of Referrals for

		Mental Health Services, # of Referrals to Substance Use Treatment
17	Expand Adult Day Reporting Center (ADRC) locations and/or other jail alternatives	# of Clients Served, # of Graduates
18	Murphy's Subacute Placement	# of Individuals with Murphy's Conservatorship in Custody, # of Individuals with Murphy's Conservatorship in Contracted Placement
21	Drug Diversion (PC 1000)	# of Participants, # Successful/Unsuccessful Completions
22	Mental Health Diversion	By Charge Type (felony/misdemeanor): # of Applications, # Accepted/Denied/Withdrawn, # Successful/Unsuccessful Graduates, # Served by Jail Diversion Treatment and Resource Center (JDTRC)
23	Collaborative Courts	For Each Court: # of Referrals, # Accepted/Denied/Withdrawn, # of Successful/Unsuccessful Completions, # on Waitlist (if applicable)
24	Implement an automated court reminder system	# of Failure to Appear Warrants Issued, # of Failure to Appear Warrants Issued for Clients Receiving Court Reminders
25	Expand warrant diversion efforts	# of Outstanding Warrants, # of Warrants Resolved Without Requiring Jail Time
26	Utilize expanded non-detention Violation of Probation (VOP) criteria	# of Probation Violations, # of Probation Violations Resulting in Jail Time
27	Improve connections to services and resources prior to and during jail discharge processes	# of Releases (by Timeframe), # with Enhanced Care Management (CalAIM-ECM) Provider at Release,

		# Individuals Referred for Appointment at Sacramento Covered Upon Release; # of Appointments Completed/Missed; # of Individuals Released with 30-Day Supply of Medication
28	Sheriff's Reentry Services	# of Inmates Assessed; # of Inmates Accepted; For Each Program: ADP/Capacity, # of Successful Completions
29	Forensic Full Service Partnership (FSP)	# of FSPs, Capacity, Client Starts, Exits and Average # of Clients in FSPs
30	Evaluate and expand expungement resources and services	# of Post-Conviction Relief Requests, # of Post-Conviction Relief Applications/Petitions Submitted, # of Post-Conviction Relief Applications/Petitions Granted/Denied
32	Community Input from County Committees and Advisory Boards	# of Meetings, # of Advisory Body Reports Submitted to the Board of Supervisors

The Public Safety and Justice Agency (PSJA) recognizes that programs, plans, and services should seek to do more than reduce the jail population. The PSJA will continue to work with criminal justice partners and community stakeholders to ensure racial equity is a key factor in decision-making. The PSJA will further work to gain consensus for measuring impacts on quality of life that goes beyond the number of individuals served.

Each fall, Sacramento County's Criminal Justice Cabinet publishes [Justice System Data Trends](#) using publicly available data. Moving forward, PSJA staff will seek to supplement this report with additional information for various decision points described in [Sacramento County's Adult Sequential Intercept Model](#) and aligned with metrics recommended by agency representatives and community stakeholders.

Resource Needs and Anticipated Budget Impacts

The PSJA has strongly encouraged its criminal justice partners to consider both Jail Population Reduction Plans and the AB 109 Plan 2022 Update as they worked to develop growth requests for the FY 2023-24 County Budget.

In reviewing proposals and evaluating growth requests, the PSJA is prioritizing requests that will have a near term impact on the jail population, be effective at reducing future jail re-admissions, have a track record of efficiency or evidence-base, and assist the County in complying with its legal obligations. Accordingly, the PSJA has prioritized the following three items: expansion of pretrial services to increase pretrial release (Plans 15-16), expanding felony mental health diversion (Plan 22), and expanding collaborative courts (Plan 23). Sacramento County's Fiscal Year 2023-24 Budget Hearing will take place in June 2023. The next quarterly status report will incorporate budget decisions impacting the 33 Jail Population Reduction Plan items.

Expansion of Pretrial Services to Increase Pretrial Release

O'Connell's recommendations 2A and 2C estimated expanding release of "low risk" detainees staying up to arraignment as well as after arraignment could reduce the jail ADP by 147 people on any given day. By adding more risk-based capacity for monitoring and/or support, this number could be higher and have a measured risk of pretrial failure (risk of not showing up for court and/or committing a new crime). Since this is an existing set of programs, investing in increased capacity for assessment and monitoring could be enacted as soon as staffing is ready. Investing in pretrial services provides an opportunity to ensure that both Public Defender and Conflict Criminal Defender clients will receive the same level of screening and support services to encourage pretrial release. By leveraging available tools such as the automated court date reminder service operated by the Probation Department and coordinating expansion efforts through the Superior Court's Pretrial Program Work Group, the County can support an effective and multi-faceted pretrial release program with services supplied and supported by various agency and community partnerships.

The evidence base for pretrial interventions such as those offered through a validated assessment and decision making process that matches the level of monitoring to the level of pretrial risk is generally positive for reducing failures to appear and Sacramento County results show 13% failure rate related to new crimes. The Pretrial Service Project (PTSP), related to the holistic defense model, has shown promising results in leading to releases on own recognizance as well as reductions in time in custody.

Expansion of Felony Mental Health Diversion

O'Connell's recommendation 2F estimated expanding mental health diversion to more people charged with non-violent felonies would reduce the jail population by 81 beds. Since mental health diversion is an existing

program for some felony cases as well as for misdemeanors, this program could be scaled up quickly along with use of the JDTRC as a centralized assessment and coordination hub. An investment to expand felony mental health diversion would involve additional staff for indigent defense departments for case navigation and advocacy, behavioral health staff for increased capacity to conduct assessments and offer treatment services, and monitoring support through Probation. Concurrent expansion in these areas would be better equip the County to respond to the substantial increase in demand for felony mental health diversion created by expanded eligibility criteria in SB 1223 and reduce wait times producing long pretrial lengths of stay in custody.

Although there are no long-term peer reviewed publications, O'Connell Research used a comparison group of felony defendants who were eligible for mental health diversion but declined services to those engaging in treatment and found, when controlling for multiple factors, mental health diversion reduced jail recurrence by 24%, which is a robust positive finding.

Expansion of Collaborative Courts

Mental Health Treatment Court is comprised of people likely to be at high or moderate levels of risk to re-offend as well as seriously mentally ill. Reentry Court clients receive a broad range of services in lieu of serving County Jail Prison (CJP) or State Prison terms. Recovery Treatment Court (formerly Drug Court) focuses on people with substance use needs at medium or high levels. O'Connell's recommendation 2G estimated increased Mental Health Treatment Court capacity could avoid 77 jail beds on a given day. By expanding Reentry Court and Recovery Treatment Court as custody alternatives, with sufficient staffing and community resources for eligible clients, this would add to the estimate of jail bed reduction from Mental Health Treatment Court alone. Since all three of these are existing programs, the constraint would be community-based service capacity as well as increased staffing for Superior Court and Probation. Mental Health Treatment Court and Recovery Treatment Court would also need expanded treatment options. Reentry Court would also need expanded access to Adult Day Reporting Centers (ADRCs) and require expansion of ADRC capacity.

Reentry Courts are found to have strong reductions in reconvictions and recidivism. Mental Health Treatment Courts have been found to have strong reductions in recidivism, as well as improvements in treatment engagement. Recovery Treatment Courts (Drug Courts) have been found to have strong reductions in recidivism, as well as drug/alcohol offenses, but less effective at reducing substance misuse overall.

Quarter One Highlights

In summary, the following highlights show clear progress toward implementation of the Jail Population Reduction Plans.

- Jail ADP reduced by 431
- Mental Health Urgent Care Clinic (MHUCC) hours expanded to 24/7
- Mental Health Treatment Center expanded to 24/7 for law enforcement drop-off of 5150 holds
- Assisted Outpatient Treatment (AOT)/Laura's Law program launched
- Federal contract reduced use of jail beds
- Murphy's sub-acute placement contract executed
- ATIMS jail management system deployed
- Working group formed for law enforcement coordination for booking alternatives
- Working group formed to evaluate community needs for an Integrated Resource Center (IRC)
- Pretrial working group met and will play key role in pretrial expansion efforts
- Agencies submitted growth requests for FY 2023-24 to implement Jail Population Reduction Plans

Exhibit A

Numbered Plan Items and Corresponding Page Numbers in Jail Population Reduction Plans Document (Approved by BOS on December 8, 2022)

Plan #	Description	Jail Population Reduction Plans Page #
1	Crisis Receiving for Behavioral Health (CRBH)	7
2	Sacramento County Mental Health Treatment Center (MHTC)	7
3	Mental Health Urgent Care Clinic (MHUCC)	7
4	Mobile Crisis Support Teams (MCSTs)	7-8
5	988 Suicide & Crisis Lifeline	8
6	Community Wellness Crisis Response Team (formerly, Wellness Crisis Call Center and Response Team)	8
7	Community Outreach Recovery Empowerment (CORE) Centers	8
8	Assisted Outpatient Treatment (AOT/Laura's Law)	8
9	Booking Memos and Advisories	8
10	Commit to partnerships with other LEA's within County to explore use of alternative booking sites for quick releases	8-9
11	Enhance citation and field release protocols	9
12	Develop multi-disciplinary team to explore feasibility of establishing an Integrated Resource Center (IRC)	9-10
13	Federal Contract Reduction	10
14	Establish team dedicated to risk assessments and screening protocols	10
15	Expand Capacity for Pretrial Monitoring Services (Services provided by Probation)	11
16	Expand Pretrial Screening and Support Services (Services provided by Indigent Defense)	11
17	Expand Adult Day Reporting Center (ADRC) locations and/or other jail alternatives	11-12
18	Murphy's Subacute Placement	12

19	Convene Behavioral Health Diversion and Collaborative Court Workgroup to Support Expansions	12
20	Public Defender, Conflict Criminal Defender and the District Attorney Review	12
21	Drug Diversion (PC 1000)	12
22	Mental Health Diversion	12-13
23	Collaborative Courts	13
24	Implement an automated court reminder system	13
25	Expand warrant diversion efforts	13-14
26	Utilize expanded non-detention Violation of Probation (VOP) criteria	14
27	Improve connections to services and resources prior to and during jail discharge processes	14-15
28	Sheriff's Reentry Services	15
29	Forensic Full Service Partnership (FSP)	15
30	Evaluate and expand expungement resources and services	15
31	Commit to a partnership with Superior Court for expediting the court process	15
32	Community Input from County Committees and Advisory Boards	15
33	Improve and streamline county-wide data sharing and transparency	15-16

Exhibit B

O'Connell Sacramento County Jail Study Recommendations with Estimated ADP Reduction Impact at Fully Implementation and Associated Jail Population Reduction Plan Items

Jail Admission Reduction	Length of Stay Reduction and Reducing Returns to Custody	
<p>1A) Deflect all people with statutes or circumstances likely to be released the same day they enter</p> <p><i>ADP Reduction Impact: 17</i> <i>JPR Plans: #9-12</i></p>	<p>2A) Expand release of low risk detainees staying up to arraignment</p> <p><i>ADP Reduction Impact: 16</i> <i>JPR Plans: #14, 27, 31</i></p>	<p>2E) Reduce Warrants around Failures to Appear for Mental Health clients</p> <p><i>ADP Reduction Impact: 39</i> <i>JPR Plans: #24-25, 29, 33</i></p>
<p>1B) Augment Crisis Response to deflect more people not requiring jail admission who have mental health needs</p> <p><i>ADP Reduction Impact: 26</i> <i>JPR Plans: #1-8, 12, 33</i></p>	<p>2B) Expand use of custody alternatives for low risk sentenced inmates</p> <p><i>ADP Reduction Impact: 101</i> <i>JPR Plans: #14, 17, 27</i></p>	<p>2F) Expand the use of Mental Health Diversion for felonies</p> <p><i>ADP Reduction Impact: 81</i> <i>JPR Plans: #19-20, 22, 27, 29, 33</i></p>
<p>1C) Cite in the field people usually booked on non-violent misdemeanors or infractions</p> <p><i>ADP Reduction Impact: 74</i> <i>JPR Plans: #9-11</i></p>	<p>2C) Expand use of pretrial release for low-risk inmates staying past arraignment</p> <p><i>ADP Reduction Impact: 131</i> <i>JPR Plans: #14, 15-16, 27</i></p>	<p>2G) Expand the use of Mental Health Treatment Courts</p> <p><i>ADP Reduction Impact: 77</i> <i>JPR Plans: #19-20, 23, 27, 29, 33</i></p>
	<p>2D) Reduce length of stay for people booked on warrants alone</p> <p><i>ADP Reduction Impact: 30</i> <i>JPR Plans: #24-25, 27, 31</i></p>	

Additional Plans Developed to Support and Inform Jail Population Reduction Efforts: #13, 18, 21, 26, 28, 30, 32